THE FINANCIAL TIMES LIMITED 1991

World News

FT No. 31,422

## **UK-China** rift casts shadow over Hong Kong airport

The future of Hong Kong's new airport hung in the balance after China, during weekend talks with Britain in Peking, stepped up demands for a degree of control over the proj-act and over the territory's financial policies. Page 2; edi-torial comment, Page 14

Cuba crash kills 56 A crowded Cuhan passenger train travelling from Havana to the eastern city of Guantan-amo derailed in darkness, killing 56 people and injuring more than 200.

Yeltsin in church Senior Soviet officials, headed by Russian leader Boxis Yelt-sin, joined worshippers at Easter services in Moscow's vast Epiphany Cathedral Power struggle, Page 3

British helicopters lifted 28 crew from the blazing cargo ship Crystal Star in the English Channel after fire broke out in its engine room.

More room at Mecca Saudi Arabia said work was under way at Islam's holiest shrine in Mecca to ease conges tion during June's Haj (Moslem pligrimage). More than 1,400 pilgrims suffocated last year inside an overcrowded tunnel

Row as doctor freed The release in Malaga of a doctor convicted of carrying out an illegal abortion has caused a political row in predomi-nantly Catholic Spain. He had served only five days of a four-

Sudan's future Sudan's military government, fighting a civil war, has called a national conference to decide the political future of Africa's

Palestinians appeal Four Palestinians from Gaza appealed to the Israeli Supreme Court in a last effort to overturn army expulsion

iggest country.

Albania votes Albania's communists are set to gain control of the country's first multi-party parliament

after a second round of balloting. Page 3 Bus falls off bridge At least 33 people were killed when a bus carrying 51 passen-gers phunged off a five-mile bridge into Lake Maracaibo,

South America's largest lake, west of Caracas in Venezuela.

Charter for parents Japan, suffering from too few workers and too few babies is proposing legislation for up to a year's leave from work for both male and female parents after the birth of a child.

Power of advertising Sweden, the last country in Western Europe to hold out gainst advertising on television, is paving the way for commercials on a new third

Peru quake deaths A chain of earthquakes in northern Peru killed at least 50 people, injured 600 and left thousands homeless. Page 5

Eyes in the skies with the help of a robot arm, astronaut Linda Godwin pre pared to release into orbit a 17-tonne observatory from the US space shuttle Atlantis. It will create a new "set of eyes"

## World Watch: A new FT service

A weekly selection of world economic indicators is to feaere in the FT every Monday,

largest market economies.
Once every three months,
beginning today on page 4, a
National Accounts table will beginning today.

It will appear on the foreign
pages and provide in-depth
statistical coverage of the six give all the key indicators for these economies in a comprensive package.

### **Business Summary BP and Statoil**

## accord close on industrial gas venture

British Petroleum is close to agreeing a joint venture with Statoil, Norway's state-owned Statuli, Norway's state-owned energy company, which will launch a major assault on the UK industrial gas market. Completion of the deal is likely to be followed by pressure from BP on the UK government to allow further large introduct of Norwarian and interesting the state of t imports of Norwegian gas into the country from the mid-1990s, posing a serious chal-lenge to British Gas, which has retained an almost complete grip on the UK's indus-trial gas market. Page 16

European Monetary System: The Bundesbank's decision to leave German interest rates unchanged further weakened the D-Mark and raises the pos-sibility of a co-ordinated loosening of monetary policy smong those European Mone-tary System currencies with high interest rates. Spain, with the highest rates and strongest currency, may lead the way but a cut in rates by EMS members with weak currencies cannot take place until the peseta's large interest rate dif-ferential has been narrowed. Sterling firmed as the D-Mark remained weak after the Bund-esbank's decision not to raise interest rates, rising to

The chart shows member cur-rencies of exchange rate mecha-nism measured against the

weakest currency in the EMS's

narrow 2.25 per cent fluctuation

not rise by more than 2.25 per cent from the weakest currency

in that part of the system. Ster-ling and the Spanish peseta operate within 6 per cent fluctu-

INTER-AMERICAN Develop-ment Bank is thinking of mak-

ing loans directly to private sector companies in Latin America, one of several propos

als aimed at fostering develop-ment of the private sector in the region. Page 16

FRENCH government's deci-

sion partially to relax its grip on the public sector by agree-

ing to allow some raising of

that the state can no longer afford to fund all its compa-nies' needs. Page 16

school bus and waste services operator, is expected to retract insider trading allegations lev-elled last week against Mr

Michael Ashcroft, chairman

and chief executive of ADT,

security and car auction group Page 17

LAIDLAW, Ontario-based

private capital is a clear sign

band. In practice, currencies in the EMS narrow band can-

DM2.9775 from DM2.9750 and to FFr10.0750 from FFr10.0725. dent George Bush's national security adviser, said that the US would remove its troops Sterling's index rose 0.1 point to 92.8. Currencies, Page 27 from southern Iraq within "days, not weeks or months" once the "blue-helmet" April 5, 1991

deployment in southern Iraq had already been "thinned out" and preparations were well under way for a full with-drawal, he added. So far 200,000 of the peak 540,000 US troops in the Gulf have left the region.

US may press UN to accept 'safe' areas for Kurds and Shias Allies step up search for peace

THE ALLIES in the Gulf war are this week stepping up efforts to seek a durable Middle East peace following Iraq's grudging acceptance at the weekend of United Nations Sourily Council conditions for a formal ceasefire. a formal ceaseffre. At the same time, the US

At the same time, the US may return to the UN to seek ways of protecting Kurds and other Iraqi refugees from the Baghdad regime.

Mr Dick Cheney, the US Defence Secretary, said on American television yesterday that Washington might want to go back to the Security Council to consider creating "some kind of mechanism or process that would provide an area where they (the Kurds) would be safe."

Mr James Baker, the US Secretary of State, after a stop in Turkey where he will discuss humanitarian assistance, visits Israel today for talks which are expected to test Israeli atti-tudes to a "land for peace" for-mula in any settlement of the Palestinian question. Leaders of the EC's 12 mem-

ber states, at a special summit in Luxembourg today, are likely to back US efforts to fosrisely to back US entires to inster a direct Arab-Israeli peace process. EC diplomats expect "limited, pragmatic, but concrete resolutions" to emerge from the half-day meeting.

Mr Brent Scowcroft, President Communications.

observer force from the United Nations is in place. The original 100,000 US

Mr Scowcroft said the US would not abandon the 40,000 refugees currently in allied occupied southern Iraq when its troops are withdrawn. These people would not be forced to go back under Iraqi control. It still had to be worked out how they would be looked after, he said, though they might be moved down to the border in the demilitarised. zone along the Iraq-Kuwait border where they would be cared for by international

organisations. Mr Cheney's suggestion of a UN-sponsored safety zone for the Kurds in the north followed Friday's Security Council resolution calling on Iraq to halt the oppression of the Kurds and to open its borders to allow hyperitaries again. to allow humanitarian assis-tance to be provided. This did not provide for any enforce-

Iraq at the weekend rejected that resolution saying that it amounted to unwarranted interference in its internal

Apart from Israel, Mr Baker will also go this week to Egypt. Syria and Switzerland. He will meet Mr Taher Masri, the Jor-danian foreign minister, in Geneva on Friday, in the first high-level public contact between Washington and Amman since the war when King Hussein favoured fraq.

Today's Luxembourg EC summit is expected to pledge substantial aid for the Kurds, in addition to resources already being sent on a national basis and by the European Commission. The meeting was requested

by France originally to discuss a more specifically EC contribution to peace in the Middle Continued on Page 16



Kurdish men in a refugee camp at Uzumla in southern Turkey at the weekend carry the body of a fellow refugee who died while trying to cross into Turkey from Iraq.

# International aid arrives for stricken Kurds

By John Murray Brown in Cukures and Our Foreign Staff

THE FIRST air drops of food and medicine to some of the hundreds of thousands of Iraqi Kurds fleeing from President Saddam Hussein's forces began yesterday as the inter-national relief effort along the Turkish border with Iraq

moved slowly into gear.

A US spokesman at the Inciritk air base in southern Turkey said six C-130 planes escorted by fighter aircraft
 dropped 32 tops of water
 and food. British streraft are

expected to join the operation today.

The air drops along the border and over northern Iraq came after the government in neighbouring Iran announced the closure of its border with

frag.
"At present hundreds of thousands of refugees are massed across the border, waiting to enter the Iranian soil," said Tehran Radio. "But unfortunately lack of food, bedding and clothing make it

impossible to accept more," the radio added. organised by the United Nations arrived in the border town of Cukurca carrying The International Committee of the Red Cross yesterday confirmed that an estimated tents, blankets and cooking ware, enough for some 1,000 refugees. The relief, the distri-400,000 fragi refugees are in fram. It described their situa-tion as "drastically deterioratbution of which has still to be agreed with local government officials, comes ahead of visit ing".
In Turkey aid is slowly getting to the estimated 250,000 refugees who have managed to horder. Four days

The only assistance up to now was that supplied by local Turkish Kurds who, organised

Programme and the Turkish Red Crescent will today com-plete a fact finding tour of the region to assess the refugees' to the area today by Mr James Baker the US secretary of

by the local mayor, were carrying bags of bread and plastic shoes to the makeshift refugee camps in the mountains. Local representatives of four UN agencies the World Food

Meanwhile in Diyarbakir, the regional capital, riot police Continued on Page 16 Bush 'stung,' Page 2

## Kohl braves crowd to deliver economic warning

D 8523A

By David Marsh in Erfurt, eastern Germany

GERMANY faces several more years of "considerable restruct-uring difficulties" in the formerly communist east, Chan-cellor Helmut Kohl warned yesterday, but he said he was confident of eventual recovery. In his first trip to the east since he won the general elec-tion four months ago, Mr Kohl had to brave egg-throwing and jeering from a 600-strong crowd as he arrived for talks with local politicians in Erfurt, the capital of Thuringia.

Mr Kohl has faced growing complaints from east Germany

over rising unemployment and falling living standards since unity in October.

One protest banner read:
"Eight hundred thousand unemployed, 2m on short-time working. That's enough."
Mr Kohl selected Thuringia for his first visit because the region is a stronghold of his Christian Democratic Union.

Christian Democratic Union and has been suffering slightly less than more heavily industrialised areas. His welcome yesterday, how-

His welcome yesterday, however, was extremely subdued compared with the 130,000 people who applauded him when he spoke at an election rally in Erfurt in February 1990. A few hundred sightseers and churchgoers greeted him outside the Roman Catholic cathedral where he attended many dral, where he attended morning mass.
Mr Kohl, who also visited s

Catholic hospital, attracted some criticism from trade unionists and officials in his own government for not mak-ing his visit more broadly based. Only about 8 per cent of the Erfurt population share Mr Kohl's Catholic faith.

The main mood on the streets seemed to be apathy mixed with concern over jobs rather than a mood of outright protest. During talks with local politicians, Mr Kohl heard a list of complaints about administrative problems in channel-ling aid to the region, but faced

cies.
At a press conference he repeated his pledge that east Germany would need "three to five years to become a flourishing landscape". But later he took a more cautions line by saying it would take "three, four or five years" to reach the end of the present period of

Mr Kohl said he feared that Continued on Page 16 Germans try to salvage indus trial relics, Page 3

## cross the border. Four days after leaving Ankara, the Turkish capital, 12 trucks Brazil agrees repayment terms on \$8bn in interest arrears

By Stephen Fidler, Euromarkets Correspondent, in Nagoya, Japan by industrialised country

BRAZIL has agreed terms with its leading commercial banks on the repayment of \$8bn in interest arrears after almost six mouths of negotiations.

The terms call for Brazil to

pay 25 per cent of the overdue interest this year, and the rest through the issue of 10-year However, a final accord put-

ting the agreement into place has been delayed because German banks have been insisting that Brazil reinstate part of its September 1988 debt restructuring arrangements. These cover Brazil's agreement to allow debt-equity swaps, which the country suspended a few months after signing. In spits of the delay, there are strong hopes among bank-

ers and government officials that this issue can be resolved early this week.

Mr William Rhodes of Citi-corp of the US, chairman of the 22-bank advisory committee to Brazil, said yesterday: "We are indeed close to finalising an agreement in principle, with

one point still remaining which we hope to resolve tomorrow." if the German banks give their formal approval, the agree-ment must still be ratified by 95 per cent of Brazil's bank creditors. They will be asked to provide waivers to avoid the possibility of a formal default possibility by Brazil.

deal covering interest arrears was necessary before they would discuss a comprehensive restructuring of Brazil's medi-un-term bank debt of up to Ms Zelia Cardoso de Mello,

Brazil's economy minister, said yesterday that agreement with banks on a settlement of interest arrears was "nearly concluded". But in a speech to the Inter-American Development Bank meeting in Nagoya, Japan, she strongly criticised the decision last month which

Banks have insisted that a

delayed approval of a \$350m IADB loan for sanitation proiects in Brazil The decision to delay the loan by two months was taken

saarenoiders, led by the US, because of the slow progress in negotiations with the banks. Although holding a minority of voting power, they have the right to delay the loan.

The decision to postpone the loan was taken, said Mr David Mulford, undersecretary for international affairs at the US Treasury, because of a worry about Brazil's poor relations

shareholders, led by the US,

with its commercial bank cred-The concern was, he said, that the build-up of arrears with banks would in time put the international financial

institutions at risk. However, he indicated that agreement with the banks on interest arrears should pave the way for a rapid reconsideration of the loan, provided a number of technical issues

were cleared up.

These could be resolved quickly, he said. IADB meeting, Page 5; IADB

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#### CONTENTS THE MONDAY INTERVIEW



human rights legacy has been the toughest career challenge of President Patricio Aylwin. He argues that "the virtue of justice must be reconciled with the virtue of prudence. Page 32

Handling Chile's bitter

Germanys Trying to salvage industrial relics in Insurances Brussels opens door to let Cinderella industry come in from cold ... Management: Hewlett-Packard finds a strategy in its pragmatism ... Architectures The work of Alexander Thomson

in Glasgow .... Editorial comments Dilemmas of dirigisme; Hard talks on Hong Kong ... UK poverty traps Balling out the legal aid Economics notebook: Free trade deal bewitches economists

-Wall Street ... US Money and Credit ... 21 Unit Trusta



Shaping managers for tomorrow: see Tuesday's survey,

FT SURVEYS AHEAD E TUESDAY Management Education and Training: business schools face a demand for more sophisticated courses and teaching methods. **THURSDAY** UK regional survey - Essex: back in the limelight as overseas investment has homed into the area. # OTHER SURVEYS AHEAD

> Offshore Centres. April 18: Pension Fund April 19: Focus on Business April 19: The Canary Islands.

April 18: European Finance

and Investment Series:

# Future of HK airport hangs in the balance

THE future of Hong Kong's plans for a HK\$100bn (£7.4bn) airport hung in the balance last night after China, during weekend talks with Britain in Peking, stepped up its demands for some control over the project and the territory's financial

Mr Douglas Hurd, UK For-Mr Douglas Hurn, UK For-eign Secretary, who met Chi-na's leaders last week, set a deadline on Saturday for the talks by saying they can con-tinue only until he leaves the country for Hong Kong this

evening.
Having failed to win the breakthrough he had hoped for, Mr Hurd (who worked in Peking as a diplomat before entering politics), did not lin-ger in the capital on Saturday. Instead he climbed Taishan, China's most sacred mountain, leaving officials behind for talks. This morning, he goes to Canton before flying on to

Hong Kong.
His aim has been to persuade China's leaders he has

THE South African peace

process received a further set-back over the weekend when the African National Congress and the Inkatha Freedom Party

called off talks aimed at ending black political violence. The move followed an ANC

ultimatum on Friday to President F.W. de Klerk threatening

to suspend negotiations unless

two government ministers

two government ministers were dismissed by May 9, and accusing the government and Chief Mangosuthu Buthelezi's Inkatha of conniving in the killings of ANC supporters.

Mr de Klerk rejected the ANC ultimatum, which also included calls for legislation to outlaw the carrying of weapons at public gatherings, phasing out the single-sex hostel system, a ban on the use of live ammunition by security forces

mmunition by security forces

at public events, a commission

of inquiry into alleged police killings and the disbanding of

counter-insurgency units.

New setback for peace

By Michael Holman and Patti Waldmeir in Johannesburg

process in S Africa

made his last play on the issue of the airport, and that they should now honour pledges they gave him last week about not trying to control or veto government decisions in the colony before it returns to China in 1997.

Reacting to the pladges, Mr Hurd said: "I do not believe China wishes to use the airport issue as a precedent to assert control on other issues in Hong Kong It is not trying to exert a veto power but it is concerned about the price which it

about the price which it believes is expensive". When talks resumed between officials on Saturday, it became clear that China was toughening its stand and demanding a degree of political control which the UK and Hong Kong almost certainly

find unacceptable. China's backing is needed to give the project vlability, because Hong Kong must raise at least 25 per cent of the air-port finance internationally. Peking is believed to want

which Hong Kong's HK\$73bn fiscal reserves would be reduced by the cost of the air-port. The UK and Hong Kong are believed only to be pre-pared to reach an understanding, because guarantees could give China leverage over the colony's taxation and other fiscal policies.

al policies. China is believed to be seeking other means of exerting control, including more power-ful positions on the airport authority's board than Hong

Kong wants to accept.

Mr Hurd warned China last week that if the price of political control were too great, the project would be shelved. Given the short time before Hong Kong returns to China in 1997, that would in effect mean 1997, that would in effect mean cancellation. This would hit international investment confi-dence in Hong Kong, since it would show China was able to

#### **Boeing shares** \$33bn deal for helicopters

Chief Buthelezi said he was "flabbergested" at the ultima-"It does not augur well for future constructive dealings between our organisations," he declared. A meeting between the ANC and Inkatha to dis-

cuss ways of ending fighting between supporters has been cancelled. Mr Nelson Mandela, ANC deputy president, and Chief Buthelezi have met twice this year in an attempt to end fac-tion fighting that has cost more than 700 lives since January. But the conflict has not

ANC officials privately con-ceded that the call for the dismissal of the ministers of Law and Order and Defence are

unrealistic. But they hope Mr de Klerk will take concrete steps to reduce violence. The ANC, however, resfirmed its ultimatum over the weekend.

undermine the capitalist spirit on which Hong Kong thrives. Editorial Comment, Page 14

THE US Army has awarded a light attack helicopter contract worth potentially over \$33bn
(£18.6bn) to Boeing and United
Technologies' Sikorsky unit,
Renter reports from Seattle.
The news surprised Wall
Street, which had seen the
team of McDonnell Douglas
and Textron as favourites. Boeing and Sikorsky said the ing and Sikorsky said the award would help sustain their helicopter businesses, which analysis estimate have reve-

respectively.
The army plans to buy 1,292 of the LH aircraft over 13 years to 2009, with a \$2.5bn initial engineering development and prototype phase until the end of 1998.

nues of about \$1bn and \$1.5bn

Boeing said it would be responsible for the avionics and sub-systems and Sikorsky would build the body and final assembly. "Prototypes will be flown in 1994 and it will be in the field in 1998," an official

# Bush 'stung' by criticism over Iraq

THE hastily arranged decisions to send Mr James Baker, US secretary of state, to the Turkish-Iraqi border, and to drop humanitarian aid by air to Kurdish refugees in northern Iraq, are the result of the Bush administration being

resident of the second control of the second of the second

caught off balance.

If was only last Thursday that senior US policy-makers appreciated the scale both of the refugee problem and of the international demands, especially from Europe, for a large

The sureness of touch which Mr Bush showed up to the end of the Gulf war has deserted him in the past five weeks. He has appeared insensitive to the vest suffering in Iraq and among the refugees fleeing

in the US, this has produced a wave of press criticism, and the issue will be taken up when Congress returns from recess tomorrow.

The charge is that – having launched the fighting, and explicitly urged the Iraqi explicitly urged the traque military and people to oust President Sakkam Hussein — Mr Bush has stood back from the bloody consequences. He has been accused of squandering the moral and political gains of the allies' military victory. He is seen as retreating into his usual cattion, under the influence of the pulsar of the influence of the rolers of

Saudi Arabia and Turkey. Mr Bush's much-proclaimed new world order has been depicted as focusing on the ter-ritorial integrity of countries, whether Kuwait or Iraq, rather than on the rights of peoples.



Bush gets caught out by photographers as he changes his shirt after jogging in a Houston park at the weekend

weekend by one senior official to be "stung and defensive" over the criticism. Mr Dick Cheney, defence secretary, and Mr Brent Scowcroft, the presi-dent's national security adviser, yesterday argued that US actions have been in line with the UN mandate to liber-

never a goal of the allies to shift Mr Saddam from power. This partly reflects apprehension at being dragged into what they described as a quagmire and a horrible morass, if US troops had got involved in the civil war and tried to instal a new government in Baghdad.

Mr Scowcroft admitted that, Mr Scowcroft admitted that, "as long as the internal turbulence continues, there is less chance that Saddam Hussein would be replaced by those with the power to do it, because neither the army, nor the power elements in the country want to see Iraq split up. They're probably all joining together to deal with the insurgents."

Most of the US public backs

insurgents."
Most of the US public backs a non-intervenionist stand, sharing Mr Bush's desire to calebrate the victory and to risk no more American lives. US forces, in Mr Bush's words, having done "the heavy lift-ing", there is resentment at being urged by Europeans to

do more. At issue is whether the US At issue is whether the US could have done more to help the insurgents. Calls to shoot down belicopter gunships are seen as heside the point. Mr Cheney said yesterday it is also a question of artillery and tanks, so attacks on helicopters would not have affected the eventual outcome.

The question is more whether Mr Bush should have put tougher political pressure on Baghdad and moved much earlier to aid the refugees.

The administration's calculation that that the proper calculation is calculation.

tion is that, having quelled internal dissent, the Iraqi military will realise that normal relations with the outside world — and foreign investment and sid for reconstruction — are impossible as long as President Saddam is in power So they will oust him. power. So they will oust him. But this is much more easily wished for than achieved.

PLO orders? death of bodyguard assassin

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diante

By Tony Walker in Amman

THE Palestinian who killed two senior Palestine Libera-tion Organizion officials and one of their bodyguards in Tunis on January 15 has been sentenced to death by a PLO

repurt.

Hamza Abu Zaid, the 30year-old assassin of Salah
Khalaf, who ranked second in
the PLO, and of Hayel Abu!
Hamid, in charge of the organisation's internal security, is
being held in Yemen pending
execution.

A PLO official to Assassing

A PLO official in Amman A PLO official in Amman said that Abu Zaid had been hunded over by the Tunisian authorities about a month ago, and was taken to Yemen for "safe-keeping" and interroga-

tion.

Abu Zaid, employed as a bodyguard by Hayel Abui Hamid at the time of the assassination, told his interrogators that he had been instructed to kill Salah Khalaf by a senior figure in the breakaway faction led by the PLO archterrorist, Abu Nidal.

The latter, believed to be in Tripoli, is reported to have

The latter, believed to be in Tripoli, is reported to have denied, in a message to the RLO leaders, responsibility for the death of Salah Khalaf, who was better known by his nom de guerre, Abu Iyad.

The Financial Times (Europe) Lel
Published by the Financial Times (Europe) Ltd., Frankfurt Branch, (Guiolettstrase 54, 6000 Frankfurt-ammain 1: Telephone 069-75380; Faz 069-722677; Telex 416131 represented by E. Hugo, Frankfurt-Main, and, as members of the Board of Directors, R.A.F. McClean, O.T.S. Damer, A.C. Miller, D.E.P. Palmer, London. Printer: Frankfurter Societtste-Druckorei-OmbH, Frankfurt/Main. Responsible editor: Richard Lambert, Financial Times, Number One Southwark Bridge, London SEI 9HL. The Financial Times Ltd. 1991.

Registered office: Number One, Southwark Bridge, London SE 19HL. Company incorporated under the laws of England and Water. Chairsman: D.E.P., Palmer. Main shareholders: The Financial Times Limited, The Financial News Limited, Publishing director: B. Hughes, 168 Rue de Rivoll, 75044 Paris Ceder, 01. Tel: (01) 4297 0621; Fax: (01) 4297 0629. Editor: Richard Lambert. Printer; SA Nord Echsir, 15/21 Rue de Caire, 39100 Roubaix Cedex 1. ISSN: ISSN: 1148-2753, Communication Paritaire No. 67508D.

# Israel firm on 'land for peace' swap

ISRAEL will make no prior commitments implying acceptance of a "land for peace" swap formula as the besis for talks with Arab states and the Palestinians, a senior official said yesterday on the eve of a visit by Mr James Baker, the US secretary of

Israeli officials said they expected Mr Baker to press for an Israeli commitment to UN resolutions 242 and 338 as part of to UN resolutions 242 and 338 as part of his efforts to elicit "confidence-building" measures from both sides in the Arab-Israeli dispute as he works to achieve a post-Gulf war Middle East settlement.

The two UN resolutions call for a withdrawal by Israel from Arab territories occupied in 1967, as well as guarantees of compilet for all regional extress including

security for all regional states, including Israel. The Israeli-Egyptian Camp David

accords, which are officially endorsed by the present hardline Israeli government, enshrine 242 and 338, encouraging Wash-

ington to seek a renewed commitment to them by Israel. But Mr Yossi Ben-Abaron, head of the But Mr Yossi Ben-Aharon, head of the prime minister's office, said: "242 and 338 and focusing on this subject is a consequence of persistent Arab efforts to squeeze out of Israel some sort of commitment prior to negotiations regarding withdrawal for territories in return for peace — or in other words acceptance of the formula land for peace." "They won't get such a commitment," he told Israel Radio.

The Israell side also expects that Mr Baker, who will visit Turkey, Egypt and Syria on his trip, his second to the Middle East since the war ended, will test Israel's

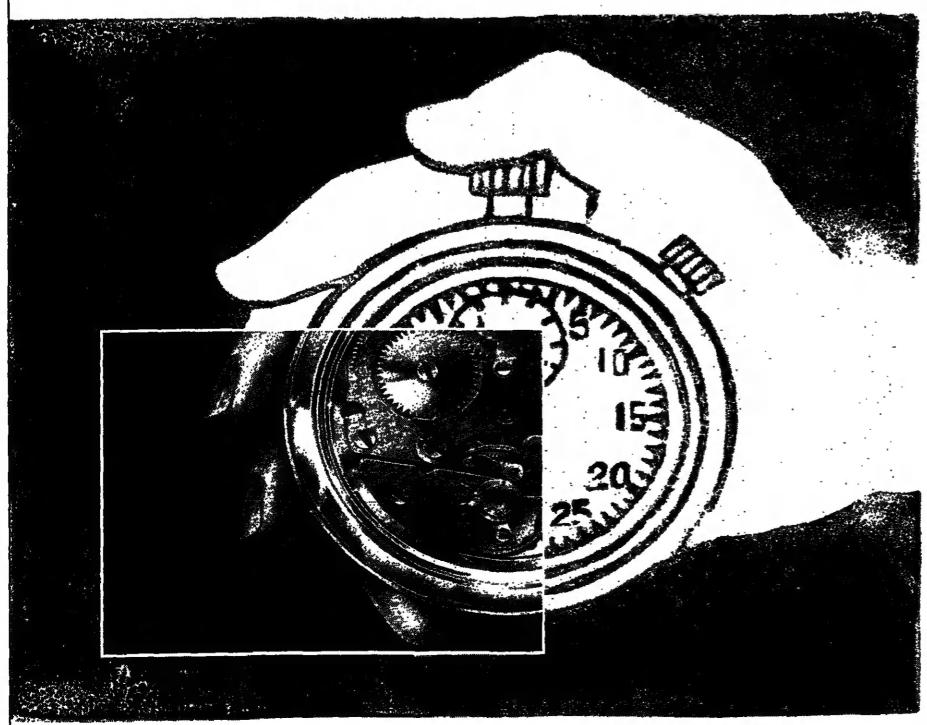
position on how the Palestinian side should be represented in any peace talks, and its attitude towards the idea of a symand its attitude towards the idea of a symbolic regional peace conference jointly sponsored by the US and the Soviet Union to launch subsequent bilateral negotiations between Israel and Arab parties.

Mr Yitzhak Shamir, the Prime Minister, is adamant that the Palestine Liberation Organisation should be allowed no formal or informal role in any talks.

But Israeli officials say it remains possible that an acceptable formula could be found whereby Palestinians from the occupied territories were included, either in a

pied territories were included, either in a joint Jordanian-Palestinian delegation, or as members of other Arab delegations, or as a separate Palestinian group which would negotiate directly with Israel.

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wsletter, January 1991 and UNIX orld, December 1990.

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FINANCIAL TIMES MONDAY APRIL 8 1991

#### INTERNATIONAL NEWS

## **ALBANIAN ELECTIONS**

# **Communists** set to control parliament

By Laura Silber in Tirana

ALBANIA'S communists were yesterday set to gain control of the country's first multi-party parliament after a second round of balloting.

The Albanian Party of Labour (APL), which has ruled since the communists seized power in 1944, needed to win only five more seats to gain a two-thirds majority in the 250-

seat parliament.

The run-offs pitted the communists against the opposition Democratic Party, the strongest challengers, in 19 electoral districts. The majority were expected to be completed yes-

terday. The communists were fighting to prevent a repeat of the humiliation last Sunday when several key party officials were defeated in the first round. President Ramiz Alia lost to a virtually unknown Demo-

cratic Party candidate, an engineer. Mr Fatos Nano, the prime minister, seen as a moderate APL member, yesterday sought election in one of Tirana's most privileged districts, where many of the communist leaders live, after he failed to win the required more than 50 per cent majority on March 31.
The victory of several hardline communists in the first round has driven a further wedge between the APL and the opposition. The Democratic Party has refused to partici-



Alia casts his vote yesterday

pate in a coalition government.

Albania's leaders seem to be counting on the first session of parliament, to be held on April 15, to stem rising anti-communications. nism among urban residents. The APL also hopes a multi-party parliament will win the western approval needed to secure loans.

## 'We'll eat grass if we have to'

IN the small Albanian village of Fier, bouquets of fresh flow-ers lay at the base of a statue of Enver Hoxha. The bust of the country's former dictator was replaced on February 23, three days after demonstrators had thrown it in the river.
"ENVER", written in giant

black letters, remains etched in stone on the hills outside Fier. stone on the hills outside Fler.
Just 25 miles away, crowds
mill around Kavaje, a
run-down town in central
Albanis. Only 10 per cent of
Kavaje's labour force of 1,000 is
employed. But there they
chant: "Democracy, democracy." The contrasts, and the
deep divisions between commun.

nist and anti-communist, could not be sharper. Those divisions were drawn

a week ago when Albania's communists won a comfortable majority in the rural areas but were swept out of power in the cities in the first free multi-party elections since 1921. But this division now threatens to tear apart this Ralkan country of 3.2m people.

Kavaje is an anti-communist stronghold. The police and security forces stay out of sight. "The state will not send troops here. The people would fight. The party would collapse in Kavaje," says Mr Naim Kariqi, the head of the local branch of the Democratic Party. The town is in the

hands of the opposition.

There are reports of vandalism of cars - those bearing number plates from southern cities. That is where support for the ruling Albanian (com-munist) Party of Labour (APL) is very strong. Reasserting communist opposition remains defiant, writes Laura Silber

The Albanian

authority in Kavaje will be difficult. "The Party of Labour only dares to work at night," say the locals who laugh at the idea of the communists returning. Outside the town, which is south of the capital Tirana. gangs of children flash the victory sign, the symbol of the opposition Democratic Party Communist banners are nowhere to be seen - until one drives to Fier, where the communists won all 19 parlia-

mentary seats. Fier is reminiscent of Tirana eight months ago, just before the repression of four decades was lifted.

The police are everywhere.
They stopped journalists after
a visit to the local headquarters of the Democratic Party. Its leaders say the APL suc-cessfully intimidated potential opposition voters.

Despite its electoral defeat, the opposition is hopeful sup-port for the communists will collapse in Fier, and indeed in other rural regions, as the country plunges deeper into economic and political chaos. Mr Victor Margile, the local Democratic Party leader, said Albania should not receive

badly needed foreign aid. "We'll eat grass, if we have to," he said, repeating a slogan from the Hoxha era, when prosperity and foreign loans were scorned as subjugation to

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The Fiscal and Calculation Agent

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# Germans try to salvage industrial relics in the east

The past weighs heavily as politicians set out to revive hope in a blighted region, reports David Marsh

OLLING along rutted roads in east Germany roads in tast definition at the weekend in his armour-plated Mercedes, Mr Hans-Dietrich Genscher, Ger-man foreign minister, allowed himself a drift down memory

Mr Genscher travelled back to his native town of Halle, accompanied by President Richard von Weizsäcker, to fly the flag of national solidarity in a region hard hit by the prospect of job cuts in the east German chemicals industry.

During the car journey, Mr Genscher reminisced about his youthful wartime stint in anti-aircraft batteries and said he long pondered why Halle was never the target of full-scale Anglo-American bombing. The answer was given, he

Germany's Federal Labour Office may not be able to spend the DM5.3bn (£1.78bn) ear-marked for Job creation schemes in east Germany this year because of inadequately organised local authorities, according to Mr Heinrich Franke, its president, writes David Goodhart in Bonn.

In an interview with Wirtschaftswoche business magazine, Mr Franke also revealed

said, when he read in an east Germany's problems is English newspaper in 1947 or that they are still largely intact

1948 that Halle was selected for eventual dropping of an atom bomb. Ruminating on the consequences if fighting had gone on longer than May 1945, he said: "We were lucky." The Buna and Leuna chemi-cal plants, built around lignite fields south of Halle, also were only lightly bombed, despite

today. As a result, people from the Halle region are fighting another battle to ensure these decaying industrial relics do not disappear altogether in east German restructuring.

Mr von Weizsäcker and Mr Genscher toured the Leuna works, which looks like a giant rusting Meccano set, and lis-tened to management and strategic significance. One of

commute to work in west Germany in 1991 and nearly 200,000 to settle there perma-Meanwhile orders received by German industrial enterprises fell sharply in Febru-ary. The steep rise in domestic orders which began last summer now appears to have ended, while foreign orders were also down.

that 300,000 east Germans were expected to

hand, the agency in charge of east German industry, is due to spell out plans for fresh investment at Leuna and Buna seen as an important vote of confidence in the region.

The Leuna works, built in 1916 by BASF, the German chemicals group, has cut its workforce to 20,000 from 27,000,

plant, the 75-year-old ammonia production unit, has just been closed. Buna has lost 5,000 of its former 18,000 workers and is due eventually to have only 8,000 employees. Mrs Dagmar Szabados, Halle's acting mayor, said the visit was "a sign that there is willingness to do something" union representatives plead for

with many working short-time. The number of employees is

The oldest section of the

due to fall further to 14,000.

more money to shore up the plant's future. Today the Treuabout the region's problems. Recent government assurances that the east German chemical industry will not be allowed to die were "a step in the right direction." Many local people suspect the big west German chemical groups want Leuna and Buna completely shut to increase their market share.

Mr Wolfgang Weise, head of Leuna works council, said he is hoping for a DM400m investment boost from the Treuhand today. Co-operation has already been agreed with Ger-many's Linde in industrial gases and BP in refining.

At a press conference in Halle's medieval town hall, set on a market square tinged with the ugly architectural residue of 40 years of communism, Mr von Weizsäcker pleaded for Germans to strike a balance between over-optimism and painting the future of east Germany too black. "Challenges are not just economic but psy-chological," said the president, underlining that the shadows over east Germany's blighted industrial landscape will take a

## Moscow struggle over police job

By John Lloyd in Moscow

THE SOVIET central government has clashed with the Russian Federation over appointment of a new Moscow police chief, in the first moves in a power struggle as Mr Boris Yeltsin prepares to strengthen his own role through direct election as Russia's president.
Mr Boris Pugp, the Soviet
interior minister, yesterday
somulled an order by his Rus-

sian counterpart to appoint the radical Militia Lieutenant General Vyacheslav Komissarov as head of the main department of internal affairs for Moscow.

Instead, he confirmed the powers of Lt Gen Ivan Shilov, his first deputy minister, as acting head of Moscow's police. Gen Shilov was appointed late last month, as Soviet President Mikhail, Genbacher, stripped Mikhail Gorbachev stripped

Moscow of its police powers after Moscow City Council had refused to accept a ban on a pro-Yeltsin demonstration.

The moves come as Mr Yelt-sin and Mr Gorbachev enter a two-month period of height-ened tension, with Mr Yeltsin preparing to stands for election as Russia's president and so take on the mantle of the country's real leader.

## Poles ready for easier travel

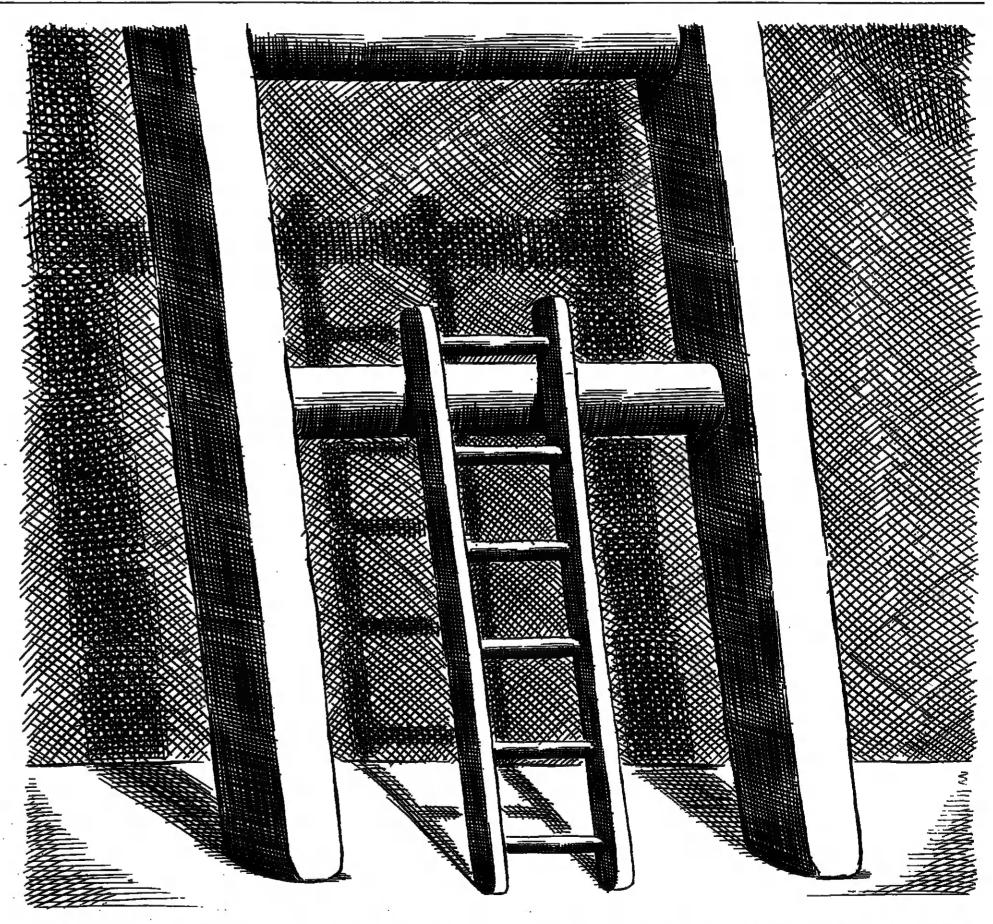
By Christopher Bobinski in Warsaw

MANY POLES were preparing yesterday to cross their w ern frontier, as Germany, Italy, France and the Benelux coun-

riance were due to lift visa requirements from midnight.
The decision, covering stays of up to three months, is a sign to Poles that barriers between East and West are coming down. Business will also be easier, especially for small pri-

vate traders who import a growing amount of consumer goods from retailers in Berlin, 100km from the Polish frontier. Last year, Poles crossed their western frontier 20m times. This figure is expected to dou-ble or treble in 1991 as a result

of the visa decision. However, there will be delays at under-staffed customs posts as officials search for such goods as alcohol and tobacco, meant for sale in th West, and seek to stop third world citizens hoping to slip into the EC through Poland. The Porozumienie Centrum, a right-of-centre party with origins in Solidarity, and its allies urged voters at the weekend to press MPs to resign, in a bid to bring about early parliamen-



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# Commission tries to resolve dispute over environment agency

By David Gardner in Brussels

THE European Commission is launching a new offensive to settle the fight over where to locate the European Environ-ment Agency (EEA), yet to be set up although EC member states agreed to create it a year

go. Mr Carlo Ripa di Meana, EC environment commissioner, plans to publish a report on the flasco this month. This is mainly intended to embarrass member states into resolving the squabble over who hosts Community institutions, a row to which the EEA has fallen

casuary.

Commission officials say the vexed "question of the seats" of EC bodies may also be raised in the margins of the special European Council of heads of state in Luxembourg

today, called to discuss the consequences of the Gulf war for the Community and EC foreign policy co-ordination.

The main obstacle to finding

a seat for the EEA is France's a seat for the KRA is France's insistence that the member states make up their minds to confirm Strasbourg as the permanent home of the European Parliament. Belgium, along with most members of the parliament would like the Strasbaneous states. bourg assembly moved to Brus-sels, alongside the Commission ses, annually commission and the European Council. Competition for the EEA fiself is much less fierce, with Copenhagen and Madrid front-runners to house it.

France's de facto veto has

been reinforced by the unwill-ingness of its partners to become embroiled in the dis-

Brussels sees the agency as the linchpin for the ambitious environmental plans it has for the next two years

pute over "the seats"; the issue was bounced from the agenda of the last European summit in Rome in December. "To have here blackmail and that is the word to be used is not acceptable," insists Mr Ripa di Meana, who says his report will also be pitched as an appeal over the heads of EC governments to the people they represent.

The Italian environment

commissioner underlined in an interview that there had been no dispute over the aiting of the European Bank for Reconstruction and Development in London. "It is clear that (EC) governments value a bank more than the environment,"

Mr Ripa di Meana argued that few of his legislative ambi-tions can be realised without the KEA. The agency's core job will be to gather accurate statistics on and monitor the EC environment. But, he said, it was also the key to priority measures, including

"Eco-labelling", a plan to institute an awards system for

environment-friendly products, which "it would be very diffi-cult to put into practice with-out the agency," the commis-sioner believes.

Plans to introduce annual

environmental audits for industry. On current thinking these would be largely voluntary, but compulsory for larger companies with interests in high "eco-risk" sectors such as

chemicals.

The regular updating of existing directives, which the Commission plans to do more aggressively in the light of technological advances.

Co-ordination of environmental surport to easiern and mental support to eastern and central Europe, which, Mr Ripa di Meana argues, will be "utterly dependent on the



Ripa di Meana: plans to publish report on fiasco this month

# Graduates take rites of passage into Japanese corporate life

"Stand, bow, sit," ordered a senior personnel manager to the rows seating 1,355 men and women entering the Kyowa Saitama Bank at an induction ceremony held in the banquet hall of a large Tokyo hotel last

The ceremony was being repeated thousands of times across Japan, but it was particularly important for Kyowa Saitama Bank, a result of a merger between Kyowa Bank and Saitama Bank, two medium sized Japanese city banks. It was the first day of the bank's existence and these were its first new recruits. After rehearsing the standing, bowing, and sitting, the young recruits, sat solemnly in their newly-bought dark suits

through the 25 minute ritual.

Like others of the 1.17m. young Japanese who started their corporate lives last Monday, the new Kyowa Saitama employees will begin their careers with an induction

careers with an induction training programme.

At Kyowa Saltama they will learn everything the aspiring businessman needs to know — including the proper manner for exchanging name cards to just how to count paper money. Japanese companies prefer graduates to trained proprefer graduates to trained pro-fessionals, who are considered tainted with the colour of their previous company.

Among other things, the
Kyowa Saitama recruits will Kyowa Saitama recruits will bank song every morning for discuss the future of the bank 10 years from now. "It is told continuously to be proud

Emiko Terazono takes a look behind the scenes of the annual round of induction and training programmes staged by Japanese companies for the new influx of receptive and enthusiastic graduate recruits

important that the new entrants understand the meaning of loyalty to one's company, and to acknowledge that they are going to be creating the company," says a Kyowa Saitama official in charge of the training programme. A former Saitama bank employee recalls singing the

of being a Saitama Bank employee. The induction pro-gramme for one former Bank

of Tokyo employee lasted two weeks, and centered around group activities.

He explained that the entire programme and activities aimed at enforcing unity among the 100 dould, or colleagues who enter the com-pany in the same year. How-ever, there was also a strong

element of competitiveness with an emphasis that there always be rivalry between the Explaining the details of his

induction, he said: "We were divided up into ten groups and took part in a day-long orienteering race around Mount Fuji. Deciding which routes on the map the group would take, was to prepare us for collective decision making, something for." Later, we spent a whole day practising writing num-bers, sitting in rows with pen-cils in hand as in kindergar-

"I was shocked when a male personnel manager took just the female recruits aside and warned us that intra-company romance could threaten our careers. He told the women that two career-track employ-ees marry, one would have to resign. He seemed quite apolo-getic for this statement and added that he didn't want to

We were also sent out into the downtown areas of Tokyo to ask people in the street what they though about the Bank of tor, he said.

Tokyo. Apparently this exercise was to enhance our awareness of ourselves as Bank of Tokyo employees, and possibly to provide free advertising for the bank."

While opinion polls show that fewer and fewer young people intend to spend their whole careers with one employer, companies still believe that the tradition of lifetime employment remains a foundation of corporate Japan. The former Bank of Japan employee spoke of the commitment and loyalty expected by the company which provides the often lengthy training programmes. Many people consider expected the company who have the Signs of a compromise over Italian constitution

By Halg Simonian in Milan

Fral.Y'S prime minister, Mr Giulio Andreotti, wili today send draft proposals for a new government programme to his coalition partners, after week-end meetings revealed a measure of agreement on the pri-ority of reforming the constitution.

The signs of consensus have pushed back the prospect of early polls and opened the way to a new Andreotti government, his seventh, being formed possibly this week. The new coalition would involve the same five parties, whose differences led to the collapse of Italy's 49th post-war admin-istration last month, but would entail a reshuffle.

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would entail a resnuttle.

It is not yet clear if the perties, notably Mr Bettino
Craxi's Socialists, whose insistence on institutional reform
triggered the crisis, will be able to reach agreement once talks start on Wednesday.

The latest draft proposals suggest a two-speed timetable on institutional reform, with on institutional retorm, what some issues being given priority in the remaining year of the present legislature. Others would be left to fuller discussion in the next parliament. Priority will be given to sim-plifying the procedure for con-stitutional reform, which at present requires majorities in both houses of parliament, fol-lowed by re-confirmation after at least three months. The parties seem united on reforming the present system and finding a clearer voice for regional interests, but the presidency's

# Brussels opens door to let Cinderella industry come in from the cold

An insurance liberalisation plan is generating keen competition in countries where part is already in place, writes Richard Lapper

try has long played poor relation in the European Community's efforts to create a single financial services market, with the more glamorous worlds of banking and the stock markets hogging most of the attention in Brussels. However, things have begun to change. One plank of an ambitious liberalisation programme, the second directive for life and non-life insurance, is already in place and is generating keener competition in the half dozen or so EC countries where it has so far taken

HE INSURANCE indus-

frees only the sale of industrial risks cover to medium-size and ally it will also extend to sales of personal lines of insurance to individuals throughout the

The European Commission hopes the Council of Ministers will approve three further

would harmonise accounting standards. Two others would establish a "single licence" allowing suppliers of life and non-life insurance to operate freely across the EC.

Most member states would have until 1994 or 1995 to implement the new rules, though Portugal, Spain, Ireland and Greece would be given until later in the decade. Competition for the custom of medium-sized companies has intensified as insurers have reduced rates in order to make inroads into other European

In France and Germany, rates for industrial fire risks have slumped as insurers bat-tle to retain market share, while in Britain, Royal Insurance says it lost 11 per cent of its motor fleet business to competitors last year. Mr Michael Butt, chief exec-

utive of Britain's Eagle Star, has accused French national-ised companies of underpricing to win business in the UK. But according to Mr Tony Wyand, finance director of Commercial Union, companies are simply gearing up for the prospect of even stiffer competition in the

The planned life and non-life directives aim to expand cross-border trading further by allowing insurers to operate anywhere in the EC under the rules and supervision of their home country, rather than those of the countries in which they do business. In most continental countries, regulation is more con-

servative than in Britain and is particularly tough in the retail area. German regulators, for example, insist on approving the wording of all policies, to protect the interests of policyholders. Regulators in many member states also limit the amount of funds an insurer

may invest in equities. In the short term, the Commission believes its planned directives should benefit com-



THE EUROPEAN MARKET

burdensome regulations, such as the UK. Over the longer expected to lead to harmonisa-tion of regulatory frameworks across the Community. However, national cultural,

tax and other peculiarities mean that many imperfections will remain in the European

Ironically, these seem likely to work mainly to the disad-vantage of the UK insurance industry, which once believed that its keen prices and record of product innovation would enable it to dominate its competitors on the Continent.

In many countries, EC liber-alisation is unlikely to stop consumers buying life, home and motor insurance through traditional distribution channels. Most French, German and Italian companies all have well-established networks of local agents over which they

exercise tight control.

Although leading British companies dominate house urance through their links with building societies, their who sell the policies of those companies which offer best value, play a much bigger role. Brokers are also active in Ireland and the Netherlands. The insurance accounts directive should make the EC

market more transparent,

though not necessarily more even. Accounting practices in continental Europe emphasise prudential considerations, allowing companies to offer the most cautious and conservative interpretation of their per-The directive would oblige

companies to state the value of their assets at market as well as historic costs. But it will not affect differing national tax regimes, which influence the way insurers set their reserves. Most European companies make a special class of tax-deductible provisions, known as equalisation or catastrophe reserves, against future large losses. But in the UK, tax authorities allow companies to class of provisions against future claims from their tax

bills.
"Provisions made against exactly the same expected claims would attract greater tax relief for a German com-pany than for its UK competi-

tor," says Mr Jeremy Dickson, a partner with accountants Coopers & Lybrand Deloitte. Hence, French and German companies would have greater scope to win market share by competing aggressively and writing business at uneco-

Worse still for British com-panies, UK tax authorities appear to have embarked on a appear to have embarked on a campaign to compel them to discount their reserves by reducing these by the value of future expected investment, further increasing the tax take.

Commercial Union is in a bitter dispute with the Inland Revenue. According to Mr Peter Foster, CU's insucial controller, "the Revenue is looking at the North American practice when they should be looking at Europe. Far from creating a level playing field, they're actually trying to

widen the gap."

Finally, the single market process leaves untouched, at least in the about the control of the east in the short term, the dif-

ferences in the way UK and Continental companies are capitalised. British companies frequently find their scope for long-term expansion is circum-scribed by the need to produce constantly increasing divi-dends for institutional shareholders. The shareholders of sseet-rich Continental compa-nies tend to be less interested in short-term profits and more sympathetic to a long-term strategic approach to the busi-

Mr Rolf Huppi, chief execu-tive of Zurich Insurance of Switzerland, established in a number of EC countries, says try, like those in France and Germany, has only been able to expand internationally because it is not "short-term oriented". Of UK insurance managers, he says: "I see some of my colleagues bleeding to death because every quarter they have to extract pennies out of their results to cater for

#### **NATIONAL ACCOUNTS**

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The US includes investment by government in the government series rather than under investment. Quarterly GNP/GDP totals are amunificed. The growth rates refer only to exports, rather than to net exports. Statistics for Germany apply only to western Germany. Data supplied by Datastream and WEFA from national government sources.

THE PATTERN of world economic activity changed significantly over the past year. After seven years of sustained economic growth the US has slipped into recession, while Japan and Germany have continued to grow relatively strongly. Meanwhile the large trade deficits and surpluses that characterised the world economy throughout the 1980s have become much less sig-nificant as a proportion of each country's national output.

These and many other economic trends can be spotted in the National Accounts table (above). This presents a summary of the national accounts of the six largest industrialised countries between 1984 and 1990, including data for the four quarters of 1990, where gygliable.

Germany's national accounts refer to the western Länder. Data for the whole of Germany will be substituted when they become available.

The upper section of the table presents the most commonly used measure of national output and its components, in current prices, for each of the six countries. For the US, Japan and Germany this mea- and governments; and the

## National accounts of the six main industrial countries

sure is gross national product; for France, Italy and the UK it is gross domestic product. Net property Income from abroad is included in GNP, but excluded from GDP. This es little difference, in practice, for industrial countries.

The total value of national output is equal to the value both of aggregate income and expendi-ture. The components of national output can therefore be presented in one of three ways - by category of output, by type of expendi-ture or by recipient of income.

The table above shows broad categories of expenditure. These categories are listed as a percentage of total GNP or GDP in each period. They are:
Private consumption of goods

and services - the total value of all private consumption by Individuals and companies. • Grass investment, including depreciation: purchases of residential property by households; fixed investment by companies

A new weekly series of key world economic indicators begins today. These will appear on the loreign pages and provide in-depth statistical coverage of the world's six largest market economies, accounting

provide readers with a comprehe trends in the world's major The series consists of five tables, each covering a different broad category of economic activity.

The National Accounts table, published today, will normally appear only once every three months, because of the relative infraquency of revisions. A

**NEW ECONOMIC STATISTICS** 

for more than 80 per cent of OECD output and alm 50 per cent of world trade. This feature, to be published every Monday, will

four-weekly cycle of four tables will present indica for the Balance of Payments,

Money and Finance, Prices and Competition

and Production and Employment.

Each week an article with the table will explore an aspect of the world economy, while an accompanying chart will highlight trends in the data. Every effort will be made to include the most up-to-date statistics for each country. The data themselves will be drawn from national sources, the OECD, the IMF and UBS Phillips and Drew, supplied by Wharton Economic Forecasting Associated (WEFA)

and Datastreem. As far as possible published statistics will also be comparable across countries. Unavoidable differences in deficition and coverage

across countries will be detailed in accompanying

increase in the value of stocks of finished and unfinished goods held by companies, which are counted as investment for accounting pur-Government consumption of

Exports have to be included, since they are a part of total output and generate incomes for domestic residents, despite the fact that they are consumed goods and services, abroad. Meanwhile, imports have to be subtracted, since they are exports minus the total value of not part of national output. If the

value of exports exceeds that of imports then net exports, or the trade balance, is in surplus. Positive net exports are a net addition

to national output. Not all countries classify expenditures in the same way. Most importantly, the US includes government investment in government

consumption rather than gross investment. Consequently, comparisons of aggregate investment and government consumption car not be made between the US and other countries.

A frequent source of confusion

arises over the difference between the sum of government consump-tion and investment, on the one hand, and total government spend-ing, on the other. A major compont of government spending in advanced industrial countries is transfer payments, namely, unem-ployment benefits and other forms of weltare payments. These do not appear as government spending in the national accounts. Because these transfers are spent by the recipients, they count as private rather then as government consumption.

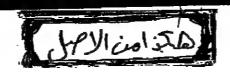
The lower half of the table shows real growth rates for GNP or GDP and private consumption, investment and government con-sumption. Real growth rates are calculated using a constant price

series, which removes the effects of inflation. The final column for each country shows growth rates for exports rather than for the trade balance, since the latter would be both highly volatile and

The reduction in trade deficits and surpluses over the last tew and surpluses over the last tew years is quickly apparent from the upper half of the table. The US trade deficit has fallen, as a share of GNP, from 2.5 per to 0.8 per cent, between 1987 and the fourth quarter of 1990. The Japanese trade surplus has fallen from 3.7 per cent to 1.2 per cent of GNP. per cent to 1.2 per cent of GNP

over the same period. One striking feature of the lower half of the table is the divergences in growth rates that has developed over the past year. US economic growth slowed from 4.5 to 0.9 per cent between 1988 and 1990, while economic growth in the UK slowed from 3.9 to 0.7 per cent. In west Germany, by contrast, economic growth rose over the same period

from 3.7 to 4.5 per cent. Edward Balls and Jill Leyland



SENIOR finance officials from ECONOMIC programmes in L

**Optimism** 

expressed optimism yesterday

about plans to wipe out Peru's

huge payments arrears to international financial institu-

tions. But they said the means

of achieving this was very complicated, in view of the

size of the backlog, and suc-

interest payments to the Inter-national Monetary Fund, the World Bank and the Inter-American Development Bank. Until this is cleared, Peru will be denied access in loans by

be denied access to loans by the institutions.

the institutions.

President Alberto Fujimori of Peru made an impassioned plea at the IADB meeting here yesterday for "rapid and effective assistance" to his country. The Peruvian people had suffered from inflation, terrorism and drug-trafficking — now a cholera epidemic had already cost an estimated fibm.

He was particularly seeking

He was particularly seeking help from the international financial institutions. Mr Fuji-

mori attended a meeting yes-

mori attended a meeting yesterday of more than a dozen countries friendly to Peru. These will be expected to provide financial support by way of short-term bridging loans and long-term financial aid. The US is willing in principle to lead a support group if the plan whos acceptance.

Mr Ryutaro Hashimoto, Japinese finance minister, said Japan would look favourably ou requests for help, but that would depend on Peru's economic reforms and not on Mr Fujimori's Japanese ancestry.

Fujimori's Japanese ancestry. Mr David Hulford, US Trea-

sury under-secretary, said a lot of work had already been done on the proposal, but much more was needed. How-ever, he did not rule out Peru's

becoming eligible for IADB loans this year by paying off the \$357m in interest arreers.

Then, stage by stage, it might be able to crase arrears to the World Bank (about \$900m), and the IMP (about

\$800m). This sequential repay-

ment runs counter to usual policy — all the institutions insisting on being repaid together. This is likely to be controversial since funds from one institution will be seen as

partly repaying others.

cess was not guaranteed. Peru is \$2.1bn behind in

Stephen Fidler reports on the meeting of the Inter-American Development Bank

Optimism on Peruvian arrears plan Latin American poverty 'deepened' by reforms

by 11 per cent.

However, despite the short-term costs of economic reform, the bank says that

reform, the bank says that offers the best hope for growth in the medium to long term. The report cites a bank study suggesting that a policy of continuing policy reform — increasing the openness of economies, restructuring public sectors and registleting writing the property of the control of the control

vate sectors — may allow growth in the region to acceler-ate to about 5 per cent a year by the end of this decade. This would lead to a halving

of interest payments as a pro-

portion of exports, from the present 25 per cent, even with a moderate increase in the volume of debt. If reforms already

made were reversed, the

growth rate would drop to 2.3 per cent during the 1990s. This

would be better than the average 1.1 per cent of the previous

decade, but would allow no increase in average per capita income levels.

Japan warning on debt write-offs

Japanese government loans

were not to be repaid, "then it will become extremely difficult for Japan to provide new lend-

ing to that country," he said.

Even for countries undergo-

ing profound economic reform supported by the International

Monetary Fund and the World Bank, it "would not be easy for

Japan to agree to take the option of official debt reduc-

debt reduction agreements

with Latin American countries

appear to have adopted a simi-

lar position. No Japanese bank

was among the large number of banks that agreed, for instance, to make new loans in

This announcement appears as a matter of record only.

has sold its underwriting business

to

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Japanese banks in recent

lic sectors and revitalising

programmes in Latin America have worsened poverty in the region, according to the Inter-

American Development Bank, "Drastic fiscal adjustment, inflation and stabilisation pro-

grammes have unquestionably exacerbated the problems of poverty existing at the begin-ning of 1990," the bank says in

its annual report, published

yesterday.

Per capita consumption in the region declined and attempts to keep government budgets in check have reduced state assistance for health, withting education and house.

nutrition, education and hous-ing, it says. This has reinforced

the need to combine economic reform with programmes to improve the living conditions

Latin America and the Caribbean suffered economic contraction last year, bringing to an end several years of growth. Gross domestic product in the region declined by 0.8 per cent last year, compared with growth of 0.9 per cent in 1989. The main reason for the contraction was recession in Argentina, Brazil and Peru, which represent about 55 per cent of the region's GDP.

In Argentina the economy

In Argentina the economy shrank by 2 per cent, in Brazil by 4 per cent, and in Peru by 6

per cent. Peru's economy has contracted by a quarter in three years; that of Argentina

Ryutaro Hashimoto, said yes-terday that countries which have their foreign debts for-

given by the Japanese govern-ment will be in danger of los-

ing access to new Japanese

He mentioned no country by name, but his comments followed an unprecedented agreement last month by which for

eign governments agreed to write off at least half of Poland's official debt. Japan

participated reluctantly.

Mr Hashimoto, in Nagoya for

the annual meeting of the Inter-American Development Bank, appeared to suggest that

countries which win official debt forgiveness from Japan will not receive new loans. If Brazil to

resume

coffee

exports

By Victoria Griffith

BRAZILIAN coffee exports are to open for registration today, ending a two-week suspension that wreaked havor in the cof-fee market. The government, which announced the move

late on Friday, denied there had been any insider trading shortly before the suspension

shortly before the suspension on March 21.

A special commission had been formed to investigate allegations that some export-ers had registered large amounts of coffee just before registrations closed.

Cuffee organisations claimed these experient had used

these exporters had used inside information to take advantage of an expected price

airwantage of an expected price rise after the announcement.

Only four people — Ms Zélia Cardoso de Mello, economy minister; Ms Silvia Faria, her press officer, Mr Ricardo Mesquita, coffee supply and prices director, and Mr Edgar Persitre economy economics.

eira, economy secretary -were officially privy to the

decision to suspend exports. They deny having leaked

But a piece by journalist Patricia Saldanha, of the news

agency Unicom, appeared on the wire a half-hour before the

The Ministry of Remounced.
The Ministry of Remounces announced last week that it was cancelling all registrations made on the 21st, to

eliminate any ill-gains made from privileged information. Coffee registrations are re-opening under a modified sys-tem. Coffee for export between today and the end of Septem-

today and the end of September must be registered either at a fixed price or on a price-fixing basis, for example according to the futures market. Coffee for export between the end of September and January, 1992, must be registered on a price-fixing basis only

on a price-fixing basis only. The Government hopes the

move will avoid speculation in the markets leading up to an international coffee conference

in September.
According to the Govern-

ment, registrations were origi-nally suspended to avoid spec-ulation surrounding Brazil's

consideration of a return to an international coffee accord.

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in São Paulo

INTERNATIONAL NEWS

The report also remarks on a worsening of the region's inflation in 1990, although inflation fell substantially in the final months of the year in some

countries.

According to the report, export growth in Latin America continues to lag behind the

average for developing coun-tries. Import volumes by indus-trialised countries grew by 5.5

per cent last year, but Latin
American export growth
reached only 4 per cent, compared with 8 per cent in Asian
developing countries.
Despite the Brady initiative
by the US, aimed at reducing
the debt of developing countries, the region's debt grew
last year, but by a modest

last year, but by a modest \$3.5hn. The main reason was a growth in interest arrears to

creditors. These grew by \$10bn

to \$27bn last year, accounting for 6 per cent of the total debt. The decline of the dollar added

a further \$30m to the total. At the end of last year, three

countries were in what is

called no accrual status with the IADB, having let payment arrears build up for more than 180 days: Peru with \$160m overdue, Panama with \$22.8m,

and Nicaragua with \$15.1m. The report shows new loan

approvals by the bank in 1990 rose to \$3.9bn, from about \$2.7bn the year before, but disbursement of funds dropped

mote the FTA. On Thursday,

he will give the keynote address of the annual meeting of US newspaper editors at Harvard University.

Mr Salinas will hope to sway some members of the House of

some members of the House of Representatives, where the vote is likely to be closer than in the Senate. According the pro-FTA Chamber of Com-merce in the US, 97 members are against or inclined against approval for fast-track, 186 are in favour or so inclined and

Fast-track authority looks likely to be approved, but the adminstration will hope that

Congress does not split the issue into one on GATT negotiations and another on Mexico.

Also, the two governments may have to promise to include some non-trade provisions, such as references to labour

standards and the environ-ment, in the pact. They would probably agree to this if neces-

sary to save the agreement. Economic notebook, page 17

the Japanese embassy and a rocket attack was launched

against the building housing

the British, Israeli and Colom-bian diplomatic missions. No-one was killed, but there

Friday night's terrorist ectivity, the most extensive for many months, came after weeks of relative calm. It was

not immediately clear which of Peru's two main guerrilla groups, Sendero Luminoso (Shining Path) or the Tupac

Amaru Revolutionary Move-

dropped their insistence that military reforms must precede

The key issue will be whether the government and armed forces are prepared to recognise FMLN control of considerable tracts of territory.

In Nicarant was wears

In Nicaragua, two years passed between an initial

ceasefire agreement and final disarming of the Contra rebels.

any cease-fire.

was heavy damage.

129 are undecided.

**Bush and Salinas unite behind** 

**US-Mexican free trade effort** 

majority leader, told Mr Bush

he would support the agree-ment only if it promotes US jobs, preserves the environ-ment and defends the rights of

The strength of US opposi-tion to the FTA seems to have surprised Mr Salinas, who is

clearly anxious lest what is a bigpolitical gamble for his administration not pay off.

In the Dailas Morning News yesterday, he was quoted as saying: "Without the free trade

agreement, you will witness millions of Mexicans crossing the border looking for work".

Mr Salinas was also to meet Mr Brian Mulroney, Canada's prime minister, in Ottawa yes-terday, in their first meeting

since Canada joined the FTA talks in February.

This week, Mr Salinas, accompanied by almost half his cabinet and by many of Mexico's most prominent businessmen, will visit Montreal, Translate Resize Chicago Ave.

Toronto. Boston, Chicago, Aus-

tered 6.8 on the Richter scale.

Its epicentre was some 20 miles

north of Moyobamba, the

departmental capital, where 12 people are known to have died. The death toll in outlying vil-

After being rocked by a big tremor, Lima and southern coastal cities also suffered

black-outs as guerrillas blew

up electricity pylons. The black-out in the capital was

immediately followed by co-or-dinated attacks on half a dozen

A car bomb exploded outside

FMLN guerillas, begun in Mexico last week amid rising expectations of an imminent

cease-fire agreement.

Both sides have stated that this latest round will continue "until agreement is reached".

The FMIN has brought four

commanders out of the Salvadorean mountains, under UN escort, to attend the talks.
Last month, the guerrillas

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US military chief to visit Salvador today

lages is still uncertain.

Earthquakes hit Peruvian cities

Mexican workers.

PRESIDENTS George Bush and Carlos Salinas met yester-day in Houston to discuss the rising US Congressional oppo-sition to the proposed free trade agreement by the US and

Mr Bush is thought to have

confirmed, in the private talks,

confirmed, in the private talks, that getting the agreement through Congress is his main legislative priority this year.

The Congress has until June 1 to deny the president the authority to negotiate the FTA on what is called the fast track, which would let the administration negotiate an agreement that, although subject to Congressional approval, could not be amended. Without this device, the FTA would almost

device, the FTA would almost

certainly be abandoned.

In recent weeks, prominent
Democrats in the US, supported by most US unions and

environmental groups, have come out against an extension

of the fast-track authority. On March 27, Mr Richard

By Sally Bowen in Lima

A CHAIN of earthquakes in

northern Peru has killed at

least 50 people, injured 600 and left thousands homeless.

Saturday in the northern jun-gle department of San Martin,

which suffered a severe quake

almost a year ago. Other trem-ors were felt in Peruvian coastal cities, including Lima, the capital, as well as in neigh-

The main quake, just before midnight on Thursday, regis-

THE head of the US joint chiefs of staff, Gen Colin Pow-

ell, is to visit El Salvador and

Ronduras today to meet gov-ernment and military leaders, writes Tim Coone in Managus.

US diplomats said there was "no political message behind

the visit. However, it comes during a new round of peace

talks between the Salvadorean government and the left-wing

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bouring Ecuador.

Between 20 and 30 tremors of varying intensity were regis-tered from late Thursday to

## Signs of a compromise over Italian constitution

SES MONDAY APRIL : Dog

By Halp Simonian - Na ITALL'S Print ministry the right of county of the right of property of the property o The rights of concentrate to the nights of convenient to problem frack one property the members and others and the sa-tures. The account com-taining the same that the best there is a small count.

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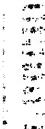
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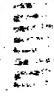
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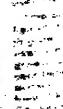
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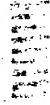


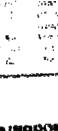












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#### **UK NEWS**

## Recession continues, report says

By Daniel Green

COMPANIES' sales and profits will continue to fall during the next three months, according to Dun & Bradstreet, the business information company.

Although managing direc-

tors are slightly less pessimis-tic than at the start of the year, it is still too early to say that the UK has begun to climb

out of recession.

Employment prospects remain gloomy, with 42 per cent of the 1,300 managing directors interviewed expecting to shed staff, compared with 46 per cent in January.

D&B's quarterly Business Expectations Survey is more cantious than the Confedera-

tion of British Industry, which reported on business confidence last week.
While the CBI saw a recov-

ery from preceding lows in confidence indicating that the bottom of the recession was close, D&B emphasises that pessimism is still high. All its

measures of optimism are lower than a year ago, including expectations of new orders.

Lower post-tax profits are expected this quarter by 44 per cent of managing directors, against 35 per cent expecting rises. In construction - overall the most pessimistic sector -the figures are 55 per cent and

A consumer boom before the summer seems ruled out by 42 per cent of retailers expecting lower sales, against 38 per cent seeing an improvement. Higher seeing an improvement. Higher prices are expected by 68 per cent of retailers, with 8 per cent seeing price cuts. That deals a blow to hopes of a sharp reduction in inflation.

Better news, for the government as well as business, is that exports are poised to increase especially from the

increase, especially from the south D&B interprets that as being in response to the weak-ening of sterling against the dollar and in anticipation of

Spending on advertising remains low Just 17 per cent of respondents expect to increase their advertising budgets, against 28 per cent planning to spend less.

The most troubled part of

the country is the manufactur-ing-dominated Midlands. The West Midlands is the most peswest minimum is the most property simistic region on employment, while the fast Midlands shows a sharp fall in hopes for exports. London, the

a sharp fall in hopes for exports. London, the south-west and the north-east show the sharpest turnround from pessimism to optimism since the previous survey in January, although on balance the outlook is still negative.

## Labour to brief Japan on economic policies

By Daniel Green

MR JOHN SMITH, abadow chancellor of the exchequer, will tell industrialists in Japan on Thursday that a Labour government would encourage increased investment from

Japan.

The Keldanren, the Japanese employers' federation, will hear Mr Smith criticise Keynesian economics and monetarism in favour of policies that encourage stability and supply-side strength. He will emphasize Britain's commitment to the European Community and its institutions, particularly the exchange rate mechanism.

methodism.

Mr Smith will advocate the establishment of a European Central Bank as part of European Central Bank as part of European monetary union, saying that London should be the bank's base and the European Council of Economic and Finance Ministers (Ecofin) abould be made responsible for the EC's economic strategy.

In turn, Japanese investment in training will be singled out as a example the UK should follow, as well as the involvement of the finance ministry in monetary policy.

The visit is part of the Labour party's campaign to increase its acceptability to the world's business and financial establishment.

A further cut in interest

· A further cut in interest rates was urged yesterday by Mr Gordon Brown, shadow trade secretary, to avoid a loss of industrial capacity, Alison Smith writes. Mr Brown said that the latest surveys suggested that the Budget fore-casts for output and invest-ment were an underestimate.

**NEWS IN BRIEF** 

#### Non-taxpayers are failing to register

MANY non-taxpayers have falled to register with building societies and banks.

That means that in spate of

the abolition of composite-rate tax from the start of the pres-ent fiscal year, they will still have tax deducted from inter-est earned on their savings

The Revenue has also set the "official rate" of interest at 13.5 per cent. Those who receive cheap mortgages from their employers will be taxed on the difference between the rate they pay and the official rate, which will change according to typical mortga

jorthern I

**Housing market** 

THE UK housing market, on the wane since late 1988, is showing signs of picking up, according to two reports pub-lished today.

Woolwich Building Society

predicts that the volume of transactions in the residential property market will have increased by about 20 per cent by the end of 1991.

A survey by Infolink, a credit reference agency, found that while demand for loans in the retail sector was still depressed - falling 6 per cent year-on-year in February - the same month saw a 1 per cent increase in mortgage applica-tions over the previous year.

Gilts issue

## ICI chief calls for better performance

SIR DENYS HENDERSON, the chairman of Imperial Chemical Industries, has issued the company's managers with a blunt warning that their performance will have to improve markedly for the group to respond effectively to the recession.

Sir Denys, interviewed in the latest issue of the ICI staff magazine, paints a picture of a company in which there has

been too much unproductive debate and not enough rigorous monitoring of busi-ness performance. He gave further details of the planned restructuring at ICI which was threshed out during a four-day debate

FT SATELLITE

Growth seen

THE SATELLITE television market in Britain is showing signs of growth in advance of a

ages of growth in avalue of a 230m promotional push for British Sky Broadcasting, the merged five-channel satellite television venture.

A further 52,000 homes installed satellite dishes in March, according to the latest FT Satellite Monitor, compared

with 41,000 in February.

That takes the total of homes in Britain able to

receive satellite TV to nearly 14m since the launch of Sky

Television just over two years

nite signs of improvement," said Mr John Clemens, chair-

man of Continental Research, which produces the market survey for the FT. It is based on telephone interviews with a

5,000 people, but has a margin of error of plus or minus 50,000.

The impact of satellite televi-sion has been pasticularly marked in the past 12 months. In March 1990, the FT Satellite Monitor estimated that there

were 599,000 homes with satel-lite television. A year later, the total receiving BSkyB channels

(in which Pearson, publisher of the FT, has a stake) and other

satellite channels, such as MTV, Children's Channel,

Lifestyle and Screensport,

direct to the home is 1.4m, an

increase of 122 per cent.
A further 400,000 receive the

satellite channels via cable

television networks, while 125,000 homes are hooked into communal serials.

The market is showing defi-

as sales of

dishes rise

steadily

MONITOR

after reports from two task forces that had been set up in September.

ICI has instituted a far-reaching over-haul of its management structure and its business portfolio after reporting a 36 per cent decline in pre-tax profits for last year

to 2977m.

The group has set aside an extraordinary provision of £300m to cover restruct-uring costs, regrouped its activities into seven business units and launched a review of investment priorities that might lead to a significant reshaping of its activi-

quality staff, they had to put more effort into improving performance rather than "eternal debate" about the management

He said: "There is too much of that. This is a time for action — not further philosophical and unproductive debate. Our management approach needs to be simplified, more rigorously performance oriented and lower cost."

Sir Denys disclosed that the chief execu-tives of the main business units felt they had far too little influence over corporate policy. A more rigorous system of finan-cial monitoring will be introduced.



Hungry for cash: the 200 is seeking private funding. Picture by Alon Harper

# Zoo funding plea rejected

REPORTS of the impending slaughter of animals at Lon-don Zoo left the government unmoved yesterday, Michael Skapinker writes.

Skapinker writes.

The Department of the Environment rejected calls for more funding for the zoo, the world's oldest. It said it would be unfortunate if the 164-year-old Regent's Park zoo had to close, but added: "Clearly it is not attracting enough visitors to break even. There is no government money available."

The zoo said closure of the Regent's Park site was only

The size of the potential mar-ket – at 3.5m homes – has not changed at all since March 1990. That includes all those who have installed equipment and those who say they will definitely or probably install a dish. Because of the rise in actual installations, the poten-tial market for new installa-Regent's Park site was only one option being considered in response to its financial crisis. As evidence of its determina-tion to remain open it was pro-ceeding with plans to receive Ming-Ming, a giant panda, from China. tions has dropped from 2.7m in March 1990, to just under 2.1m

The 200 played down claims that closure would mean some of the animals would have to be killed.

While it might take time to transfer animals to its 600-acre zoo at Whipsnade, Bedford-shire, "going out and shooting them is not an option," the zoo

Visitors to the zoo have fallen from an annual 3m in the 1950s to 1.1m last year. In 1989-90, it had an operating deficit of £4.9m. Interest on what remains of a previous government grant of £10m helped trim the shortfall to

The zoo is due to have fur-ther talks with the Depart-ment of the Environment this

management consultants, which advised the zoo to adopt a more professional marketing approach. The zoo said the Peat Marwick recommenda-tions, including the setting-up of a subsidiary called Zoo Operations, had all been fol-It has now received a report from McKinsey, another man-agement consultant. The 200 would not disclose details of the report but said it outlined several options short of clo-

day that it was made clear when the £10m grant was made in 1988 that the zoo

would get no more money. The grant followed a report by Peat Marwick McLintock, the

THE BANK of England has announced the sale by tender from April 10 of a further £800m of 9 per cent Treasury Loan 2008. It is intended to meet the government's need for finance, including the refinance of maturing stocks.

# Grasping poll tax nettle leaves sting intact

#### By Richard Evans

THE NETTLE that has been grasped by the government in substituting a tax on property and people for the deposed poll tax will retain a powerful capacity to sting as the various options are debated in the next few months.

options are debated in the next few months.

Precisely how the value of a property should be assessed and how it should be affected by the number of adult occu-pants will keep the govern-ment-appointed review com-mittee occupied until the summer. Even so, some favoured options are already emerging.

emerging.

They will be fleshed out in the consultation document due to be published almost immediately after the House of Com-mons reassembles next Mon-day. The three main contenders are: a property tax based on notional rental values; site values; and capital values. Each has drawbacks of unfairness, complexity, expense or timing. Each also has its adherents and each will

figure in the discussions.

Rental valuation would mean returning to the rates system abolished in England

and Wales in April 1990 and in Scotland a year earlier. It was the unpopularity of that sys-tem and the small numbers paying to finance local govern-ment that prompted the gov-ernment to introduce the poll tax in the first place.
Its supporters back it, at

least as an interim measure, because the rates register still exists, so that the tax could be introduced next year rather than in 1993-94; the date prom-ised for the launch of the new tax by Mr Michael Heseltine,

environment secretary.

That is probably its only virtue. Its former unpopularity and unfairness would quickly reappear and there remains insufficient evidence on which

When rateable values were introduced a century ago, 95 per cent of the population lived in rented accommodation. Now 70 per cent are owner-occupiers and no more than 10 per cent live in private rented accom-modation. There would have to be a revaluation of all properties throughout England and Wales, as the current lists

Mr Richard Kauntze of the Royal Institute of Chartered Surveyors says: "It would be absurd to devise a system based on less than 10 per cent of the whole housing stock." Site valuation is claimed to have more long-term validity, as its basis is permanent. By ignoring the buildings on a site, such features as deteriora-

tion or improvement of a build-ing are irrelevant. Site valua-tion would be open to the same sort of criticism as rental val-A local tax based on capital values, linked to the number of

amilts living in a house, is the clear favourite. The form it may take and the way it will operate are unclear.

Methods of establishing a
value may include some form
of self-assessment, with a
householder completing a form

stating the size and type of property, and adding his or her assessment of its value. If that assessment seemed wildly inac-curate, the local authority could send a valuer to check. There would be an appeals pro-

That would be the simplest

method, removing the need for a complex and expensive reval-uation and bureaucracy. At the other end of the scale, the review group will consider a full revaluation of every household by the Inland Reve-pue's valuation office.

nue's valuation office.

A compromise to which ministers incline would be the use of "beacon" or "lighthouse" valuations. Members of the review committee believe that valuing a small sample of recent house sales in different types of property in each area to assess market values would prove a swift, practicable and mexpensive basis for the new

There is also expected to be some form of banding, based on type of property, floor space or value. Property types could range from a one-bed flat, through a three-bed semi to a mansion. That would reduce costs and help to aliminate costs and help to eliminate overcharging on very expensive property and undercharging at the cheaper end.

On value, the choice would then lie between fewer thick bands and more thin bands, both of which would create dif-

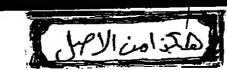
ficulties. With thin bands there would be more likelihood of would be more likelihood of frequent movements of property between bands, which would generate a lot of appeals as any movement would tend to mean a higher tax.

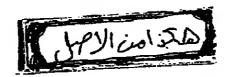
Thick bands would mean fewer disruptive amendments and fewer appeals, but would be keenly contested as there would be more at stake in the result.

There will certainly need to be wide regional variations to counter house price differ-ences. It will be important to ensure that a three-bedroomed house in a leafy London sub-urb does not receive a rates bill three times as high as a similar house elsewhere house elsewhere.

Ministers will also have to decide what kind of grant, if any, it will pay to support local authorities in the north of England which will have a much smaller tax base than those in the south

As the review enters its next stage, the difficulties of each option are acutely apparent. The importance to the government of getting it right this time can hardly be overstated.





# Labour 6 brief Japa **P**olicies

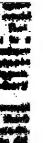
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and the second second

Non-taxpag are failing to register

The lines coffficient ball.

Housing market



# FINANCIAL TIMES MONDAY APRIL 8 1991



# Relief in sight for Thames crossing traffic jams

By Andrew Taylor, Construction Correspondent

THE LONG traffic jams that occur daily as motorists cross the River Thames through the Dartford tunnel, east of London, may soon be a thing of the prest

and lorries using the M25 London orbital motorway to travel from Essex to Kent will be diverted on to the first bridge to be built across the Thames for more than 50 years. Less than 180 metres of the road deck remain to be erected on the ford bridge was awarded in 1988 to

2.8km Dartford bridge (above, beyond tunnel tolls), which is being financed and built and will be operated by the private sector. It will be the world's second-largest cable stay bridge, and will be the first built on a new site across the Thames since King Edward VIII opened three bridges in one day in 1933 at Chiswick, Twickenham and Hampton Court. It will be the first Thames toll bridge since the 1870s.

Dertford River Crossing, 49 per cent owned by Trafalgar House, the con-struction, property, shipping and hotels group. Bank of America, Pru-dential Insurance and Kleinwort Benson, the merchant bank, each have a 17 per cent stake. The company has already taken

and fees for arranging loans.
Tolls, at present 80p for cars and
\$1.20 for commercial vehicles, will be
allowed to rise with the retail prices

Once all loans have been repaid, the bridge and tunnels will be returned to the government. Repayment must be made within 20 years. The cost of building the bridge has been estimated at £36m at 1986

When the bridge opens, traffic travelling south will normally use it, while vehicles going north will use the tunnels. Drivers will be able to acquire automatic vehicle identification discs, enabling tolls to be deducted automatically from their bank accounts.

Trafalgar Honse says construction, which began 2% years ago, is on schedule. For those waiting to use the Dartford tunnel today, completion

## Foundry industry fears cost of pollution curbs

By John Hunt, Environment Correspondent

THE GOVERNMENT has been warned that some metal foundries may have to close unless there is a relaxation in the tough new environmental pol-lution standards it is proposing for the industry.

Industry figures estimate that the total capital cost of introducing new pollution abatement technology and of monitoring emissions to meet the new standards in iron foundries - the biggest section

of the industry – will be between £124m and £137m. Running costs of meeting the new requirements are likely to iron foundries. Mr John Parker, director of

Mr John Parker, director of the British Foundry Associa-tion, which has 150 members, said: "Some of the proposals could be quite catastrophic and could result in a smaller indus-try than at present".

Mr Sam Radcliffie, director of BCIRA, the research, informa-tion and consultancy organisa-tion for the industry said: "It

non and constituency organisa-tion for the industry, said: "It will have a grievous effect." BCIRA - which now conducts consultancy work and was originally known as the British Cast Iron Research Organisa-tion - estimates that the hard-

cent to 6 per cent profit and that 60 per of that profit could be wiped out by the cost of meeting the higher

standards.
The organisation estimates that the capital cost to steel foundries of meeting the regulations will be approximately £20m to £30m. For aluminium foundries, the estimate is £12m to £15m.

The chief cause of concern is the cost of meeting higher standards for ancillary operations such as the shaping of castings. There is also considerable anxiety about the cost of monitoring emissions of times. A monitoring emissions of

cost of monitoring emissions of fumes. A monitoring instru-ment can cost between £10,000 and £15,000.

Proposals for tighter regula-tions have been drafted in notes sent out by the Pollution Inspectorate under the new Environmental Protection Act, which introduces a strict system of integrated pollution control.

control.

The foundries will have to apply for authorisations for the lower emission levels between October and April and the entire industry must comply with the new regime by no later than 1997. pressed foundry industry is

## Falklands farmland to be sold to islands government

ANGLO United, the UK fuel distribution company, has agreed to sell the farmlands on the Falkland Islands that it acquired when it bought Coalite in 1989, the company announced on Saturday.

The land makes up about 27 per cent of the islands' total area and supports more than 200,000 sheep. It is owned by

200,000 sheep. It is owned by the Falkland Islands Company (FIC), a Coalite subsidiary.

(FIC), a Coalite subsidiary.
It will be sold to the Falk-land Islands government for about £5.75m in Anglo's latest asset disposal as the company sheds many peripheral busi-nesses of Coalite.
Anglo United retains its

ing, retail, construction, tour-ism and other operations on the islands.

At the time of the Coalite acquisition, Mr David McEr-lain, chairman of Anglo United, said he would like to keep FIC for sentimental rea-

Anglo United said there would be no significant gain or loss on the disposal of the land. The farms are expected to report a loss of £389,000 for the year ending March 31 1991.

FIC has agreed to reinvest £750,000 of the proceeds of the sale in capital projects on the islands.

Northern Telecom helps bring the world to Hollywood.



These days, anyone can get to Hollywood. One of the quickest ways is via Los Angeles International Airport. (LAX).

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The local phone company that services LAX chose Northern Telecom's sophisticated telecommunications switching system.

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In fact, the system is ideally suited to a wide range of business and residential needs, having been designed to serve large metropolitan areas.

playing a major role on the small screen. In France Canal +, the leading French Pay TV network, uses a Northern Telecom automatic call distribution system to welcome new subscribers.

This advanced telecommunications system handles over 150,000 calls a month, providing services to nearly 3 million existing subscribers and communications between Canal + and its nationwide network of retail distributors. It also supports telemarketing promotions and provides a reservation system for live performances.

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#### FT CONFERENCES

WORLD PULP & PAPER CONFERENCE London - 29 & 30 April

The Financial Times and the European Paper Institute are joining forces to arrange this high-level conference on the pulp and paper industry in a changing global environment.

The key issues facing the industry and the significance of strategy for success will be reviewed by industry leaders including: John Georges of International Paper; Hartwig Geginat of Pekdauthle AG; Hugh Whalen of Canadian Pacific Forest Products; Demnot F Saturfit; of Jefferson Smurfit; Lionello Adler of Cartiere Burgo SpA; Thomas Nystén of Finnpap; Klaas de Kluis of VRG Group; Alejandro Campbell of Alto Parani; Takao Texasaki of C Inth & Co and Sasphe Walls of Wiggins Teape Appleton.

TRANSPORT IN EUROPE -Creating the Infrastructure for the Future London - 28 & 29 May

The freedom of movement of passengers and freight within Burope and the challenges of creating the infrastructure to meet future growth will be the subject of the Financial Times' annual Transport conference. The enormous pressures on urban transport infrastr and the challenges of linking transportation networks in Europe will be assessed as well as the constraints on the use of roads.

How this will affect the environment, travel and the distribution of goods will be addressed during the two days by a most distinguished panel of speakers. The Rr Hon Malcolm Rifkind QC, MP will give the opening address. M. Daniel Vincent will outline the EEC's view on resting the Community's infrastructure, and the role for railways in European commication wil be reviewed by M. Michel Walrave, Secretary General at UIC. M. Bestrand Holzschuch, Finance Director Société des Autoroutes Paris-Rhine-Rhône and Mr David Starkie, Senior Adviser, Pumam, Hayes & Bartlett will share their views on financing private transport projects.

AEROSPACE & COMMERCIAL AVIATION IN A RAFIDLY CHANGING WORLD Paris - 11 & 12 June

An international conference to be arranged immediately prior to the Paris International Air Show.

Assumptions about the future for the industry are being reappraised in the light of events over recent months, including the econt difficulties in many countries and the effects of the war in the Gulf. The intention in holding this conference, which has the support of GIFAS and Air & Cosmos, is to bring together industry leaders to share their views on the future prospects for the industry.

Speakers will include: M. Henri Martre of Aerospetiale; Mr Richard R Albrecht of Boeing Commercial Airplane Group; Mr Stuart Iddles of Airbus Industrie; M. Louis Gallois of SNECMA; Mr Brisn Rowe of GE Aircraft Engines and Dr Johann Schaffler of DASA.

The language of the conference will be English/French and multaneous translation will be provided.

All enquiries should be addressed to: Financial Times Confer Organisation, 126, Jermyn Street, London SW1Y 4UJ. Tel: 071-925 2323 (24-hour maswering service), Telect: 27347 FTCONF G, Fact: 071-925 2125.

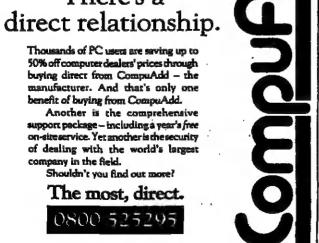
## Buying PCs and cutting costs. There's a

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Notice of Redemption to the Holders of

#### General Electric Company

U.S. \$300,000,000 Extendible Notes due May 1, 2006 Redemption Date: May 1, 1991

NOTICE IS HEREBY GIVEN that, in accordance with the provisions of Section 6 of the Fiscal and Paying Agency Agreement dated as of May 1, 1986 between General Electric Company and Citibank, N.A., the Fiscal and Paying Agent and paragraph 6(b) of the Terms and Conditions of the above-mentioned Notes (the "Notes"), the entire principal amount outstanding of the Notes will be redeemed at the close of business on May 1, 1991 (the "Redemption Date") at a redemption price equal to 100% of their principal amount (the "Redemption Price") plus accrued and unpaid interest from May 1, 1990 to the Redemption Date. Interest on the Notes shall cease to accrue from and after the Redemption Date.

Payment of the Redemption Price plus such accrued and unpaid interest will be made upon

Payment of the Redemption Price plus such accrued and unpaid interest will be made upon presentation and surrender of the Notes, together with all appurtenant coupons maturing on and subsequent to the Redemption Date at the offices of the paying agents as listed below. On and after the Redemption Date, the sole right of a holder shall be to receive the Redemption Price plus accrued and unpaid interest, if any, on the Notes to the Redemption Date. In the event any such unmatured coupons fail to be presented, the amount of the missing coupons will be deducted from the Redemption Price.

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**GENERAL ELECTRIC COMPANY** 

#### **UK NEWS**

# Post-maternity work patterns change surfaces

A STRIKING increase in the rates at which women have been returning to paid work within a few months of having a baby has been disclosed by preliminary findings of a study published today. Nearly half of mothers who were in employment when

working for 10 years.
Full results of the study, which was funded jointly by

which was funden jointly by the Departments of Employ-ment and Social Security and the Equal Opportunities Com-mission, are due to published later this year.

The trend to an early return to work has according to the

to work has, according to the PSI report, significant implica-

legislation on construction up to a year ahead of a European

The new legislation is aimed at reducing the high level of deaths and accidents on con-

deaths and accidents on con-struction sites and is likely to be introduced before the end of next year, the Health and Safety Executive has said. Serious injury rates in the building industry have risen by 10 per cent over the past

by 10 per cent over the past two years, according to HSE figures published at the end of

last year. The sector is one of

the most dangerous in which to work: there are about 150

deaths and 20,000 injuries reported each year out of a workforce of about 1.5m to

About 90 per cent of deaths in construction could be pre-

vented by better management, according to the HSE. The

growth in sub-contracting, a diffusion of responsibility for

on the issue.

Association of British Travel
Agents, the umbrella body for Britain's travel industry, will face urgent calls at its annual general meeting this week for a new structure to be created to meet the needs of both holi-daymakers and travel compa-

Abta's presiding national council will come under heavy criticism for its recent deci-sion in investment of the consion to impose an immediate levy on all its members and for an additional levy to be

Travel body

leadership

criticised

over levies

THE LEADERSHIP of the

By David Churchill,

Leisure Industries

Correspondent

imposed in July.

These levies follow the callapse last month of a number of small school tours operators and the failure last autumn of

and the failure last automn of Exchange Travel, one of the largest travel agencies.

The insurance bonds, which normally provide Abta with funds to meet the travel labilities of its members, were inadequate or not in place in these cases and left Abta with a substantial shortfall.

When the International Lei-When the International Lei-sure Group went into receiver-ship last month, however, all holidaymakers who had booked with its charter holi-day companies got refunds because the company's holiday operations – but not its sched-uled airline services – were

fully bonded.

Abta's agm, to be held on Thursday will bring to the fore simmering criticisms of the way in which the association has dealt with these crises and the shunp in bookings during the Gulf War.

"The swingeing membership levies and ridiculous level of bonding proposed for unlicensable business are indicative of the fire-fighting action that Abta's national council is being obliged to take," said Mr

being obliged to take," said Mr Noel Josephides, chairman of the Association of Independent Tour Operators (Aito). Some 50 per cent of Aito's membership are also members of Abta. Large tour operators are also concerned at Abta's

actions. "We should not be in actions. We should not be in the position of having to bell Abta members out," said Mr. Howard Klein, chairman of the Owners Abroad travel group, now the second largest tour operator following ILG's col-space. "The Communications of the col-

operator following ILG's collapse. "The Government has a responsibility to act as well." Small travel agents also fear that the extra finds being demanded – they will have been levied three times in the first six months of this year - will put extra pressure on their own costs during diffi-cult times.

Large travel agencies, such Poly, are also against propos-als made by the Abta leader-ship for the Government to pay for travel companies that go under. This levy would raise package holiday prices at a time when the recovery in demand since the Gulf war is

still seen as fragile. The Government is also refuctant to step in and impose a levy on holidays. Mr Edward Leigh, consumer affairs minis-ter, is understood to prefer the existing voluntary financial guarantee system undertaken **EMPLOYMENT** 

Mothers at work Within nine months of childbirth (%) they became pregnant now go back to work within nine Part-time work That is double the figure of a decade ago when only a quarter of women returned to work, according to government-funded research carried out by the Policy Studies Institute.

The survey of nearly 5,000 The survey of nearly 5,000 mothers and more than 500 employers is the first large-Full-time work scale survey of post-maternity

> ships within the family, for child care practices and the provision of child care; for fer-ility and population irends; and for the distribution of income as between households and families."

safety and an increase in

self-employment among build-ing workers have all been

The new UK law, which will take in the provisions of the EC directive, will for the first time introduce a positive responsibility for architects

and designers to consider safety at the earliest stages of a project. Safety will have to be considered in relation to the choice of materials and the

method of a building's con-

UK draft regulations on con-

struction management were first published by the HSE in 1289 but have been held up by complicated EC negotiations. Early European Commission

proposals were described by HSE officials as "frighteningly bureaucratic". Current EC plans are for member states to

implement the directive by the end of 1993, although it is pos-sible that this could be brought

blamed for the poor record.

Many more mothers are also returning to full-time jobs, according to the findings.
Women in full-time employment when they become pregnant are as likely to go back to full time as to restrict the work. full-time as to part-time work.
They are also increasingly likely to return to the same employer and to continue to do the same job after their con-

A decade ago, mothers who returned to work during the early child-rearing years were mainly interested in part-time

The report points out that the traditional move to part-time, locally based employment often resulted in a downgrading of occupational level, under-utilisation of skills and reduction in hourly pay

The survey finds a sharp contrast between public and private sectors. Women employed in the public services are twice as likely to continue in paid work after the birth of a baby as women employed in the private sector.

The study says: "The private aector lags well behind the public sector in the levels of seniority at which it employs women and in the encourage-ment it provides for mothers to

The EOC immediately claimed that the survey added further weight to the argument that Britain should support a European Community directive on pregnancy which is due to be discussed next Monday by the Council of Ministers.

the Council of Ministers.

The directive proposes extending statutory employment protection to all woman, regardless of length of service or working hours.

Ms Joanna Foster, EOC chairman, said that women obviously wanted to return to the same job after pregnancy and the directive would enable employers to keep a stable and

and the directive would entitle employers to keep a stable and experienced workforce.

Maternity Rights: The Experience of Women and Employers, first findings. BEBC, 9
Albion Close, Parksione, Poole, Dorset BH12 3LL 55 including

## UK safety rules could ERM effect on pay beat Brussels deadline is strong, says CBI

BRITAIN'S membership of the European Exchange Rate Mechanism and the recession are having a strong effect on pay, according to the Confed-eration of British Industry, The CBI's Pay Databank sur-

The CHT's Pay Databank survey shows that manufacturing pay awards averaged 8.3 per cent in the first quarter compared with a revised average of 8.9 per cent in the previous quarter. This was the sharpest quarterly fall for the past four years.

Figures from the databank for service companies only refer to 1980 when settlements averaged 8.8 per cent in the second half of the year, compared with 9.0 in the first half. The CBI said that few companies had much room for

panies had much room for manocuvre on prices, in home or export markets.

With the added disciplines imposed for some by the cost of servicing debt, and for all by a stablised pound within the ERM, companies must con-

tain labour costs effectively.

The CRI has been urging companies to decide pay settlements on the basis of individual settlements for some time. It said in response to its latest survey that in both manufacturing and services, the average figure covered a wide ments.
One in 10 manufacturers

was telling employes that there could be no increase on the normal suniversary date.

the normal suniversary date. Such companies were typically delaying awards by between two and five mouths.

The less rapid deterioration in labour cost compatitiveness was being further helped by improved productivity said the CBL Provisional figures from the survey showed that annual productivity growth averaged 4.3 per cent for manufacturing companies settling in the first quarter, against about 3.3 per cent in the fourth quarter of last year.

## Tory unease over local elections

By Alison Smith

THERE WERE signs of uncase THERE WERE signs of unease yesterday in the Conservative party that it will fight the local election campaign without being able to give details of the household tax which is to replace the controversial poll tax, even after the government's consultation papers are published next week.

Mr John Major, the prime

Mr John Major, the prime minister, is to hold a series of meetings with colleagues over the next few days to finalise ;

the documents.

Mr Chris Patten, the party chairman, said yesterday that a detailed proposal for the replacement of the poli tax - a per capita levy to fund local public services - replacement would not be brought forward until "the end of the summer". He insisted, however, that He insisted, however, that Tory candidates in the local elections throughout England and Wales on May 2 would "be able to say far more about our options for the future than either their Liberal or Labour opponents"

either their Liberal or Labour opponents".

While the government has left open the possibility of different proportions for the personal element of the charge in England, Scotland and Wates, there is pressure to evoid the political disadvantages of opting for conspicuously differing systems in different parts of systems in different parts of the country. The new tax is likely to be based overwhelmingly on property values rather than on a personal charge. Tory MPs admit that the tim-ing of the review is inevitably

unfortunate for the May elections. "I don't expect it to be easy on the doorstep," one junior member of the govern-ment said yesterday, "but any-one who thinks it is harder than selling the poll tax is deluding himself".

Both the opposition Labour party and the Liberal Demo-crats are confident that being unable to give details of the new plans will damage the

All three main parties have already begun trying to condi-tion expectations of perfor-mances in the contest, in which more than 12,000 seats are being fought. The three week campaign will open on Wednesday.

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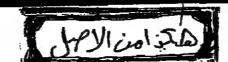
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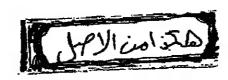
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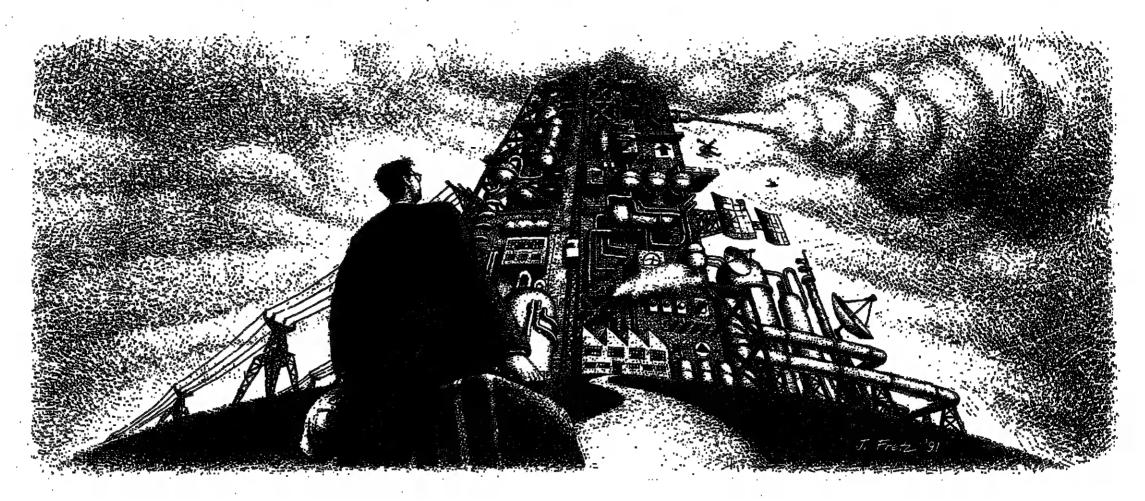
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surfaces

# There Are Some Service Calls You Just Can't Make By Phone.

AN OIL RIG IN THE NORTH SEA. A ROBOTICS INSTALLATION IN JAPAN. A PIPELINE ON THE ALASKAN TUNDRA. THERE ARE CERTAIN THINGS



when there's just no substitute for being there. •• To see firsthand the nature of the problem. To prevent a delay from becoming a disaster. To insure that it's indeed business as usual. •• For those whose job is taking care of business, customer service is more than fixing something that's gone wrong. It's making sure things keep going right. •• After all, who's likely to

forming in the field? About how it stacks up against the competition? About what customers want in refinement and development? \*\* In a day and age when companies fight for even the smallest of market shares, service people need to be on the road, not just on the phone. Because chances are if you're not out there seeing your customers, your competition is.

SOMETIMES THERE'S NO SUBSTITUTE FOR BEING THERE.

#### **COMPANY NOTICES**

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EXCHANGE NOTICE TO HOLDERS OF BEARER SHARES OF GLOBAL NATURAL RESOURCES PLC

Pursuant to a Scheme of Arrangement dated May 17, 1983, as amended, the outstanding bearer shares ("Rearer Shares") of Global Natural Resources PLC were cancelled. Certificates for Bearer Shares may be exchanged (a) until July 29, 1993, on a share-for-share basis for shares in registered form of Global Natural Resources Inc., a New Jersey corporation ("Global U.S.") or (b) at any time for each, Global U.S. shares are traded on the American Stock Exchange.

Bearer Shares do not represent Global U.S. shares and are not entitled to receive dividends, notice of meetings, vote or otherwise participate in the affairs of Global - U.S. At March 1, 1991 each Bearer Share was entitled to \$6.53 cash.

Certificates for Bearer Shares may be exchanged at the election of the holder for Global-U.S. shares or cash by delivery of a completed Form of Application, together with certificates for Bearer Shares, to the Exchange Agent named below. Forms of Application, together with the Trust Deed implementing the Scheme of Arrangement and Supplemental Deeds varying the Scheme of Arrangement, may be obtained from:

Exchange Agent:
Registrar & Transfer Company
Altn: Exchange Department, 10 Commerce Drive
Cranford, New Jersey 07016, USA

Hambros Bank Ltd. Attn: Stock Counter, 41 Town Hill London, England EC3N 4HA

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THE COMPUTER

INDUSTRY

The FT proposes to publish this survey on 23rd April 1991. It will be of particular interest to the 18.1% of all UK businessman who make decisions concerning the purchase of Computer.

purchase of Computer Systems, who are regular FT readers. If you want to reach this important audience, call Andy Barrons on 071 873 3201 or fax 071 873 3062.

FT SURVEYS

On April 8, 1991, Global U.S. mailed to its shareholders Notice of the Annual Meeting of Shareholders to be held at the Rizz-Carlton, 1919 Briar Oales Lane, Houston, Texas, on May 8, 1991 at 9.00 a.m. together with related proxy material.

#### LEGAL NOTICES

CROW VALLEY TYRES LIMITED

Registered number:847171, Trading name:-Royal Forest Tyres - Mature of business:-Resisters of Tyres & Accessories. Date of appointment of joint administrative receivers 22 March 1891. Name of person appointing the administrative receivers: Lloyds Bank Pic.
JOSEPH PATRICK CONSIDERS and RICHARD

Churchill House, Churchill Way, Cardill,CF1 480. MOTARY LIMITED

gistored number: 962666 fure of business: Motor Vehicle Repairer & Tester Date of appointment of joint administrative receivers: 22 March 1991 Name of person appointing the administra-tive receivers: Lloyde Bank Pic JOSEPH PATRICK CONSIDINE and RICHARD ANTHONY SMART Y SMAIN ministrative Receivers sider nos 055 and 255) of Cork Guilly,

#### RENTALS

#### KENWOODS RENTAL QUALITY FURNISHED

FLATS AND HOUSES Short and Long Lets 23 Spring St., Lendon WZ LJA Tel: 073-462 2271 Teles: 25271

## **Promotion** at insurance company

LONDON & EDINBURGH INSURANCE GROUP has appointed Mr Bill Stanway as deputy group managing director. He was managing director, personal lines division and is on the board of London & Edinburgh Insurance Group.

Mr David Brothwood becomes managing director, personal lines division. He was deputy managing director, personal lines division.

■ Mr George Goedsh has been appointed chief counsel of OMV's London operation. He was formerly a director of Occidental Petroleum (Caledonia) in Aberdeen.

■ Four senior appointments have been made at NORTH WEST WATER. Mr Robert Armstrong, personnel director, is promoted to group personnel director. Mr Michael Dyer, operations director, become group technical director and Mr John Monaghan, employee relations manager, moves up to personnel director. Mr Clive Elphick joins the group from Touche Ross as financial

Mr John Daniel and Mr Robert Randolph have been appointed directors of MATHESON SECURITIES.



Mr Pat Howes (pictured) has been appointed a main board director of SECURITY SERVICES. He was chief executive of the parcels

■ MrAndrew Elliott-Frey has been made finance director at WINDSOR CABLE TELEVISION. He joins from British Satellite Broadcasting where he was group financial

#### **APPOINTMENTS**

#### ■ The following directors have been appointed to the board of LANCASTER HILTON DALTON. Mr Jeremy Hebblethwaite is appointed chairman and Mr Hugh Laucaster has become managing director. Mr Guy Croft, Mr Tony Hilton, and Mr Stephen Dalton are executive directors. Lancaster

Hilton Daiton are independent

■ Dr David Harrison, vice chancellor of Exeter University, has been elected INSTITUTION OF CHRMICAL

Mr Joe Palmer has become a non-executive director of NATIONAL POWER. He is group chief executive of the Legal & General Group and chairman of the Association of British Insurers.

Mr Richard Danby, a director, has been appointed managing director of agricultural electronics specialists RDS TECHNOLOGY following the move of foundar Mr Jim Brown to chairman.

■ ASW-CUBIC STRUCTURES. the Coventry-based manufacturer and supplier manufacturer and supplier of structural steel space frame systems, has expanded its senior management. Mr John Woodger, formerly operations director at RDL, has been appointed managing director. Mr Michael Helme, previously senior project manager at RDL, becomes expect manager at RDL, becomes expect manager at RDL. becomes general manager of the dedicated fabrication plant at Burton-upon-Trent. Mr Ken Thompson has been made technical director. His main responsibility will be the development of CAD design procedures.

■ Mr Charles Cook has been promoted to managing director of GRANDFIELD RORK

Sir Allen Shepherd, chairman and group chief executive of Grand Metropolitan, has been appointed chairman of the BRITISH-AMERICAN CHAMBER OF COMMERCE'S international advisory board. He succeeds Professor Roland Smith, chairman of British Acrospace, whose three-year term as chairman began in April 1988.

■ Mr David Bebo has been sppointed assistant general manager (personnel) at FRIENDS PROVIDENT. He was human resource development manager.

#### **CONSTRUCTION CONTRACTS**



## Major River Tees bridge development

C E M E N T A T I O N
CONSTRUCTION, a member of
the construction division of
Trafalgar House, has been link the new Teesdale develop-Trafalgar House, has been awarded a sam contract by the Teesside Development Corporation for the construction of the Tees Bridge (pictured) at Thor-

ment at Thornaby-on-Tees with Stockton town centre, will be a composite structure with a concrete slab on steel girders

supported by two piers and two abutments. Steel bearing piles, constructed in navigable tidal waters, will carry the piers.
Sister company Cleveland
Structural Engineering is fabricating the 330 tonnes of steel
needed for the project.

## Marks & Spencer in Cardiff

The P&O company BOVIS CONSTRUCTION has been awarded two contracts with a total value in excess of £14m to build and fit out two stores for

Marks & Spencer. At Culverhouse Cross in Cardiff, Bovis has started work on the design of an £11m store which will provide \$5,000 sq ft which will provide 65,000 sq ft of sales area for clothing and food. The store will also include a 14,000 sq ft store room and goods reception area together with a further 10,000 sq ft of staff quarters and office facilities.

The steel-framed building is designed to offer the maximum sales area with the minimum of structural interference. This is achieved by using unusually long steel trusses, to create clear spans of 27 metres across the sales area, which will have only four columns, through the 65,000 sq ft area. The external facade will fasbuilt include a 4,000 sq ft stockroom, new offices and staff

ture brickwork capped by a slated mansard feature around the entire building. The grounds surrounding the store will be fully landscaped and about 1,000 car parking spaces

will be provided.

Work will start on site in
June and completion is sched-uled for Easter 1992. In Moortown, Leeds, Bovis has started work on a 23m management contract to build and fit out a 12,000 sq ft food store. Other facilities to be

quarters. The project, which is sched-uled for completion by autumn 1991, also involves the con-

# £10m road projects for Balfour Beatty

Motorway and trunk road contracts totalling more than £10m have been awarded to BALPOUR BEATTY CIVIL ENGINEERING. The company has secured maintenance contract number six to be carried out between junctions four and five on the M20 motorway. The £2.04m contract was awarded by Kent County Council, acting on behalf of the Department of Transport

ment of Transport.

The work involves carrying out repairs to the concrete carriageway, partial reconstruction of 8km of the hard shoul-der and various other works. A second contract awarded

by Kent County Council is the £1.15m scheme to build the sec-ond Littlebrook Bridge over the A282 (M25) trunk road south of the Toil Plaza at the Dartford Tunnel. The threespan continuous pre-tensioned overbridge, together with ancil-iary works on the immediate approaches to the bridge deck, is being erected over the Dartford Southern Approach Road-a project currently being car-ried out by Balfour Beatty

under a separate contract.
Balfour Beatty Civil Engineering has commenced work on the \$2.63m A6 Burton Latimer bypass and Black Lodge Department of Transport. The site, located adjacent to the company's MI-Al contract at Kettering, involves a 3km single-carriageway bypass to the east of the village of Burton Latimer and the upgrading of a further 1km section on the A6 trunk road, north of the village

A second bypass contract has been secured from Northampton County Council. The \$4.4m project is for the \$4.22 Middleton Chency bypass and a 15km dual-contragement link. a 1.6km dual-carriageway link from the M40 to a roundahout

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The freedom to form the future.



Costain Dow Mac PRECAST CONGRETE

## Mixed batch for Mansell

Further contracts, totalling in excess of £10m, have been excess or river, have been awarded to MANSELL covering new construction, design and build, refurbishment and fitting out.

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In South London phase 2 of Clarence Yard for London and Quadrant Housing is under way. With a contract value of about 24m completion is sched-uled for July 1932. The work involves the erection of three-storey dwellings consisting of 32 houses and 24 flats.

Wandsworth Health Authority has awarded a project concerning the conversion of a nurses home at Springfields Hospital into a doctor's practice contrast value con one tice, contract value £900,000.

Lewisham and North South-wark Health Authority has awarded a contract concerning alterations and modifications to the accident and emergency yard at Guy's Hospital, con-tract value about £275,000.

In North London construction has commenced on the St Columba radio station and 60 metre guyed mast - contract valued in excess of £810,000; work has commenced for the Department of Realth on the government buildings at Can-ons Park and, for the London Borough of Haringey, improve-ment and modification works at both Oatfield and Twyford House have commenced with a value of about £1.5m.

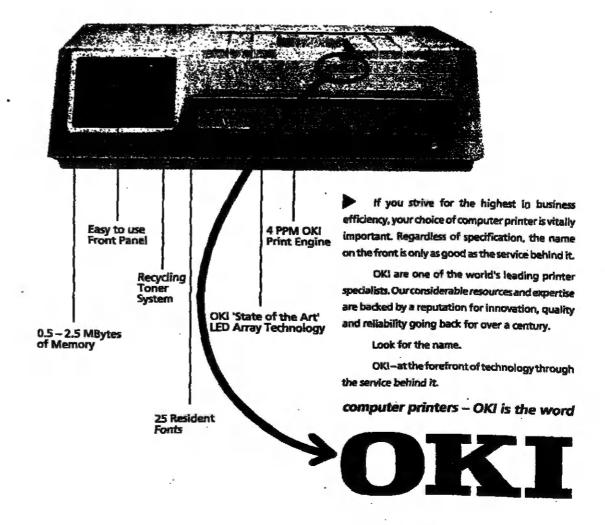
In East London a refurbleh-ment project of a banking facil-ity has been awarded by UBS Phillips and Drew, contract value £582,000, with works to be completed in July.

External repairs and decorating at numbers 5-25 Scrution Street for Chepcrown are also under way and a further con-tract for BP International has been won for work on its premises in Ropennier Street. For the London Borough of

Tower Hamlets a project on its professional development cen-tre in English Street involving both internal and external repairs has begun with comple-

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Housing market

#### MANAGEMENT

# Hewlett-Packard finds a strategy in its pragmatism

Christopher Lorenz examines the confusing twists and turns since the electronics company announced its decision last summer to move its personal computers HQ from California to France

hen Hewlett-Pack-ard announced ard announced last August that it was moving the international headquarters of its personal computer group to the French Alps from its tradi-tional seat near HP's corporate head office in Silicon Valley. the French press understanda-bly reacted with enthusiasm.

Grenoble, HP's world micro capital", one newspaper trumpeted, a theme echoed by headlines in Le Figaro and several
other publications. S. aculation
was rife, in Silicon Valley and
two dozen senior management
jobs would be relocated.

But such homes were dechad.

But such hopes were dashed by the announcement, before Easter, of the details of the organisational restructur-ing. Only two PC group jobs, its head and the financial conis heat and the limital controller, are being relocated to Grenoble; both will be held by Frenchmen. Four group jobs will remain in California, although one of them will be held by a Frenchman who is receiving from Chemoble. moving from Grenoble.

To some observers,

cially in Europe, the outcome may smack of eleventh-hour American reluctance to release

American reductance to release the reins as far as had been intended last summer.

Such criticism may be reinforced by a decision, announced last Thursday, which introduces a new layer of US co-ordination above the Common and four other source. PC group and four other equiv-alent entities (for laserjet printers and other hard- and software products) which together constitute HP's "Computer Products Organisation". The fact that Grenoble has in no way been singled out for this treatment — the other this treatment - the other four groups are all based in the US – is unlikely to lessen French disappointment. HP insiders in Silicon Valley

concede that the degree of strategy behind last summer's decision was exaggerated at the time, both within parts of the tind, own with parts of the form as an opportunist way of the title former re-group head (who had defected suddenly to Apple) with the

best available candidate, the Grenoble-based Jacques Clay, a 43-year old HP veteran.

Initial expectations may have been disappointed by the announcements of the past ten days, but the fact that the relocation is occurring at all the same way of doing that would be basically to ask the team to take more responsibility."

The reasons why only two interest that the relocation is occurring at all the same way of t

cation is occurring at all means that HP is still launching itself — however tenta-tively and however confusingly communicated last summer — upon a difficult organisational balancing act. It is one which few companies anywhere have yet attempted, but which will need to become common prac-tice if the full promise of "global localisation" and "transnationalism" — concepts which are currently preoccupying many international compa-nies — is to be achieved.

To do so, they will need to disperse their head offices across the globe, instead of sticking to the old convention of locating them in one place. criticating them in one place. Clay defines the PC group's "headquarters" as including not only himself and his financial controller colleague in Grenoble, plus the four executions. California, but also one each in Singapore and Mexico.

lay owed his position prime candidate for his new post to his record since 1988 making HP's Grenoble-based European PC operation far more successful than its American contribution its American contribution. operation far more successful than its American counterpart. This is most obviously true in marketing. HP's US market ahare in personal computers in 1990 was barely 2 per cent and falling, compared with a rise to 5 per cent in Europe; over 60 per cent of the company's PC revenues, which were worth more than \$1bn in 1990, according to industry sources, have ing to industry sources, have been achieved outside the US, with Europe by far the main contributor. Much of this suc-cess is also credited to Bernard cess is also credited to Bernard
Meric, the executive who is
now moving to California to
assume global responsibility
for the PC group's marketing.
The US side has also been
less effective in managing
product design and development. "My worry today, the
worry of HP's ton

worry of HP's top

The reasons why only two jobs are being transferred to Grenoble and Meric is not remaining there, contrary to initial expectations, is partly to do with a set of more general steps that HP taking throughout the corporation to resolve a marketing and organisational problems in the US at this page, March 22).

Within the PC group itself, a drastic simplification of the

previous organisation struc-ture has enabled Clay to reduce the total number of group management jobs regardless of their location. First, three US-based divi-sions within the group have heen rolled into one. In the PC group, which for sev-eral years had been managed on a unitary basis worldwide under the guidance of execu-tives in Silicon Valley, is being decentralised under separate general managers into four rel-

general managers into four rel-atively specialised divisions, three with global responsibili-ties and one (in Mexico) deal-ing with the manufacture of products for Latin America. The two main divisions, in California and Grenoble, will focus, respectively, on "high-end PC products" (using advanced intel processors), and "mainstream PC products" (with higher sales volumes). The third division, in Singanora will focus on legitlements.

The third division, in Singa-pore, will focus on keyboards and other input devices. Clay is adamant that the rearrangement was his own idea. He admits that he did have to go out of his way in the months after last summer's releastion announcement to relocation announcement to allay concern, especially among American dealers, that the move to Grenoble would the move to Grenonic would shift attention away from the US market, and that he would be an "absente landlord". He has since spent at least half his time in America each month — albeit at the cost of working a 12 hours day and days.

But he demies that his splitting of the organisation to create a fully-fledged US-based division, as well as the tion in Grenoble, was influenced by American resistance after the original relocation decision, either from PC deal-

ers or from within HP.
Instead, Clay describes the group's latest organisation as "a return to the decentralised way HP used to be managed". The structure which he has replaced was too complex to take rapid decisions and too top-heavy to be cost effective, he says; his success in Europe was achieved by circumventing much of that bureaucracy. "There was a heavy group ers or from within HP.

There was a heavy group superstructure above the product, manufacturing and marketing structure, with a matrix which created a lot of sion," says Clay. "What this organisation was trying to do was centralise everything."

arketing units around the world, for example, had dual reporting lines. "Anytime someone wanted to a strong two people and two levels of management. Sometimes manager had difficulty deciding which of four people he should go to."

"What we're doing now," what we're doing how bears Clay, "is going back to two things that have been very successful within HP: decentralised divisional responsibility, and 'co-location' of development, manufacturing and

Hence the splitting of the previous unitary business into manageable divisions, with a leaner "group" management umbrella above them, in the form of Clay himself and four marketing, quality and manufacturing.
The diplomatic Frenchman

is reluctant to concede that his immediate US bosses have influenced his decisions. The man to whom he reported when last August's decisions were taken, Lew Platt, is seen within HP as being more inter-ested in results than in how

they are achieved. But his successor, Dick Hackborn, "is a very process-oriented person in ferent alternatives.

meric.
Instead, Clay says Meric's
move was decided partly for
personal reasons, and partly
because of local marketing
requirements. "I've spent the requirements. "Tve spent the lass seven weeks away from Grenoble, so I as made to have someone based in the US who could help me out by meeting customers," he explained after Raster. "Otherwise I'd be travelling even more, and killing myself — as well as ruining my family life." From now on, Clay hopes to be able to revert to spending "only" two weeks out of four in the US.

Why not so the whole hos.

Why not go the whole hog, and reduce the strain of con-stant travel by moving himself and his family back to California, where they lived from 1987 to 1988? Locating such a senior manager thousands of miles away from most of his key lieutenants may constitute organisational practice, but could also prove far from ideal. Yet a return to Silicon Valley would vittate the

very process-oriental person in terms of management", says Clay. "Dick would more likely go for the type of structure we are introducing, whereas Lew was probably more open to dif-Clay admits that this, plus the current level of concern

over his group's performance in the US market, means that Hackborn will be more involved in the PC business than his predecessor - whether directly, or through the newly-appointed co-ordinator below him. Clay denies that Hack-born, head of the Computer Products Organisation, influenced the transfer from Grenoble to the US of Bernard

US business - Clay was shedding doubt on whether "in the long term I have to stay here". He gave the strong impression that if over half his time started being specific in the US. started being spent in the US, he might feel it sensible to move to California. He denied that he had been asked last summer to consider this, but said it could become logical.

Now, however, Hackborn describes Clay's location in France as "permanent". Last August's relocation decision may have been purely opportunistic, but it seems to have turned into much more of definite strategy. Fresh back from consultations in California just after Easter. Clay Silicon Valley would vittate the notion of transnationalism.
Clay responds to such doubts by emphasising that "at this level of management, borders are not very important. We have to travel anyway, and meet wherever is necessary".
All the same, back in January, when the new structure was not yet fully decided and approved — he was still preoccurried with streamlining the ornia just after Easter, Clay insisted that "HP is serious about the globalisation of its approved - he was still preoc-cupied with streamlining the organisation - it wants to have a worldwide job located



Jacques Clay: half of each month spent in the US

in Europe". Whether his American peers and superiors will really allow HP to develop further in this direction, into a fully-fledged "transnational", remains to be seen. An obvious indicator of this will be whether, over the coming months and years, they encourage some of the PC errors managers now based in

encourage some of the PC group managers now based in California to transfer abroad, especially to Granobla.

It is commendable that this multinational already has plenty of foreigners like Meric with global responsibilities emong senior menagement if among senior management. If almost all remain based in the company's home country, rather than being dispersed across the globe, it will detract from HP's status as an O. .....

## Pioneers in geographic dispersal

ithough Hewlett-Pack-ard has decided not to shift to France the whole headquarters of its per-sonal computer group – just the top job plus one other – the move still makes it one of the first American multinationals in any industry to transfer key HQ functions within a major business to a location outside the US.

In heralding the reconfigur-ation last summer, HP beat IBM by just four months to membership of a select band of pioneering large companies which academics and consul-tants call "transnationals" with the sort of organisational structure that they expect to come the norm over the next 20 years.

"global localisation" of manu-facturing and research and development activities (at which HP has excelled for years) is reinforced by geo-graphical dispersal of head office decision-making, particularly at divisional level. The group already included Unilever, Procter & Gamble, Bricsson, NCR, Nestlé, Electro-lux and ABB; IBM joined it in December with its decision to shift the entire headquarters of its \$10bn communications systems division, one of its six "lines of business" from New York to England during the course of 1991. The move will involve relocating about 120

Given the fact that HP's decision to transfer only part of its PC headquarters from the US to France is contrary to the more dramatic declaration of intent it gave last August, with hindsight it would have been better at the time if HP been better at the time a sachest as had been able to be as clear as IBM about the number of job transfers that would be involved; all it did was try to dampen some of the wilder French speculation (see main

But it would certainly have been sensible for ii to have warned everyone that "transpational" structure can be much more flexible geo-graphically than conventional ones: specifically (IBM's subse-quent move notwithstanding), that not all the main decisionlonger to be located in the

A major study of the attitudes and investment practices of continental European investors

uropean Perspective examines the ownership patterns, portfolio allocation and communication preferences of over 100 professional investors in Switzerland, France, Germany, Belgium, the Netherlands and Italy.

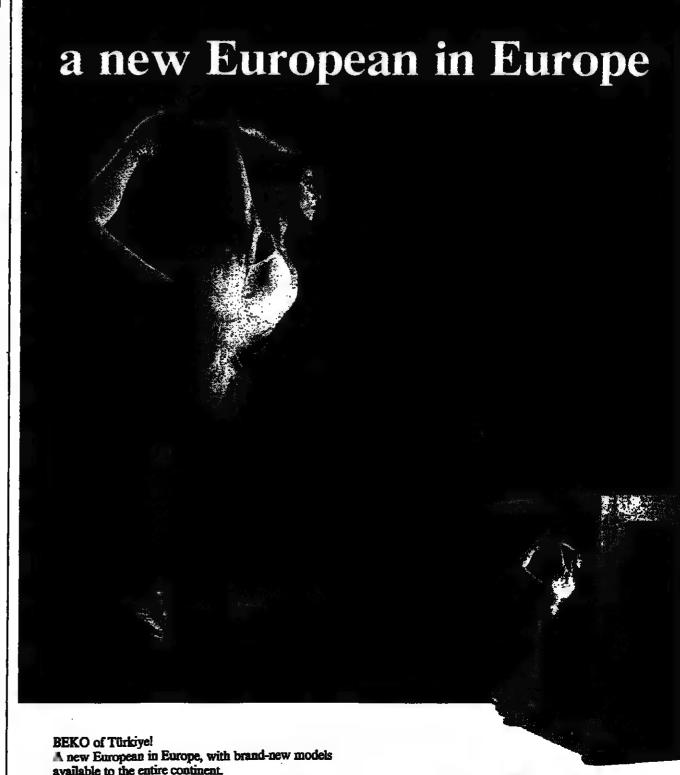
The findings will be of particular relevance to anyone involved in communication with institutional investors in the financial centres surveyed or in assessing trends in the European fund management industry.

With particular emphasis on attitudes toward the UK, the study details the different attitudes and procedures for each of the countries surveyed and will help companies to answer the following questions:

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- Which themes and messages are appropriate for reaching institutional investors in different financial centres?
- How valuable are third-parties and different media publications in communicating with potential investors? How much do overseas listings encourage holdings by European
- How do investment attitudes and approaches vary within continental
- What percentages of portfolios of institutions in each of these financial centres is allocated to each of the world's financial centres?

European Perspective was commissioned by Makinson Cowell, the London-based investor relations consultancy, and the Financial Times.

For a brochure on European Perspective outlining the contents of the study in more detail please call the Financial Times Market Research in London on (071) 873 3581, or fax your request (071) 873 3065.



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#### THE WEEK AHEAD

**ECONOMICS** 

## Inflation takes another bow

government's economic enemy number one, will dominate the financial debate next week.

The Retail Price Index, released 🖿 Friday, is almost certain to show a drop in the headline min annual inflation, because the rise in mortgage interest rates in March last year drops out of the calper mit of the inflation figure. and has little will to the

on-going economy.

The consensus of market opinion, according to MMS International, the financial research www. is that the headline rate in March will drop in 14 per cent, leaving the underlying rate, excluding mortgages and community charge bills. unchanged. In February the headline per

It is this underlying rate which most bothers economists, and the signs here mists, and the signs here contradictory. Several factors, such the factors, such the factors, such the factors of British Industry's mist factors. survey, that demand still dampened, bringing with it bear inflation and the for further atta in interest

However, the strong dollar of he last month, making Ameriimports me expensive, petrol price rise, will man the opposite man

The remainded today of final retail for Februunderlying inflationary sure. figures from

Change may previous year All literes A

All Items

Aug'88 1989 1990 1991 the Central Statistical Office last month suggested, to the surprise of many, that retail sales volume increased by I per cent in February.
Last Thursday, the CSO revised this, and said sales volume remained flat through the

month. Warmer forecasts, before the revision announced, centred on one per cent rise for Im final figure, the revision per-pressures on inflation. Similar worries preoccupy US, still digesting last announcement of the ighest unemployment level four - significantly worse line expected. the figure, the US economy still grappling with miles prices new 0.7 per still last

The impact of unemployment in fill labour costs, and the filled 12 line strong than a

**CARDIFF** 

13th May 1991.

It will be of particular interest to the 130,000

directors and managers who are regular FT

Merchants House, Wapping Road, Bristol, BS1

The FT proposes to publish this survey an

done something to hold down inflation, in the view of many analysts. I is that Fri day's consumer price index will show a rise of only 0.3 per for the month of March. A land of data on Thursday, including retail sales and producer prices, should give some forewarning for me inflation

figure. Other significant figures expected this (with in brackets provided by Tell include: Today: UK, February business figures (£100m, hour

Tomorrow: US, February hous-ing completions. Japan, February private machinery orders. Canada, March US governor of the Federal Reserve before House impact of banking

reform proposals.
Thursday: I make producer price in (flat), March retail (up in make), March money supply figures. Japan, March customs in a line in the customs in the in the custom in the customs in the custom in the custom in the customs in the custom in the custom in th halance (\$8.7bn). Australia, March unemployment 🔼 per Friday: US, March real earnings, February inven (flat). Spain www.

During It was Germany, March trade balance March trade balance (DM2.0bn), Hard count account (minus DM1.0bn), March retail (7 year on year), March price per cent).

John Authers

#### RESULTS DUE

PUBLISHING, banking industrial group Pearson is today expected to unveil a significant drop in pre-tax profit for the year to December 1990 compared with

Analysts use new looking for a pre-tax profit of around Tim pre-tax. At one time estimates were beading liveards

Pearson has been hit by the advertising recession, poor The strength of the last of th

Results today from don, the conglomerate all building products, security printing Packaging. French-run packaging mum an and ate, are expected a company profits just that if Dille made in Di previous nine

made in the previous nine months, suggesting little in the way of real growth, which is not surprising given the culties in the building in h

Gratten mail on retailing company, will at least sur-أنجي وطلة طالة بسنة ما likely أن when the company reports in annual results on Wednesday.

Next already that it pre-tax of the in the year in January 31. After exceptional provisions and write-downs, intel Warm are expected in manini to

Shareholders will must to Mary Wheel Pers III now in and that the prospects are pany. The cynics will by ous provisions can be release in human years to flutter prof-

Smiths Industries, the medical and indition is expected to produce The War's The Win it reports on Wednesday.

With half its business in the US, comparative dollar knock profits. However On 2015ai beld in the bank les August will have provided a nice ... of ... The question ... will Smiths this was chest, especially as II faces the challenge of building in non-military

**TODAY** COMPANY MEETINGS: Interleasing North, Road, Sunderland, 12.00 TR Pacific Inv. Trust, Mermaid House, 2, Puddle Dock, E.C., IZAL

BOARD MEETINGS: Chepstow Racecourse Fortnum & Manual Gowrings MB-Caradon

North Immh Calledon Sykes-Pickavant Inn a Friendly Highland Distilleries

Materials

III TOMORROW COMPANY MEETINGS: Nicholson, Runnymede Nam Road, Egham Surrey, TITE Cresta, Palace Hotel, Douglas, Man, Man,

Bostrom

End Props. Dritania Group City Centre Restaurants Erith Inti. Richards Savoy Hotel Sherwood Comput Thompson Die Vill Tudor UK Limit Interims Mary - La Stanhope Props

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Lonrho 11p

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Marshalli 1.25p

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Trust, Skinners' Hall,

Dowgate Hill, E.C.,

Heywood Walle

Forte Hatel, Cilian

Village, Brighouse, West Yorkshire, 11.45

211, Lower Richmond

Ironmongers' Hall, Barbican, E.C., 12.00

POWERD INDUSTRIAL

Workwear

Road, Richmond,

Surrey, 10.00

Finals:

Blockleys

Boosey ...

Kleen-E-Ze, NSP House,

12.00

12.00

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Serco, The Brewer Chiswell E.C. 10.45 Smaller Companies Inv Trust Miniver House, Hill, E.C., BLANT MEETINGS: Finals:

Gaim Energy Dagenham Motors FBD Haden MacLellan Herring Son | Daw Next Group

(Alexander

Que Moat -RMC Stylo

Sherwood Group Sindall (William) interims: Smiths Indiana TIP Europe THURSDAY

APRIL 11 COMPANY MEETINGS English & Scottish Gartmore House, 16-18, AND THE E.C. McAlpine (Alfred)

International
Trinity Street,
12.15
Bulletin, London Press Centre, 76, Shoe Lane E.C., 12.00 (Percy) Brabant Porvair, Watermen's Hall, 18, Mary at Hill, E.C., 12.00 Sedgwick, Sedgwick Centre, E., 12.00 Wyevale Garden entres. Kings Acre. Hereford, 10.30 BOARD MEETINGS: Finals:

Billam (J)

Inv. 1p

Bodycote Intl.

Fitch RS Hampden Homecare Lamont Lawrence (Walter) McLaughlin E Herry Malay8 Medeva Micro Focus Pittard Garnar AB Electronic

Barry Wehmiller Intl. Dowding & Mills FRIDAY APRIL 12 COMPANY MEETINGS: Chieftain, Gosforth Hotel, Newcastlo upon Tyne, 11.30 Hunterprint, 15, Saxon Www East, Oakloy Hay Industrial Park, Corby Northants, 10.00 BOARD MEETINGS: Finals: **Associated Farmers** Dinkie Heel

hah Horitable Trust Wembley Company meetings are annual general

F & C Pacific inv. Trust

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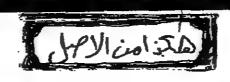
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The second secon



# Alexander the 'Greek'

The work of Alexander Thomson in Glasgow is due for a timely revival of interest, says Colin Amery

lasgow is very famous for one architect in particular, everyone knows the angular geometry of Charles Rennie Mackintosh (1868-1928). His popularity has reached tea towel status — he was a star of Glasgow's year as European City of Culture — and over exposure has — hat dimmed his brilliance.

But there is another architect of equal brilliance and influence whose time a come. Alexander Thomson (1817-III the Victorian architect, always known as Alexander "Greek" Thomson, is due for a timely revival. Tomorrow, on the anniversary of his birth, a new society is to be launched in Glasgow dedicated to ensuring that his architectural legacy is protected and his talent cherished and appreciated.

"Uniquely in Europe, Alexander Thomson brought abstraction into play in urban architecture, creating a style which gave drama churches and public buildings, an intensity of feeling to his blocks, and a romantic earthiness in his suburban villas." These words by his suburban villas." These words by Sir John Summerson sum up the importance of Thomson today. He was not an architect who merely carried on the Greek Revival, he was rightly considered to be an original architectural thinker. His interest was in architectural form, and his achievements were not confined to a purely Greek style. As Sir Reginald Blomfield wrote about Thomson in 1904: "While most of the contemporaries were scratching about in the rubbish heaps I medieval the Thomson was soaring aloft in the spacious soll-tudes of pure architecture... where tudes of pure architecture . . . where Thomson was strong, with a strength sometimes amounting to genius, was in III mastery of all form."

You would think that an architect like Thomson, clearly as inspired and as good as Schinkel or Von Klenze, would have been the hero of modern architects in this century with their much vaunted interest in "pure form". The tragedy is that Thomson's buildings have suffered from the hands of demolition gangs and from a neglect that seems perverse alongside the almost hysterical admiration of Mackintosh. But there is a lesson in all this. It is only 20 years ago that three major buildings by Mackintosh were threatened and the great turn around in support for Mackintosh Society. Perhaps the new Thomson Society will help to save and repair the remaining heritage of his as well as enhancing his academic reputation. (A public meeting is to be held on April 9, at his splendid church at 265 St Vincent Street, Glasgow, I launch the new pressure group.)

The finest sight of Thomson's architecture is perhaps the view of the campanile of the former Caledonia Road United Presbyterian Church that you can glimpse from the curve of the railway from London as it

that you can glimpse from the curve of the railway from London as it crosses the Clyde and glides into Glas-gow Central. But despite it wave and majestic Italianate beauty it is church is a terrible ruin. When you walk up

is a terrible ruin. When you walk up to this wonder among the cruel tower blocks of the Gorbals its portice gives on to a shell that is open to the sky.

There is some hope for this tragic ruin. The Scottish Development Agency are planning new housing in the same planning new housing in the church will be designed by Piers Gough, and church may become some kind of Gorbals Institute. Curiously the city council's its department and long ago

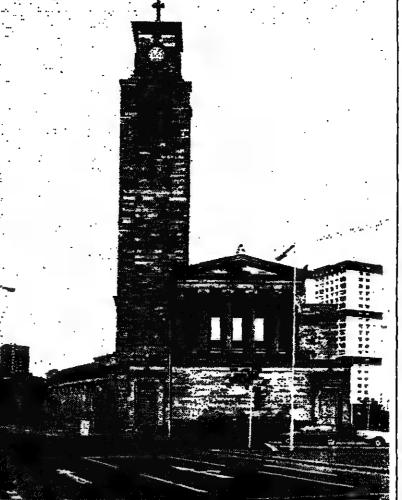
granted a lease of 60 years to a restau-rateur to turn the ruin into a

The marvellous St Vincent Church is also owned by the city council but leased to the Free Church congregation. The church looks after the interior but the council neglects the exterior and tries every now and then to write the congregation by refering to rior and tries every now and then to evict the congregation by refusing to renew their lease. Not an ideal or steady situation for the maintenance of an historic building. St Vincent sits on a great wedge of wonderful granite that deals with the steeply sloping site, and there have been plans to put some profitable uses in this basement so that the financial position of the church could be improved. There is church could be improved. There is no Redundant Churches Fund in Scot-land and so the difficulty of saving important urban ecclesiastical archi-

impossible one.

Thomson was more than churches.
He refined the traditional tenement and enhanced the city's commercial and enhanced the city's commercial architecture. He also built fine villas and terraces. Arguably his greatest commercial building, Egyptian Halls in Union Street, owned by the proprietor of a Chinese restaurant but is sadly neglected. With in the facade and remarkable comice it is one of Thomson's best constructed buildings. There is talk of a Compulsory Purchase Order being served on this.

Other Thomson treasures are the



'Soaring aloft in the spacious solitude of pure architecture': Alexander Thomson's Caledonia Road Church

Other Thomson treasures are the domestic terraces — some of them as fine at any neo-classical transition in Europe. These are not always in the desirable parts under the desirable parts under the desirable parts under the property company which would enter the property market and buy his buildings with a rolling fund. The restored Egyptian Halls should be a fine, the property company which would enter the property market and buy his buildings with a rolling fund. The restored Egyptian Halls should be a fine, the property company which would enter the property market and buy his buildings with a rolling fund. The

dances.

and recording studio or leisure would be suitable for parts of the two churches. Other buildings have and repaired buildings - Scottish commercial acumen is needed now as well as a revival of eartheries respection of revival of aesthetic appreciation of

## SPONSORSHIP

## Lottery loses out

One of the greatest lobbying coups of recent years was the nobbling of the Chancellor of the Exchequer, Mr Norman Lamont, a few days before the Budget by Littlewoods Pools. It managed to ditch plans for a national lottery which would have decimated its income (but would have substantially helped the arts) in favour of Toundation with about 260m a year to be spread between sport and the arts.

The "Foundation" will cost the produce companies.

The "Foundation" will cost the pools companies — and mainly Littlewoods — £40m in direct contributions, but they regard this — small price to pay for — off, lettemporarily, a national lottery. Mr Tim Renton, minister for the arts, was caught unaware by the Foundation, which had dismissed as a "lollipop". Its form and function remain mystery. Negotiations are mystery. Negotiations are underway between the pools companies and the Treasury about the details and there is a about the decaus and there is a chance that it will be in operation by the start of the new soccer season in August. This sports bias that the arts, which hope to get half the money, are likely to be disappointed. So far no arts organisations here here involved in

sations have been involved in the discussion. The Arts Council would like the Foundation to act as a building fund, making good the loss of its Housing the Arts budget. Arts companies facing extinction, like London City Ballet and Second Stride, would like it to cut a dash by handing out cash now. At the moment it looks like a cynical move by the pools promoters to safeguard their interests, with the aris tacked on as sweetener to persuade the chancellor.

Whatever emerges it makes
Mr Peter Moores, whose family
runs Littlewoods, a rival to the
Sainsburys as a benefactor,
both willing and unwilling, of
the arts. Through his personal Foundation he **given** nearly 24m to the arts, mainly opera and modern art. Earlier this year he handed over a 21m cheque towards the Royal Liverpool Philharmonic's £6m appeal. Now, through his company, he has a chance to play the patron on an even grander scale.

It looks as if another private arts, Hughes, has had enough. For years he pumped literally millions into London City Ballst, of which he was chairman. The classical ballet toured the nation, and the world, to popular, if not always critical, acclaim. But it never managed the Arts Council.

It is probably the most successful erts organisation in the UK in attracting sponsors, this year contributing £800,000, almost half its revenue; the rest comes from the box office. But this example of commer-cial rectitude is giving up in June unless it shames the Arts Council, or the arts minister, into acknowledging its role in the national dance scene by giving II a subsidy, at 2500,000, to enable it to fulfil its

ambitions.
It must be almost unprecedented for a solvent company to stop working, but John Hughes and his board see little point in struggling on alone. At the moment the minister is sheltering behind the armslength principle and the Arts Council is turning a deaf ear. This infuriates sponsors, who feel that they are carrying all the burden. They hold to the government line that the arts in the UK should be dual funded — by public subsidy and sponsorship — and they feel that the government is backsliding.

are suggesting that LCB's com-mercial backers should chip in the necessary cash. After all, Barclays waiting to become a major £100,000-plus from June. This would but not the long-term stale-mate. Unless Mr Renton applies on the Arts Council a competent dance company, which has brought pleasure to millions, will suddenly disappear. Come area of the arts which until recently avoided, for good or ill, contact with was the public leading. This is

changing. The arts minister is encouraging libraries to develop alternative sources funding rather than rely this is introducing libraries sponsors.

To sponsors parties. The Birminghham-based Library Service, of books, putting up three years is help publicise to Carnegie and Greenaway Medals. These have been awarded respectively since 1935 and 1955 annually been awarded respectively since 1935 and 1955 II annually acknowledge in the writing, and illustration, of books II children, but the organisers of awards, I Library Association, III funds, their minimal. After much heart searching heart searching the accepted sponsorship promote the medals - and the

In addition, Southern Arts worth Reading", man publi-good contemporary fic-in in libraries. Once again retail book trade, notably Penguin, Waterstones,

Book Supplies have happy and collective \$10,000 pay for the literature to promote books.

BP come up with \$20,000 the British Council

min the British Council In enable the National Theatre to ename the National Theatre to tour its successful production of *Tortuffe*, with an Asian cast, to Spain, Ireland and Turkey in the next two months. It could

gramme.

A first time sponsor in the UK is Air Canada which has made possible The True North, the first major show of the Group of Seven, the Canadian landscape artists of the early 20th century, in London the Barbican Art Gallery from

April 19. ■ The Barbican Gallery has just launched a drive for corporate friends, with the usual benefits for employees and for company entertaining. Another hig institution to go out belatedly for corporate sponsors is the Crafts Council, which is in the process of moving to a grand early 19th century build-ing, a converted chapel, in Islington. Founder Friends get a generous package of benefits

m Home Brewery, part of Scottish & Newcastle, has become an important first time sponsor. It is putting £50,000 behind its local theatre, the Nottingham Playhouse, which will be the transfer of the property of the property

tory system.

The RSC has returned to a revamped Barbican — thanks in sponsors. During the four-month break designers new identity – at — It persuaded 18 suppliers provide sponsorship in kind.

**Antony Thorncroft** 

## Boris Godunov

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EXHIBITIONS

OVERSEAS

The 1983 Royal Opera Boris single opera production by the late film-maker Andrey Tarkovaky, returns to the house. The giant bell and pendulum swing with austere eloquence in the great central arch. I single theatrical space interested applications and incomplete and interested spaces. arch. single theatrical space integrates palace and inn, monastary and public square, past guilts and struggles. The agonies of Rusala at a turning point in its history are caught with poetic economy and cinematic truthfulness. truthfulness indeed, the topicality of this craggy masterpiece (filled with lines like "the Russian people cry for bread", and "the boyars plan rebellions, there are conspiracies in Lithuania") has never seemed more pres-

sing.
The staging has been, for the most part, wisely cast, and (by Irina Brown) carefully revived. In an ideal world the dances of Act 4 would be executed with snappier precision, the chorus would know their Russian words without prompting, and the choral tone would be less reggedly thin in the Prologue. ("Come on!", says the surtitle,
"Don't spare your voices!") In
spite of these flaws, the operasweeps off the stage, out if
the pit, and into the lives ping, reverberating way that indicates all the presence of a master conductor

in the house. Gennady Rozhdestvensky conducted the same opera here (in its Rimsky-Korsakov re-scoring) 21 years rul. No-one who heard the per-formance can have ivi gotten it: the mystery is why the Royal Opera then took so



Paata Burchuladze: a force of unterned nature as Boris long in invite him back (especially since the Royal Ballet had memorable 1980s).

original Mussorgsky scoring the same gift for theatrical filling the music with both dramatic import and lustre of sound - and the gain is

infinitely greater.

The orchestra play their hearts out for this conductor, the beauty of the

nursery songs in Act 2 was hardly less heart-stopping than the great shivers and spasms of the clock scene later on. Nothing is flatter than an original Boris delivered with dull worthiness; conversely, few things are more elev-

Robert Lloyd in the role: this is theatrical thunder and lightning, thrilling on its own terms, and equally — if differently — suited to the production. The electricity — the conductor — the larger-than-life vitality of his titular exponent are certainly well matched.

Four members of the home team man particularly to be admired for their disciplined, finely sung characterisations: Robert Tear an incomparably elegant, menacing Shuisky, Stafford Dean (in superb voice) slithery Rangoni, Gwynne Howell nobler than ever as Pimen, David Wilson-Johnson trenchant Shaklovity. Paolo Kudryavchenko a loud. sometimes stirring Pretender Eva Randova a skilful if an exactly sensuous Marina Because of Rozhdest-vensky – and, of course, Tarkovsky – the sum is, as it should be, greater than its

## Ten For One

London Contemporary Dance Theatre is paying tribute to Robin Howard by presenting a season of ten dance works - some old, some new - that reflect the extraordinary reflect determination and expensions. of the clock scene later on.
Nothing is flatter than an original Boris delivered with dull worthiness; conversely, few things are more elevated than an original Boris charged with dramatic meaning.

Pasta Burchuladze, bull-like, a force of untamed nature in both physique and huge, raw bass, gives here his first Löidön Boris. There is not much of the "interior" feeling, the psychological insight, that distinguishes his predecessor Robert Lloyd in the role: this exercise in anthropomorphism, as the life of the forest and its creatures shapes the chorec-

Wind, bird calls, rain, movement, become mysteriously one, and we are caught up in the serenities and watchful tensions of the wild. Superb performance from the cast, with Darshan Singh Bhuller intensely attuned to the imagiThe presence of Martha Gra-till solo Lamentation on this events with Joyce Herring a walcome guest from the Graham company to dance But I movement now more than than angulated, as the seated dancer strains inside a manye fabric tube, registering pain that seems intestinal as much as executional It is a period piece whose time has passed.
Jonathan Lunn — who has
devised this season — represents the third generation of LCDT creators, and his Hang Up of 1987 is a dust concerning two lovers, their infidelities charted in a dialogue by Anthony Minghelle. Suspicion, frustration are the matter of text and dance, with the voices of Juliet Stevenson and David Threlfall matched by the bodies of Lauren Potter and Jonathan Lunn: the situation may

be trumpery, the expression is To represent the new influ-

ences that Howard encouraged, the evening ends with Rikud by the Israeli choreographers Liat Dror and Nir Ben Gal. Vital though novelty may be, the offering is a sore trial to the spirit. The four men and three warmen of the cast are native world of Collection beautithree woman of the cast are garbed alike in hideous char-coal frocks and clunky while musicians who are to play part of the second. piano quintet are seated at the back of the dance area. The choreography is a temper tan-trum, furiously energetic in its rushes, flying falls and stampings; neurotic in bullying and maltreating the dancers, and mattreating the dancers, nagging obsessively at the idea of exhaustion as style. LCDT's artists knock themselves out in the service of such brutalisms, the admirable Kenneth Tharp even managing to extract a few jokes from these fatuities early in the values. in the piece. But it is essentially vampiric, an endurance test that feeds on its interpreters so that they look drained and foolish.

Clement Crisp

## Gloria Estefan

The rise, and rise, of Gloria

Estefan to her annual be office eminence is something of mystery. Based in Florida

This has brought her the sympathy vote which is currently packing Wembley.

The biggest legacy of her she gree will of the Miami Lound Machine, an expatriate Cuban band which had some success in the mid '80s. Her solo career has been punctuated by a few hits, but she did not really touch the collective Max Loppert nerve until she broke her back in a seed select last pure

growing fame has been to push Ms Estefan away from her roots and into the great middle ground. Once billed as the "Queen of Latin Pop" she has badly diluted her ethnic rhythms in favour which owes much to Madonna.

She is at her best when she takes to her stool for the ballad supports, slipping in Spanish songs to pad out her big num-

Anyone anticipating a hot ised home entertainment. Best to wait for another visit from the real tabasco - Celia Cruse.

Antony Thorncroft

# INTERNATIONAL TODAY'S EVENTS

#### BERLIN

Staatsoper unter den Linden Der Schauspieldirektor. Trovatore. Wed: Spartacus, Sat Tannhauser. Sun: Em Contes d'Hoffmann (2004 762)

Deutsche Oper Giuseppe Sinopoli conducts Graham Vision new production of Otello with Vladimir Atlantov in title role and Julia Varady 🖿 Desdemona, 🔤 Fri. Tomorrow: Der fliegende Hollander. Wed: I Puritani (3410

Philharmonie Kammermusiksaal Daniel Barenbolm conducts Berlin Philharmonic Orchestra in music by Berg and Schoenberg. Tomorrow: Peter Keuschnig conducts music by Kurt Weili and Ernst Toch. Thurs M Sun: Gidon Kremer is violin soloist with Berlin Philharmonic (2614 383)

This week's repertory includes Mother family and The Threepenny Opera at the Berliner Ensemble (2827 712); lonesco's

The Baid Prima Donna, Hostage and Theater 225); Chekhov's Three Sisters at the Maxim Gorki Theater (2082 and Mollere's Li Volksbuhne (imaginaire at in Volksbuhne (in the western part of the city the Schaubuhne (890023)

presenting lum. Amphitryon and Luc Bondy's production of The Winter's Tale, while the Schiller Theater (3195 236) has Schiller's The Robbers and Goethe's Faust

#### **■ BOLOGNA**

Communale The Wallace Collection press have need by Gabrieli, Frescobaldi, Usatannii and others. Wed and Rossini's Mose. Fri: Juliard Quartet (529999)

#### **■ BRUSSELS**

Palais des limes A.L. /Neville Marriner conducts Academy of St Martin-in-the-Fields in programme including Stravinsky's Firebird, Nicholas Maw's Spring Music left hand concerto with Andrei Gavrilov. Frl: Belgian National Orchestra play Ravel Maria Shostakovich (507 8200)

#### **■ CHICAGO**

Orchestra Hall. Georg Solti conducts concert performance of Verdi's Dulls, Repeated Frl. Wed and Thurs: Solti conducts Michael Tippett's new work Byzantium, with Jessye Norman soloist (435

**■ GENEVA** 

**Grand Theatre** Last performance of Kurt Wilhelm's production of Intermezzo by Jeffrey Tate, and Inga Market Christine (212311). Fri in Victoria Hall: Armin Jordan Haydn's The (292511)

#### **■ LONDON** Music Covent Garden 19.00 Stephen

Barlow conducts Everding production of Die Embardon Tomorrow, Thurs and Smill Committee Rozhdestvensky Tarkovsky production ill Boris Godunov (240 1066) Purceil Room 20.00 Capricom ensemble plays programme of 20th century Italian music (928 88001

South Bank, U. W. concerts Philharmonia (tomorrow), Ivan Fischer conducting Beethoven with Enlightenment (Wed), Andrew Davis conducting Hugh Symphony (Thurs), Alexander Gibson and the RPO (Fri), Illustration Rattle conducting Pelleas et Melisande (Fri) and a Brahms trio programme with Ashkenazy, Periman and Harrel

Queen Elizabeth Hall 19.45 Stephen Petronio Company, me tomorrow

This media and include Jones, Oscar Hammerstein's Bizet-inspired musical set in the US in World War, directed by Simon Callow (Old Vic), English Shakespeare Company productions

Coriolanus and The Winter's Tale directed by Bogdanov

(Aldwych), Ian McKellen as Richard III (National) and Will Chameleon, Christopher Hampton's www play Egypt in the (National).
Plays 0836 Comedies 0836 430960 Thrillers

#### ■ NEW YORK Music

0836 430962

Carnegie Hall 20.00 Alfred Install plays Haydn, Schumann III Alicia Wed: recital III Alicia Larrocha. Fri: Marida Domingo sings in a Carnegie Hall gala Imper concert (247 7800) Metropolitan Opera 20.00 Tito with a see led by Roberta Alexander and Tatiana Troyanos, Thurs, Tomorrow: The with Teresa Stratas and Neil Shicoff. Wed and Sat: | Puritani. Fri: Luisa Miller (362 6000)

This make shall include A Room Own, with Eileen Atkins starring as Virginia Woolf In an adaptation by Patrick Garland of her calling on women a declare their independence, talent and in their many their many destinles (Lamb's Theater), The Maids, all-male production II Jean Genet's modern I about I try to escape their lowly position in life through a deadly game of make-believe (House of Candles), the comedian Mason's one-man show (Neil Simon) and Candida, & B Early play about a suburban London her husband and an 18-year old poet (Playhouse 91). Ticketron (246

0102) meetinguiries and

#### **■ PARIS** TMP-Chatelet 19.00 Elena

Reference on

quintets by Mozart, Brahms
Schnittke. Thurs: Brahms piano with Viadimir Ashkenazy, Lynn Harrell and Itzhak Periman. Pierne (4028 2840) Ensemble Orchestral de in all-Mozart programme, with June Anderson in Exsultate Jubilate, also tomorrow (4581 0630). Wall and Thurs: Skrowaczewski conducts de Paris, with Augustin Dumay in Berg's Violin

Bashkirova and Bashkirova and Bashkirova and Bashkirova and Bashkirova of Bashkirova and Bashkirova

Concerto (1986) (1796)
Opera Bastille 10 Members 1 music by Mozart and beethoven (4001 1616)

Print events this week include Robert Carsen's production of Manon Lescaut, opening tomorrow at the Opera Bastille and running till May (4001 1616); a Nijinska/ Nijinsky programme performed in the Opera Ballet every evening from tomorrow at Palais Garnier (4742 5371); a 17th century musical entertainment by Favart and Duni opening on Fri at the Opera Comique (4286 8883); and ≡ concert by the Orchestre National de by Jeffrey Tell on Fri III e Tu de Champs-Elysees (4720 3637)

Theatre
This week's repertory includes
Strindberg's The Father and Gildas

Bourdet's production of Le Malade Imaginaire Francaise (4366 The by Matthias Langhoff The la Ville (4274 The la Vil

#### ■ VIENNA

Staatsoper IIII has been ber Die Zauberflote, IIII Sylvia McNair m Pamina and Robert Gambill as Tamino. Tomorrow: Gwyneth Jones as া Marschailin. Neumann conducts Jenufa. Fri: Arladne auf Naxos. Sun: Lohengrin (51444 Millocker's Der Volksoper Millocker's Der Bettelstudent. Tomorrow: Kalman's

Grafin Mariza. Wed: Fair Lady. Thurs: Merry Widow, Fri: Des Fledermaus (51444 Musikverein 19.30 Heinz Wallberg Tonkunstler Orchestra in music by Brahms, Tomorrow; Schubert Trio plays piano trios by Haydn, Smetana In Urbanner. Thurs: George Dawl Smiles Vienna Symphony (505 8190). Konzerthaus 19.30 Vienna Chamber Orchestra া 🎏 📶 mark by Janacek, Haydn and Schoenberg. Wed: plano by Ingrid Haebler. Thurs: Angel Romero, guitar, and Kuchi Quartet by Boccherini and Konzerthaus Schubert-Saal In M Klangforum Wien presents name 🚾 programme, include works by Beat Furrer and Helmut Lachenmann, Tomorrow: Violin recital by Gerhard Schulz (7124

European Cable and Satellite Business TV (all Error CET)

MONDAY TU PURDAY

Eurosport international 0500-0530 Moneyline 0800-0830 Moneyline THE CNN Market The 2000-2030 World Today - a joint FT/CNN pro-duction with a the

2300-2330 World Today Superchannel 0700-0830 Financial Times Report Report five briefing and 0800 2130 & 1000 | West only) and

0830 (Thurs only) Times Sentime Macily SATURDAY 0800-0830 Moneyline 0900-0930 World | Indiana Today - I joint FT/CNN pro-

1540-1610 Молеуweek 1900-1930 World 2110-2140 1144 SUNDAY Superchannel 1800-1830 FT

Weekly -----0710-0740 Moneyweek

0040-0110 Inside

Monday April 8 1991

# Dilemmas of dirigisme

week executed a sidestep over industrial policy worthy of Philippe Sella, the famous rugby union centre. On Wednesday it announced plans to pump FFr6bn into Groupe Bull, the state-owned loss-making computer company, and Thomson, the struggling defence and con-sumer electronics combine. That re-assertion of socialist That re-assertion of socialist interventionism was followed on Friday by an apparently liberal decree to allow private shareholders to own up to 49 per cent of state-owned compa-

This puttic mixture of interventionism and liberalism is in line with the "neither/ nor" policy of President Mitterrand, ruling out further nationalisation or privatisation. This pragmatism has meant that the interventionist attempt to turn Thomson and Rhone Poulenc into companies has been accompanied by a relaxation of price controis and capital movements, tougher competition policy and much reduced credit subsidies for small and medium-sized enterprises. The balancing act was all very well during Jeans of growth in the mid-1980s. But with faltering growth and European integration, the French government will have to make some choices.

Two commitments

It has to reconcile its defence of French industry with its commitment to a European single market. If the French government concerned about the future European electronics, Brussels is the proper place for policy to be forged. An open market in cars and computers, steel and chemicals will bring with it pressure for rationalisation, as the most efficient drive out the least efficient. If the French govern-ment stands in the way of restructuring, with subsidies to chronic loss makers, it will make European competitors and the European economy

The second dilemma is financial. High ambitions to protect state-owned producers from the slowdown in European economies have to be recon-ciled with the limited means available. The French government canno afford in pump huge sums into

strategic industries of the future, such as electronics, as well as into traditional industries such as cars. The relaxation on limits on private shareholdings is a tacit recog-nition that the state will not be able to provide all the capital that publicly-owned groups will need.

#### First principles

It would, however, be a tragt would, nowever, be a trag-edy if the French played rugby like the English. So too, it fild be not like and unreasonable to expect even the younger, in liberal gen-eration of French policy mak-in become full-blooded Anglo-Saxon, privatising free marketeers. The appropriate and achievable task is to put publicly-owned on a more commercial footing. The following principles apply.

First, the government should distinguish between sectors where state subsidy might be justified, such as defence electronics, and industries such as steel and cars, where it is not. This point implies that the privatisation agenda is not yet by any means complete, especially a steel and chemicals.

Next comes the question of economic nationalism; anti-Japanese sentiment is simply self-defeating. There is no sense in merging Bull with another loss-making European computer group, just for the sake of Europeanism. A deal with NEC of Japan, a company upon which Bull is already dependent for technology, would make a lot more sense than heftier subsidies.

Finally, more progress is needed in separating ship from management. That is already the case at companies such as Elf, as state-owned oil group, but it should a extended to the likes of France

If subsidies are still to be awarded, their scale and pur-pose should be made transparent. The French government needs, in any case, to limit its ambitions, since it is pharm dirigisms in one country, and of the practice little was the variety, with a wear hand. This old interventionist game is increasingly unacceptable for a core member of an ever more integrated European

# Hard talks on Hong Kong

THE outcome of the talks in Peking between Mr Douglas Hurd, the foreign secretary, and Chinese leaders is disturb-in the of official claims that differences between the two sides have narrowed. The continuing over the financing or Hong Kong's huge port and airport project does not mugur well either for the economic climate in the colony or for Anglo-Chinese relations in the run-up to 1997, when Britain will hand its sovereignty over Hong Kong to

The Joint Declaration of 1984, which provided for the sovereignty, while guaranteeing Hong Kong the status of a Special Administrative Region and the mainte-nance of its capitalist system for 50 years, was widely considered to be exemplary at the time. It appeared to ensure the ending of a colonial regime, while allowing Hong Kong to maintain in remarkable position as an international finan-

cial and trading centre.

It has always been clear, however, that the rosy view of Hong Kong's future as part of **a** novel arrangement known as "one country and two systems" would depend on the good will of the Chinese government. Britain took a gamble that the reformist path on which Peking had embarked would continue and that the gap between the two systems would gradually narrow.

Tragic error

This hopeful developments in China since been proved tragically wrong at least in the short term. The brutal suppression of the pro-democracy demonstrations in Tiananmen Square in the summer of 1989 brought the honeymoon between China and the west to an abrupt end. Britain's desire to dampen its relations with Peking in the absence of signs that China was adopting more liberal human rights policies, coupled with China's fears that Hong Kong was becoming a hothed of subversion, have stalled for nearly two years bilateral discussions on problems relating to the handover of the colony. The disagreement over the airport project, which has become the biggest obstacle to

a resumption of constructive

dialogue, partly economic.
Underlying all the arguments, however, is the basic political question who rules Hong Kong in the pariod leading to handover of the colony in dy wears' thus. six years' time.

The British and the Hong Kong governments see the huge £9bn scheme as a way of bolstering the economy and ahoring up sagging confidence in the colony during the transi-tional years, and the period immediately after the handover. They in always insisted that London and Hong Kong must retain the right to take decisions during the tran-

#### Significant concession

The Chinese, however, maintain that the proposed high proportion of public funding for the project risks running down Hong Kong's reserves to a dangerously low level and want to get reade. wants the colony to set aside substantial sum to ensure this does not happen. Above all, it wants its opinions to be taken into consideration affecting Hong Kong's long-term future.

Mr Hurd's significant concession — to take account of China's it — on important straddling 1997 — was carefully worded to convey the message that such consulta-tions did not give Peking a right of veto. Whether the Chise authorities will see it this way is another matter.

fact is that arguments over the financing of the new airport have already major tenders from potential participants and commitments by banks and other private financial institutions, even without the exercise of a formal veto by China.

Further postpon the project for political reasons might permanently frighten off private capital, originally intended to finance up to 50 per cent of the project, and could even lead to its complete cancellation.

Before trying to push Britain and Hong Kong too far along the road of joint control with China over the colony's affairs before 1997, Peking would do well to consider carefully the adverse consequences for Hong Kong's future economic pros-

onight EC leaders hold a mini-summit in Luxembourg on the aftermath of the Gulf war. Since they all agree on letting the US take the lead in Middle East peace-making, the main item on their menu will be an overdue top-level discussion on the war's con-

sequences for European Community political union.

For the remaking of the EC is get-ting out of hand. The 13 architects the dozen member governments and the Brussels-based European Commisthe Brussels-based European Commis-sion – are still so busy showering each other with blueprints on how they hope to achieve political union that they are making little further progress on their original design, an economic and monetary union (Emu).

There is another reason why the outcome of the inter-governmental conference (IGC) on Emu has to wait upon the upshot of the negotiations on political union: because Chancellor Helmut Kohl says so. The leader of

Europe's premier monetary power has repeated, with ever-increasing force, that he will not replace the D-Mark with the Ecu in German pockets until and unless he gets a more democratic and solid European roof to put over the newly-enlarged German house. Exactly what Mr Kohl's political price is and whether his partners will pay have become the two key questions. As a result, in the three months they have been sitting in their twin-theme constitutional convention, EC governments have come to certain majority und dings - on the independence of European central bank and its prime devotion to running a sound money, on the need for

some matching economic discipline among the 12; on the desirability of a bit more for the European Par-liament; and on the incompleteness of a future European union without some role in defence. Glimmerings of mompromises have also emerged — on a transition to the final stage of Emu that allows Britain to delay its own but not that of its partners, and on an arm's length involvement in defence through the Western European Union.

But no deal on any single issue has been done. All the elements remain to be tied up in one final package, perhaps at the Luxembourg summit in late June, though more likely at the Maastricht summit in late autumn. There will be horse-trading the hoard. Anyone primarily interested in the fate of Emu must now keep a weather-eye open to what is happen-ing in the political union IGC. And a confusing, sometimes farcical picture

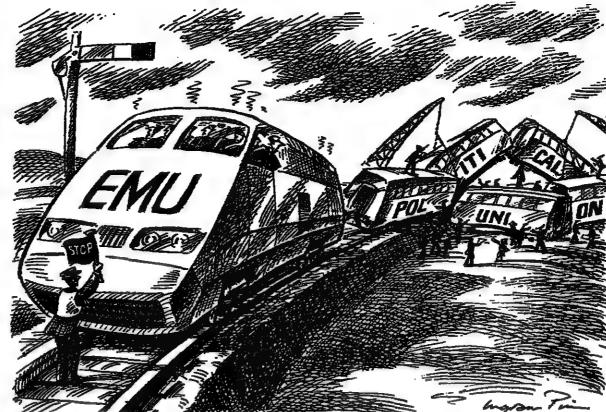
In contrast to the tidy absoluteness of the majority Emu plan for a single currency and bank, the political union agenda started ragged, and has sot messier. It still a serious est messier. It states serious serious striving towards common formand security policies; extending Community activities; and making EC decision-making more efficient and democratic. Like now a row over democratic. It is now a row over money – always the most paralysing for the Community – threatens to it is out. Spain, self-appointed leader of the poor, has tabled a proposal that would only allow the Council of Ministers to take decisions by majority (as distinct from unanimity) if they either were funded 100 per cent by the Community or had negligible financial consequences.

In addition, many governments have trotted their favourite hobby horses, such as improving tourism (Greece/Italy), animal welfare (Germany), and road safety (Luxembourg). These have none hilarity in v limes of the special IGC negotiators. But ironic suggestions that the new EC constitution outlaw buil-fighting in Spain and force the British to drive on the right have not yet laughed these proposals right out of court.

Adding powerfully to the confusion has been the change in the Commission's behaviour with the onset of the IGCs. In the normal run of business,

Bonn's demands over European political integration are hindering talks on economic and monetary union, writes David Buchan

# Emu train stopped in its tracks



the EC executive has the sole right of initiative and generally uses it respon-sibly. When it comes to treaty-writing, it has no such monopoly power of proposal but a very strong temptation to maximise its own power vis-e-vis

in fact, for virtually all BC states bar Britain there was nothing "way out" about the Commission's draft treaty on Emu. But in the political union discussions, the Commission has, in the eyes of all EC governments, far overstepped in mark in the following areas:

De Foreign policy. I demanding a say in security and defence, the claims that henceforth it was sole responsibility for the latter accommic negotiations covering not just trade, where it has this already, but new areas such as export credit; that it would seek Council approval before and after, but not during, negotiations; and that it should actually displace member states from international organisations. All this went too far. Up went cries of "coup d'état" from IGC negotiates of the 12 and out went the wood ators of the 12, and out went the pro-

posal.

• Internal legislation. Using the seductive argument that legislators Council of Ministers and the European Paritament) should take the grand overview and less boring details to managers (the Commission), the Commission has proposed new split system. The 400 regulations and directives the Council passes each
would, instead, be treated as 50
laws ("thou shalt be nice to
birds") decided by the Council in a form co-decision with an

upgraded Parliament and 350 implementing rules ("thou shalt be nice to these birds in particular") passed by the Commission. Giving this amount of power to unelected bureaucrats cked, said one IGC negotiator, of

"fascist state".

These setbacks for the Commission have several consequences. One has been increase the natural moodiness of Mr Jacques Delors, who has been tak-mission president, who has been tak-ing his frustrations out on some of his If fellow Commissioners, and of

In contrast to the tidy absoluteness of the majority Emu plan for a single currency and bank, the political union agenda started ragged, and has pul messier

In the IGCs commission credibility on the issue of substi-diarity, the buzzword for doing only the minimum necessary the EC dentad. Commission proposals to rewrite treaty language on environmental and social issues talk of subsidiarity, but its treaty plan on high-tech R&D claims the need for greater centralisation in Brussels in the cause of efficiency. More generally, unanimous rejection of Commis-sion plans does not advance the IGCs; it shows what the 12 do not want, but not what they do want.

However, in contrast to the political union debate which seems to be widening by the day, the Emu negotiations have narrowed down to a few key issues, all of which appear soluble. The two main issues for the final stage of Francisco stage of Emu are:

• Economic discipline. It is not hard

to see a compromise here, because no eading country is out on one extreme or another. True, Germany much put arithmetical precision on what constitutes an "excessive" budget, while all others believe that judgment of economic indiscipline must be more political. But Germany is less explicitly tough than France on financial sentions on countries running cial sanctions on countries running hig budget deficits. The UK opposes hig budget deficits. The UK opposes such centrally-imposed penalties, but for sovereignty rather than practical reasons. Southern and pheral countries will swallow and discipline provided they get the safety-net fund proposed by the Commission. The north opposes this fund, but may find it a cheap way of buying Spain out of its money demands in the political union IGC. the political union IGC.

Process control. This issue has

posed itself most acutely on the question of who - finance ministers or the European central bank - decides exchange rate policy. At either end of the policy spectrum, the answer is obvious. Ministers would decide if, say, the Ecu were to be fixed, à la Bretton Woods, against the dollar and yen. Equally, the Euro-bank would clearly decide what hour of what day to intervene on the foreign exchange markets. In between lies a directly grey area, which France would like to ave solely to ministers but in which

Germany wants the Euro-bank to

have a say. Behind this is the fear of Germany's Behind this is the fear of Germany's partners that Euro-bank, committed to price stability, might put maintaining a strong Ecu above export competitiveness. But the Luxembourg presidency of the EC has already indicated I thinks modified German formula can win general assent.

All the really important questions on transition to Emu remain to be tackled, which Luxembourg plans to

on transition to Emu remain to be tackled, which Luxembourg plans to do in bilateral talks in the next six weeks. They include:

Should the Euro-bank be set up at the start [1994) or end [1997] of transitional stage two? This tug-of-war pits France and the German foreign ministry, which both man foreign ministry, which both want a "bank" in 1994, against the Netherlands and the German finance ministry, which only want the existing a central bank governors committee to be upgraded to a "council" at that date. But since most agree on the functions of the new institution during the transition, agreement on the name cannot be too hard.

How can Britain find a way

signing a treaty that allows it to delay a decision its own participation in Emu without blocking that of others? The answer may be relatively easy, because of a quite separate German concern to have a strict check (by means of unanimity, giving Bonn weto) on which countries might join it in being the first to jump into Emu.
Any such provision providing for the final Emu decision to be made by unanimity would help Prime Minister.

Like Mains defend an Providing to the prime Minister. John Major defend an Emu treaty in the House of Commons.

Mr Kohl's persistent harping on the

bink between monetary and political union leads people like his Bundes-bank president, Mr Karl Otto Pöhl, to bank president, air kart out forn, to fear that the very fact that Germany demanding price in political union means it is about to surrender on Emu. That is going too far, but there is clearly a German price which, if paid by its partners, will bring both IGCs to a rapid conclusion.

What, then, is the coinage in which the Germans might be paid? The most specific item on the German wish list is more powers for the European Par-liament, which few other governments want. It is easy to see why Bonn has no objection to more power going to Strasbourg, its fragmented, federal system can accommodate

another legislative layer.
Harder, though, to see a positive interest — unless eventually Germany would like reflected at Strabourg the fact it is now more than 50 per cent more populous than the UK. France and Italy. All four countries have 81 MEPs each, but Germany also has 18 non-voting observers representhas 18 non-voting observers represent-ing Lander. Germany would like MEPs, but dare not (yet) ask for them. This, plus the related issue of giving Germany the number of the in the Coun-

cii of Ministers, gives most other governments the shivers.

Germany also has an obvious self-interest in a commen EC foreign and security policy in which it would have a large influence particularly as regards the east. But, just as Germany is pulling a reluctant France towards agreeing to more powers for the parliament frame it would really like to go.

For all the Franco-German declarations, Bonn's views on defence are closer to those of Britain in wanting, above all, to preserve Nato and keep

above all, to preserve Nato and keep Americans in. At the same time, other that the Gulf war proved what they always knew; that they are the Community's only two serious military powers. What has opened, therefore, is a fluid triangular debate over future of security. Its outcome, which should become a little clearer in Luxembourg tonight will affect many things, including European monstary union.

## Papered

over

Why is it that when big-company chairmen write their annual statements, most of them seem incapable of owning up to mistakes?

Take Midland Bank and American Express. Both finan-cial institutions had a terrible year, and are suffering from past bloomers. But you couldn't detect as much by reading their latest annual

reports. Sir Kit McMahon, Midland's outgoing chairman, writes that 1990 was obviously "a very difficult year". You can say that again. Come on Sir Kit, couldn't we have had an honest discussion of the strategic errors which led the company

to halve its dividend? The shareholders deserve better. James D. Rohinson III, who has clung onto the chairman-ship of American Express for a sure ly long time, at least American results were unacceptable. Given that he and his staff own 10 per cent of the company, it's nice to know that not only the unlucky small shareholders

are feeling limpain. But is anyone accepting responsibility for American Express's strategic blunders over the years? Certainly not. If it hadn't entered the insurance, commercial banking and stock broking industries. American Laboral shareholders would be richer today.

Fortunately, not every com-pany is so proud. The annual report of Echo Bay Mines, one of North America's top four gold-producers, exemplifies corporate candour. The chairman's statement even has a section headed: "successes and failures". It does not hide the fact that the company has been more accident-prone than some

of its peers. Four years ago, for example. it believed it could leverage its own growth by investing in the operating skills of up-and-coming gold companies will growth properties. This

## **OBSERVER**

is just one of several serious mistakes which Echo Bay's chairman, Bob Calman,

acknowledges in his statement. Interestingly, it was a UK clearing bank director who erver's attention to the Echo Bay example. So per-haps some of next year's bank chairmen's statements may not be quite as self-serving.

#### Clouded

■ Kipling's famous line about triumph and must have been very much in the mind of Trafalgar House chief executive Sir Eric Parker as Seagram, the horse he jointly owns with trainer David Barons, came through at the last to win Saturday's Seagran

Grand National. To the punters, the surprise win was the more piquant because the four-legged Seagram had been twice vainly offered to the race-sponsoring Seagram company's chairman, Ivan Straker, before the racing besotted Trafalgar House chief bought his half-share in it. But to Parker, the triumph was clouded by memory of a disaster. On March 12, in the

Trafalgar House sponsored opening race of the Chelten-ham Festival, his much prized horse Gaasid took a fall and had to be destroyed.

#### Maxwell house Have you noticed that the

shares of former London stock market outcast, Maxwell Communication Corporation, have outperformed the market by 11 per cent over the last

fortnight?
The conventional explana tion is that the £440m sale of Pergamon Press to Elsevier the Dutch publisher has taken pressure off the balance sheet. But it just might have m little to do with the departure of



Former Welsh Secretary Peter Walker is taking over the helm, and although 32-year-old chief executive Kevin Maxwell will be keeping up the family tradition, there is chance that the group may finally begin to be run as a public company rather than private fieldom.

Indeed, if the new chiefs really want to throw their weight around, they might try and distance the company further from its mercurial founder by changing the name to some thing anonymous like MCC. You never know, it could be worth another £1 on the

share price.

Nevertheless, word of warning. Robert Maxwell still owns more than half the company, and he's never been shy in the past about picking up

### Will power

■ Is this a record? Four Shakespeare plays are opening in London this week: Coriolomus from the English Shakespeare Company at the Aldwych on Tuesday, Much Ado About Nothing from the

Royal Shakespeare at the Barbican on Wednesday, and The Winter's Tale (again from the English Shakespeare) at the Aldwych on Thursday, A production of Antony and Cleopaira opens at the Shaw Theatre on Wednesday. The next day another Antony and Cleopatra (with Sylvia Sims) opens in Birmingam. There is already a

playing at the Duke's Head

Theatre in Richmond, Surrey.

#### Shrinkage

The shrinks are at it again One question eliamined in this month's British Psychological Society journal, which focuses on sports activities, is the stresses of competition that apparently cause Boris Becker, for example, to adopt a "beast" mentality in order to win tennis tournaments then suffer from prolonged depression afterwards.

In particular, two American shrinks report how they tested the theory that it is increa stresses at each higher level of sporting proficiency which lead large numbers of young-sters to give up games as they

their teens.

The pair psychologically tested the young members of two successful champion soccer teams — one of schoolboys aged 13 and 14, the other of university students in the of university students in the It transpired that the students were indeed more

winning than the schoolbovs But for technical reasons, the results failed to confirm the theory that increasing stresses account for the high drop-out in the early teens. Clearly a case for more

research into the matter, the psychologists say. Perhaps so – but before they crank up the testing apparatus again, might they not usefully reflect that the early teens are a time when playing organised games starts to seem less interesting than members of the opposite sex?





## PIO orders LOF guard

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MPK MONTAY VPRIL | 1961

igation poverty trap". They are neither poor enough to qualify for legal aid nor rich enough to afford to sue.

ore than 40 per cent of people in Britain are caught in the "lit-

afford to sue.

Legal aid — public money to pay lawyers for those who could not otherwise afford them — is in crisis. Designed for 70 per cent of the population, it now only covers 55 per cent. Yet the cost of legal aid has doubled in five years.

The government is in a bind. It is committed to improving access to justice, but the Treasury wants Lord Mackay, the lord chancellor, to curb legal aid spending. The hunt is on for alternative ways of funding legal services. Could the private sector provide an answer through legal expenses insurance?

Though Lord Mackay has Though Lord Mackay has been conducting a review of legal aid eligibility with some results published this month, the issue is bedevilled by lack of proper information. Even the most basic facts are matter.

the most basic facts are mat-ters of controversy.

• Gross legal aid expenditure: Lord Mackay claims it has dou-bled over the last five years to £715m. The legal profession says the £500m net figure (the gross less administration costs) reflects more accurately the

true cost to the Treasury.

Legal payments: the Law Society - the professional organisation of solicitors in England and with - mainsugand and — maintains that solicitors are giving up legal aid work in droves (a view challenged by Lord Mackay) because the fees simply do not make it economical for them to carry on.

The statistics appear to support the lord chancellor. In 1979 about 9,000 solicitors'

1979 about 9,000 solicitors' offices in England and Wales received some form of legal aid payment. In 1989, that total rose to 11,500. Solicitors doing legal sid work also appear to be doing more of it. In 1984-85, 195 offices received more than £120,000 each in legal aid pay-ments. In 1989-90, 841 offices came into this category. One indisputable fact is that

the legal aid budget overran this year by more than 190m. Lord Mackay has taken to

Lord Mackay has taken to repeating the now well-worn statement that "legal aid, funded by the taxpayer, is not, and cannot be, an unconditional blank cheque".

According to Mr Roger Smith, director of the Legal Action Group, a legal services charity, much of the problem stems from the fact that the cost of legal aid is increasingly dominated by the cost of criminal cases. In 1989-90, the total criminal legal aid bill was criminal legal aid bill was £324m, £151m of which went on cases in magistrates' courts.

Robert Rice on the means being considered to end the 'litigation poverty trap'

# Bailing out the legal aid system



There is virtually no scope for cutting the cost of criminal legal aid since it tends to be directly affected by levels of crime and government policy on law and order. If the rate of growth in legal aid expenditure is to be allowed or reversed, savings will have to come from the civil legal aid bill. But civil legal aid has already been squeezed hard.

Lord Mackay has been looking at a number of alternatives. He is now known to

tives. He is now known to favour the introduction of a safety net scheme under which litigants would pay their own costs up to an agreed threshold of between 22,000 and 23,000 before being assessed for legal

The scheme has been heavily criticised by the legal profession as a disincentive to litigation as a diancentive to higa-tion. Uncertainty about whether legal aid would be granted combined with the fear of having to pay their oppo-nent's cost if they lost would discourage people from pursu-

some form of legal insurance, A market of 24m risks last year worth DM3.1bn (£1bn) was shared by 32 insurance compa-ties dominated by the specialing their rights.

Lord Mackey is also looking Lord Mackey is also looking at legal expenses insurance. The Law Society, together with the Consumers' Association, recently produced a report on the UK legal expenses insurance market which cautiously suggests that insurance might be the answer to the litigation powerty trap, even though the ist legal expenses insurers,

Ist legal expenses insurers, DAS and Arag.

One big difference between the British and German markets, according to Mr Rudiger Bauer of DAS, is that in Germany all the business written is stand-alone cover. In the Unmost legal expenses cover is sold as an addition to another existing policy, say for motor insurance. The return for German insurers has been greater. poverty trap, even though the public has shown little enthusi-asm for it so far. asm for it so far.

"Treat and expenses policy was writen in the UK in 1974. But the growth of the UK market has been alow.

Although the study found that 27 per cent of the British public now has some form of legal expenses cover it along. man insurers has been greater, encouraging them to push this type of insurance more vigor-

type of insurance more vigor-ously.

But the main reason for the success of this form of insur-ance is the absence of a com-prehensive German legal aid system. In Germany, Mr Baner says, to qualify for legal aid, an individual must earn no more than about DM1,800 a month. The average monthly wage is about DM2,000. If you qualify legal emises cover, it also found at few people see a need for it other addition to motor or household insurance to cover uninsured has proved far more successful on the Continent. In western Germany, for example, almost 50 per cent of households have

for legal aid you still have to establish that you have a case which has a chance of succeed-ing and if you lose you have to

pay court costs.

In Sweden, there is a compulsory legal insurance scheme covering 80 per cent of the population designed as an adjunct to a comprehensive legal aid

Legal aid can be supple-mented by legal insurance which is routinely included in general policies. In the UK, legal and and legal insurance cannot be combined in this way. Normally the existence of insurance disqualifies the insured from entitlement to

insured from entitlement to legal aid.

But there have been bigger problems with the UK market, notably that of "adverse selection", the fact that those most likely to buy legal insurance are also most likely to claim. For a new insurance market this can be fatal. Either premiums have to rise rapidly or the insurer goes out of business.

All but one of the main UK legal expenses insurers have withdrawn from selling policies to individuals. Only the Legal Protection Group continues to sell individual policies. Mr James Innes, LPG's marketing manager, believes other companies were simply not charging enough. LPG charges £150

Group membership schemes designed for unions, messes, or, as fringe benefits for employees, are increasingly popular and many I I main insurers believe the future of legal risks cover lies in this

The insurers, understanda-bly, feel will legal expenses cover could play a significant part is ending the litigation poverty trap and there are now signs that the the problem of public in this is being

overcome.

UK
will within ful years. The reason is that most of the specialist insurers have been taken over by the bigger composite insurers: LPG by Sun Alliance; CareAssist by Royal Insurance; Allianz in the UK is now part of Cornhill. The bigger insurers can afford to promote legal expenses insurance in a way the special-ists could not.

Others in the sector are not so convinced. Mr Smith of LAG says insurance may have a role to play for those who can afford it but that it can never be a substitute for a properly funded legal aid scheme. Lord Mackay's mention of insurance in the same breath as his legal aid eligibility review is making many legal aid lawyers nerSamuel Brittan

## People's capitalism — an international update



was beginning to come on stream, Barry Riley and I wrote a paper to suggest

ernment revenues from oil taxes and royalties should be separated from other official revenues and distributed on a pro rata basis to all adult citipro raid cass to all adult citizens. Rights to a share in the income stream would eventually be transferable, and thus become like any other Stock Exchange accurity. The paper has been reprinted in Privatisation and Ownership (edited by Christman Polyners Pluter by Christopher Johnson, Pinter

Publishers, 1987).
Our proposal would have made a small start towards a society in which all citizens had a claim on some capital wealth, other than housing and pension rights. They would have received their share of North Sea oil income as of right - and there would have been a check on backdoor attempts to use North Sea rev-enues either for public spend-ing or for conventional tax

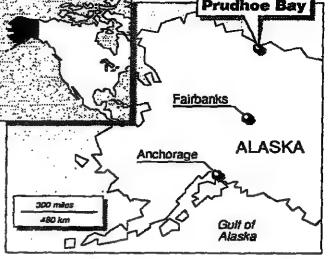
Precisely for these reasons the proposal was cold-shoul-dered. But this did not stop me

Poland and Czechoslovakia privatisation without a functioning capital

returning to the charge by suggesting a "free" distribution of privatisation issues. This time Dr David Owen did take up the idea; but his Social Democrat followers rejected it as too way

The idea fell on more fertile soil in Poland and Czechoslo-valds, which face the problem of privatisation without either i functioning capital market or a class of private investors. The Polish authorities are making direct distributions and the Czech government is issuing cheap vouchers to be used for purchasing privatiestion shares.

Lis sometimes objected that millions at tiny



ership rights, and that there, therefore will be no check on the of enterprise managers – many of them forcommunist apparatchiks.
Proponents distribution are sure, however, that
most individual investors will quite rationally sell off irusts, in whom effective ownership will be concentrated and the original recipients will re-the proceeds in more But we do not need to wait

pean experience. To see a westpent experience. To see a west-ern prototype in action, we need only look at Alaska where in 1976 Governor J. Hammond all citizens corporation "Alaska Inc".

At least 25 per cent of the state's income from the oil pro-duced on the state-owned land around Prudhoe Bay has to be diverted to the Alaska Perma-nent Fund for "income-producing investments". The APF is expected to assist in the diver-strication of Alaska's economy attraction of Alaska's economy to prevent oil revenues being dissipated in the present generation. The state had previously squandared the windfall proceeds of an arrive auction of oil-rich land.

The first call on the income from the APF is a reserve for its inflation-proofing. The next call consists of dividend pay-ments equal to 10.5 per cent of the APF's net income on a fiveyear average. Remaining reve-

nues are ploughed back. In 1990 the APF had accumulated assets of \$9.2bn. In 1990 some and eligible Alaskan residents were entitled ment of \$953 head.

If North had been treated on Alaskan lines, then the British government would siphoned off a manual of not directly in citizens, but to a special fund from which citizen could draw income. This

Governor Hammond declared that all citizens should be stockholders in "Alaska Inc"

has reduced the size of Alaskan payments about 3 per of incomes, but had merit of playing dividend participate bare had a contra-cyclical formula people from boom and bust cycle

oll prices.

The is well described in in the January 1991 issue in the talk about conomy would do well to

## LETTERS

this dynamic. Development and conservation should work

authority be reactive Leg-

developers produce prob

lems which are couched in the architectural language of the

rights of minority groups such as the Kurds and the Karen. It

should also press for human rights upheld willing

majority produces At the very least,

If he taken against arming the dictators who seek to obliterate the freely-elected

20th century. Wendy Shillson, Shillom and Smith,

122 Great Tuchfield Street, London.

in tandem towards this end. The tragedy of the planning in legislation, is that there is little

## Planners not just guardians of history

From Ms Wendy Shillam.
Sir, I and Louis Blom-Cooper ("Negative developers", April 2) for depining word chopping" in the interpretation of planning law. interpretation of planning leg-islation. Yet I feel that his pre-sumption that development must always oppose conserva-tion misses much that is wrong with planning legislation. It is not the semantics that need to be changed but the tenor of the legislation itself.

At the moment local authorities are fighting a rearguard action to prevent the disintegration of our historic cities, using only the unrefined tool of the planning process. Many authorities seem to see their role as guardians of a fast dis-integrating history. As such, if

the legislation would allow it, they would restrict all develop-ments in certain areas. Just as the English language commerce and culture. The changing fabric of towns must be allowed to accommodate

is composed of words of diverse origins, so our towns are constructed in a rich mix of historic styles. Language is always changing and develop-ing. Today's developers should he encouraged to contribute to this diversity, not merely to build pale imitations of the past. To preserve just the fab-ric of the town will lead to decay. Towns would turn into empty museum pieces just as frozen languages fall into dis-

Truly to conserve our his-toric towns we must learn to stimulate the activity of town life. The town is not merely its Gas and power

From Mr W.E. Probert.
Sir, You are right to say that a protectionist stance towards gas imports from Norway is no longer justified ("Competition in the gas industry", April 4). This view is strengthened by the protection of the property and a second content of the property and a second content of the protection of th the potential for new under-sea pipelines which would provide for gas exports from Britain, creating a freer trading envi-ronment. But you are wrong to suggest that there is too little

suggest that there is too little competition in the supply of fuel to gas-fired power-generating stations.

Potential power generators are not solely dependent on British Gas for supplies. Independent suppliers have made good progress in offering gas to this market and British Gas will have only a moderate share. A competitive market

to ignore our obligations to domestic and contract custom ers by taking on a larger share of this market. W.R. Probert,

manoging director, gas supply and strategy, British Gas,

#### Fax service

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will have only a moderate share. A competitive market therefore already exists.

British Gas raised prices last month to keep short-term sales within the limited supplies we expect to have available. It would have been irresponsible to ignore our obligations to

## Burmese democracy on the edge of the precipice Burma from " United Nations, but words are no lon-ger enough. A "new world order" should guarantee the

From Ms Zunetta Liddell.

Sir, As the world reacts with horror to the plight of the Kurds, in Burma an equally tyrannical regime is attacking the last stronghold of a democratic movement and the world is content to ignore it. The battle for Mannerplaw - the headquarters of the Karen and the National Coalition government, made up of MPs elected in a general election last year in which the main opposition party won 82 per cent of the votes - could be the death tremors of democracy in Burms. The legitimacy of these MPs as the representative voice of the Burmese was

recognised by the British For-eign Office when it met a dele-gation on March 19 1991. There is little help for the thousands of refugees flooding over the border into Thailand. The helicopters and sircraft that the Burmese army is now using come not only from China, but also from Yugoslavia and Poland. Like the Kurds, the Karen have only outdated hand and machine gone In their favour is their guns. In their favour is their superior knowledge of the rug-ged terrain, but against air attacks this is of little help.

There land been strong, unanimous condemnations of the illegitimate regime in

representatives of the people and humanitarian aid should be offered to its victims. Zunetta Liddell, Burma Action Group UK.

#### Environmental audits must not become a mere public relations tool of legislation. So far so good. tions than with public account

From Mr John Vanderoeken. Sir, It is to be welcomed that industry is taking the environment more seriously ("Business and the environment", March 27) but the environmental andit is still not nearly as widely accepted as it should be nor are its parameters by any means universally agreed. Until this situation is changed full will not be real-

It was interesting to note the reasons given by sections of reasons given by sections of industry as to why they feel environmental audits to be necessary. Cost was understandably to the fore – the costs in question being those involved in the creation and disposal of unnecessary waste and those likely to be imposed as a result of the tightening up as a result of the tightening up

However, by its very nature, the environmental cannot be limited by the norms MM standards II financial accounting, the current under-standing of "cost" and simple notions of profit and loss. An internationally-agreed standard for environmental anditing is needed if we are to be able to compare environmental performance within and between industries and countries and countries and countries are constant and countries are constant and countries are countries and countries are constant and constant and countries are constant and constant

tries. It is difficult to believe that such diversity of account-ing currently exists in the environmental auditing field would be acceptable in the financial Lekt. Environmental audits need to be checked and approved by independent bodies working to widely-accepted criteria

of international standard is desirable. It makes no sense to develop sophisticated environmental audit techniques if industry can selectively choose whether or not to apply them to their operations. Environ-mental audits should be part of the normal industry accounting process, not an optional extra. This will inevitably. involve national legislation and perhaps an international

Environmental audits need to be accessible to workers in the company and to the gen-eral public in the same way as the company's normal finan-cial accounts. Until this happens, a company's environmen-tal performance may have more to do with public rela-

For these reasons the International Confederation of Free Trade Unions supports the efforts at the international level to come to some agreement on the nature of the environmental audit. The environnonmental audit, The environ-mental audit can be an important tool for the general environmental good. It is also one way of helping to ensure the sustainability of industrial activity and the security of jobs on which millions of workers depend. But it must be more than a public relations

exercise. John Vandervekst general secretary, ICPTU, Rue Montagne, aux Herbes Potageres, 37-



# Which cargo would you load first?

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# Paris loosens grip on French public sector | And now for something

THE French government's decision partially to relax its grip on the public sector by agreeing on Friday to allow some raising of private capital is a clear sign that the state can no longer afford to fund all its companies, peeds

In the self three per French taxpayers have had to pump FFris.9bn (\$3.36bn) of fresh capital into state-owned FFr6bn announced last week for Bull, the ailing computer maker and Thomson, the defence and electronics group.

State controlled companies have often complained of indaquate freedom to seek private equity, even though President François Mitterrand has always applied flexibly his pledge that there would be neither privatisations nor nationalisations, known as

the "mi...mi" policy.
"It was a bankrupt doctrine,"
says Mr Edward Hadas, equity
analyst at the Paris office of

Morgan Stanley.

Apart from easing the capihungry public access to cash, the move could also improve French state companies' image III Brussels, where their heavy subsides attract the European Commis-

Mr Jacques Delors, the Commission's president, was one of the first to whom the reform, saying that he had "always been of this opinion." Of course, the real impact on how the state chooses to apply the reform.



Mitterrand, left, sticking to an election pledge, and Jacques Delors welcoming reform.

The decree says that private companies - in theory of any nationality - may be stakes

financial co-operation accord.

Moreover, this can only happen if the state company raises
new capital, to which all its must contribute. So it does not open the way for further bloom market flotations, nor does it allow straight

takeovers.

Lyonnais bank and Commersbank of Germany and a possi-

mittee, while the state itself as majority suscender will clearly keep the final say, and as such will continue to apply

Government officials say they will move cautiously, and do not plan to let more than 5 to 10 per cent into the hands of private partners in the first deals likely to benefit; an dillance between the Crédit

the Paris cilics of mines Capel. aready started to bend with Pechiney's decision to float a subsidiary on the stock market

in pear agreement allow Ren-ault - the state-controlled car maker seen as the shrine of issue up to a quarter of its capital to Volvo, the Swedish car

made the government realise that the need to apply the same flexibility all round.

What made this possible was the expiry of an old decree from the previous Gaullist gov-ernment, authorising privatisations, and of course never applied by the current Socialist administration. The govern-ment simply adapted part of the old decree, allowing for minority investments, and re-

Clearly, government-controlled companies will need time decide ander what conditions they insurance companies, UAP, AGF and GAN, are at or near the 25 per cent of equity they are allowed to issue to private roles applying to them.

Snecma, the jet engine maker, is said to need cash to fund joint engine development with General Electric of the US, while BNP, the largest state bank, might also welcome its negotiations on a link-up with Germany's mission Bank. Strategic planners ... French state industry will be busy in the next ... weeks.

IADB may

make loans

to Latin

American

companies

Inter-American

Development Bank is consider-ing making loans directly to private sector companies in

By Stephen Fidler in

Nagoya, Japan

atin America.

# completely different

o far as the short-term market's remains more than half

full, and mine, at least hair empty.

The retains some sense of reality: it fell on Friday when it that the job situation was worse than it had feared — "dismal" with the feared — "dismal" with the feared the same sood news, as it had read the downward revision of UK retail to be said with rate cuts.

A liquidity-driven equity

A liquidity-driven equity boom is all very well for those believe they have the secret of perfect timing, or for find managers whose boards will forgive any idiocy if only it is fashionable. Those who still believe in fundamentals

Byen if UR rates do fall into single figures, they would still be rising in real

terms. till slowing nestily; even in the US the recession is at best slowing down. Hence, in part, Britain's dismal export pros-

3. Exports are also weak because III UK costs are becoming uncompetitive. The government hopes that compe-tition will slow inflation, and

so it will, but the strategy works by squeezing profits.

The recession will pass, but nobody yet ows when, and even then it at he a hard slog that can honestly be said about the immediate outlook; it is not appropriate the immediate outlook; it is not appropriate that the immediate outlook it is not appropriate the immedia very helpful, and even less inspiring. It is time, then, to turn to something completely

We may know little about the immediate inture, but we know a good deal more than you might imagine about the next 20 years or so in one respect: nearly all those who will be playing a significant economic role are already alive, and we can count them. This is a great deal more instructive – and even amusing - than you might imagine.
The diagram that takes the place of my gloomy face this week gives an example. Actuaries can stop reading at this point; this will mostly be old stuff to them — but not, it is pretty safe to guess, to invest-ment mayou, who ought to have their offices papered with ove tree tull of information about

the past, and the future.

A glance should tell you one thing the native west German population is already shrinking hence, in part, the enthusi-asm for reunification. MeanMale population 1991\* 300 (000) 0 0

while, the population of England and Wales is still growing but may stop early in the next century.

the next century.

A stable population would generate a diagram that would look like a slightly wide-based wery short-necked Burgundy with the English chart, give or take some bulges and dipa, is recognisably like that, but the German side looks more like a tree. The German trunk — the children — is proportionately much thinner than the English. Yet the generation that fathered these children (in the 20 to 50-year-old range) is proportionyear-old range) is proportion-ately much bigger. The arrival of this swells—meration in the labour lambelps to explain German

dynamism.

Why they should have been so undynamic as parents is something only philosophers and sociologists can suggest, but as a fact is has its own economic importance. The fact that families have been small accordance why the German explains why the German housing market has been so unexciting. More importantly, perhaps, the German labour force – even including those from the east – will be shrinkrapidly in the next decade.

will be to reduce the potential growth rate by nearly full percentage point in the 1980s. Things look even more undynamic in the first decade of the 21st center of t the first decade of the 21st century because by then the ear-- will have reached retirement age.

(It is ironic to reflect on why this bulge is not matched on the British side of the chart: the pre-war Nazi years were a time buoyant optimism in

Germany, but one of sullen depression in the UK.) This was the generation that manned the post-war Gorman miracle, and whose middle-aged thrift, on some theories, financed the more recent current account surplus. Their retrement will be a loss not Welcom

retirement will be a loss not only of numbers, but of experience; so German productivity growth may tend to weaken at the same time. Meanwhile, the retired generation will be both retired generation will be total large and rich.

This suggests that output will lag demand, and the current account may turn chronically weak. (The fear of a similar and still more marked shift in Japan has inspired official charges for 20 years).

strategy there for 20 years).
Even the much less dramatic
UK side of the chart is rich in suggestion. The British, like the Americans (but unlike the Americans (but unlike the Americans (but unlike the Second World War, and this was echoed in a later, less marked bulge just over 25 years ago. Most of these men will remain economically active for the pext 20 years. will remain economicary
scrive for the next 20 years,
and the youth generation is
about the same size as the 45
to 65-year-old block which will
be retiring. The labour force
will be stable, but gaining in
experience – a good base for
improved productive performance.

may be relatively weak. That is because of the steep inward curve from 27 years old down to the early teens. This trend suggests rapidly falling demo-graphic housing demand, fol-lowed by a rather undramatic

A similar profile for the US has led economists there to predict that housing demand will not recover to recent levels for 20 years or so; the recession has simply made an inevitable adjustment very sudden. This is turn suggests more subdued demand for consumer credit, since house values play such a hig role as collateral in the credit happy English speaking economies, and consequently, a higher savings rate. Is the present rise in personal savings in the UK purely a symptom of the recession, as much comment suggests, or another humpy long-term adjustment, like the US housing downturn?

ing downturn?
This is only a sketch of what could be read from just two demographic profiles (and of account could fill the page with charts, and much of the paper with comment. However, even this, I hope, is enough to get you interested.

**Anthony Harris** 

atrade r

## BP, Statoil discuss gas joint venture

BRITISH Petroleum is close to agreeing a joint venture with Statoil, Norway's state-owned energy company, which will launch a major assault on the UK industrial gas market.

Completion of the deal is likely to be followed by pressure from BP on the UK Government to allow further large

ernment to allow further large imports of Norwegian gas into the country from the mid-1990s. The joint venture is also likely to pose merious challenge to British Gas, which has retained an almost complete

The deal, expected to be completed in the few months, will be the latest in a series of partnerships agreed by BP and Statoil since last They have already linked up on oil exploration in frontier areas such as China and Viet-nam and are pursuing a joint venture in the Soviet Union as

A BP-Statoil joint gas initiative will represent a break-through for Statoll in the UK where it is no design other than British Gas, which other than British Gas, which takes Norwegian gas through the Frigg pipeline under a long-standing arrangement.

For its part, Statoil would offer BP access to II agas supplies from 1995, after the current Frigg contract has wound down

reassure customer that li-joint venture had long-term

gian gas imports would require UK Government approval, but BP's support would be influen-tial in securing that. The Norwegians are keen to

sell gas from its Troll field, the largest in Europe, which will be available for import into Britain from the mid-1990s. BP established its own BP established its own industrial marketing subsidiary last year, but its progress has been hindered by lack of gas and so far has only about 20 marketing fold this subsidiary into the joint venture. The joint venture would probably be able to call on BP's one-fifth share of the North Sas Bras field which comes on

Sea Bras field, which comes on stream in 1994. In addition, it might buy gas owned by other

run-up to 1995, when it would expect to have access to Nor-wegian imports. Statoli will send some mar-

statoli will send some mar-keting staff to work on the joint venture as soon as it is established in a move to emphasise its commitment to the UK market. Final details of the joint venture still need to be resolved, but both sides are

be resolved, but both sides are confident that the negotiations will be completed to be a 50-50 arrangement. However, it is not yet clear whether Statoll, which is negotiating to supply gas to the newly independent power than market in the UK, will channel all this business through the joint venture. Statoll expects to sign one or two UK power station deals in the next couple of months.

The proposal, one of a number aimed at fostering the development of the private sector in Latin America, has the support of shareholders such as Chile and Brazil. There are works that countries such as Chile, which have privatised much of the state sector, would be unable to benefit by project loans from the bank. Mr Pablo Pinera, Chile's deputy finance secretary, said one possibility would be for the IADB to participate in

loans to private sector compa-nies provided by various The move would require only a policy decision from the IADB board. In its early years, the bank was a frequent lender to the private sector. Mr Eurique Iglesias, bank

president, said the proposal was under discussion, although there was no consen-sus at present among member governments. In a paper for the bank's board, he said demand for private sector project finance would probably increase, and the question was whether the bank should support such projects without

government guarantees.

The proposal's opponents include the Mexican government. Mr Angal Gurria, Mexican under-secretary for international finance, said too much private sector lending could start to put the bank's top credit rating at risk. There are also fears that the private sector could crowd out infrasector could crowd out infra-structure finance which would otherwise be provided by the

He said the resources of the bank's private sector arm, the Inter-American Investment Corporation, should be expan-ded I more multilateral support for the private sector were recuired.

Mr Iglesian second to his paper. The risks associated with lending to the private sector are not necessarily greater than those that accompany public sector lending.

However, he arm argues However, he am argues that lending to the private sector "requires a careful analysis in relation to the bank's ratings in the bond markets, the establishment of a cap on the succession. the establishment of a cap or the amount of such operations the nature of the guarantees required in lieu of public sec-tor guarantees, and the neces-sary participation of govern-ments?

#### Electricity groups explore futures trading By David Thomas, Resources Editor, in London THE CREATION of the world's against fluctuations in electric-

first electricity futures market has alone a significant step forward with a decision by the newly privatised industry in the UK to seek help in setting

Broking houses James Capel and Merrill Lynch, and the investment banking group Midland Montagu are believed by senior industry figures to be among about two London firms showing interest in the initiative to trade electric-

ity supply contracts.
Invitations are about to be issued to a shortlist in these firms to run the new forward market. The industry hopes the system can begin operating

be chosen as the official intermediary, or broker, to run the market. The firm would act as a clearing house for companies wanting to buy or seil electric-ity supply contracts.

The 20 initial participants in the trading system would all be electricity companies: the 12 regional electricity companies in England and Wales, National Power, PowerGen, Nuclear Electric, British Nuclear Fuels, Scottish Power, Scottish Hydro-Electric, Scottish Nuclear and Electricité de

But electricity industry executives say there is nothing to stop large industrial customers trading the contracts, which are designed to offer protection

A system of option, or hedging, contracts, which ctricity companies 🔳 🚃 tect themselves from fluctua-tions in the price of power, has been introduced following the privatisation of electricity in gland and Wales.

However, since contracts are bought far in advance, compa-nies can find themselves with too few or too many hedging contracts, both of which can have serious financial conse-

a company in this position could the electricity trading broker to seek a deal to smooth out its contracts. For to arrange a deal between a company with too few option contracts and one with too

The names of companies stri-king such deals would be kept confidential in order to encourage participation in the trading system, but the official broker would publish guide prices for

Each contract would be brohen down into standardised four-hour periods covering peak and off-peak parts of the day. The deals arranged by the official broker are likely to be for periods ranging from three months to one year in the future. The invitations to tender being issued to London firms will them how much they would charge for running this system.

#### Kohl warns of problems ahead

Continued from Page 1
west Germans might not show
sufficient "patience and understanding" for the plight of eastmore than 40

erriment headquarters claimed that several young people huri-ing insuits at Mr Kohl yesterday were former employees of the Stari.

Mr Gerhard Schütze, the former priest of the cathedral, said that Christians who had

## of the First Dale Wellington, and his e ever since. Despit defeating Napoleon of Motorloo, she First Dule?

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key to

No.1 London.

spularity later wanted: ter the House was stoned by onery mobs. The door tier public.

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#### International aid arrives Continued from Page 1

again were deployed to break

ap a protest by local Kurds,

protesting at the government

treatment the refugees.

Over the weekend – in the first response to the crisis -Turkish soldiers were clearing a sprawling muddy field high in the shadow of the Destan mountain, which since well has been the makeshift home for some 80,000 tired and frightened Iraqi Kurds. The current Turkish strat-

appears be to confine the 250,000 or so refugees who have breached the frontier close to the border.

At Border Post 49, comman-

tried 📭 prevent people leaving one camp.

In Cukurca the official mes sage conveyed by loudhailer from government Land Rover was that refugees could have diseases and should not be

## Allies begin peace search

sion on developing a common foreign and security policy in the light the Community's varied response to the Gulf crivaried response to the Gulf crisis. The French in the taken the lead at the United Nations in seeking action on the Kurds' behalf.

said.

Security. Following talks held by the EC "truika" of Luxembourg, Italian and Dutch foreign ministers, diplomats see scope for wider Community involvement in security arrangements. Though the nations must evolve their own security mechanisms, Iranian leaders told the "trofka" who visited Middle East capitals that if a force were to

dictatorship and oppression by the Stani [state security]".

Echoing continuing

over the secret police appara-tus, one man in the crowd out-side the Thuringian state gov-

Mr Kohl were wery seriously complaints were east German workers being made redundant by former communist bosses still running

stood up to the former regime were being sacked by commu-

nists in charge of factories.

given homes by the local peotiatives on:

## Continued from Page 1 East, and to advance discus-

The ambitious original aims

of the summit are likely to be diluted into "what exactly we can do in the near future," according to an EC diplomat. Countries like France and Italy which have strongly backed the ECII preference for an international conference to deal with the Palestinian issue are expected to fall in with the growing Community consensus that the US - which canvassing direct talks between land and Arab nations - should take the lead.

The summit is likely, however, to discuss specific EC inj-

The Dutch are understood to want the EC to work out an international framework to put before the UN. "A clear signal that the seady to move," one diplomat

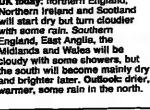
that if a force were to stay in the region, they would want a European peacekeeping presence as part of it.

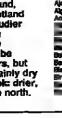
Economic co-operation. The summit may examine regional initiatives, particularly with the 12 Maghreb and Mashraq countries, to which the EC plans to devote \$6.3 hp in sid in

ans to devote \$6.3hn in aid in

WORLDWIDE WEATHER

UK today: northern England, Northern Ireland and Scotland will start dry but turn cloudler England, East Anglie, the Midlands and Wales will be cloudy with some showers, but























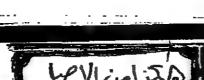












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#### INSIDE

#### Shanghai welcomes foreign banks

Six foreign have been selected to open branches in Shanghai for the time since china's Communist regime took over in 1949. The opening up of Shanghai illustrates the importance given by Peking to the redevelopment of the city as a financial centre under Zhu Rongil, the city's reformist mayor, who is planning a \$12bn commercial industrial development zone.

Trusthouse Forte - will hotels



Trusthouse Forte hotels on the market, than £75m (\$133m) 🔳 R = profit = book
The disposal
properties
group's
Hotels, = 43-hotel chain, from www in

decision to the property of the state of the Into categories Creat, Travelodge. 18

Depressing news on US unemployment last week was taken by Wall Street as a sign that another round of interest-rate cuts would soon follow. The price of the benchmark 30-year Treasury bond jumped by 2 point, and for the from the property of the property relial and everyone's next the duickly fell apart. Plant I in remain reports. Page



There is a mea-**TITE OF Uncertainty** In West complete has gilt-edged securi-Although they terror resident top pertorming govern-ment bonds in 1991, the omens are becoming slightly less fortu-itous. The

the see of England (above) plans new of 2300m (\$1.4bn) is a per cent Treasury
sent shock waves through the market and prices fell sharply. Peter Marsh looks
at the way clits are likely to perform over the
next Page 20

Base landing rates Euromaticat barnever FT-A World Indices

Money meriods
New Int bond tenses
US money market rate
US bond prices/yields

Companies in this section

Hoesch Hoskyna London and Michester Moulinex Philips Serout Stemen Trusthouse Forte

by Laidlaw

The letter also said Laidlaw's concern about corporate governance should have been allayed by the New York Stock Exchange's decision to allow ADT a full listing on that exchange. This would require quarterly reporting, the statement said.

Mr. Ashemet's offer was readed

Mr Ashcroft's offer was made conditional on Laidlaw agreeing not to raise its stake without

not to raise its stake without prior permission from ADT.

In its New York complaint, Laidlaw has asked the court to nullify a similar "standstill" agreement, signed by the Canadian company's founder, Mr de Michael Groots, before he retired last year. This, in effect, denies the Canadian company any representation on AIII board.

I I statement, Mr Ashcroft repeated II I ADT's in III accounts which are to be published shortly would carry no

isshed shortly would carry no qualifications. He said that the auditors, Coopers and Lybrand, had confirmed in writing that it saw no reason to change its opinion in the light of the New York

Mr David Hammond, ADT's

deputy chairman, also sought to pacify a market about the company inancial condi-tion. He said that debts due

rath in a mounted to main, compared to operating cash flow of \$290m in 1990 and that balance about gearing was

Mr Adarial said it was impera-

tive that the dialogue bwetween ADT and Laidlaw should con-

tinue until there was a settle-

He met Mr Jackson three times

last week, twice in Toronto on Friday and Saturday, and once in Florida.

It is not yet clear whether Mr Ashcroft, a director of Laidlaw, will attend the company's board meeting on Wednesday in subur-

Leidlaw's lawyers are expected to amend the claim within the

next few days to exclude the insider trading charge. London stock exchange records show, however, that ADT's 5 per cent stake in BAA accounted for virtually all the shares traded on the day in question.

under 30 per cent.

ADT peace

TALES

ADT, the car

and its largest shareholder, Laidlaw of Canada, have collapsed

The letter also said Laidlaw's three meetings last week between Mr Michael Ashcroft and Mr Donald Jackson.

and fir Donald Jackson,
respective chief
Mr Ashcroft said in a statement from his Florida home that
he disappointed talks
had failed to calm Laidlaw's concern about ADT's corporate governance and had not been able to
meet its damands for board representation.

It has also emerged that Laid-law is expected shortly to retract its allegations that Mr Ashcroft used inside information last

used inside information last November to sell a 5 per cent stake in BAA, the former British Airports Authority.

Laidlaw, the Ontario-based school bus and services operator, is understood to have acknowledged that the allegations it made in a New York court last Monday were based on inaccurate information.

The information was gleened The information was gleen

by Laidlaw's lawyers largely from press coverage. Laidlaw is represented in the case by Skadden. Arps. Slate. Meagher & Flom. one of the most respected corporate law firms in New York.

The law firm appears to have taken literally headlines reading "Ashcroft sells BAA stake". The close public identification of Mr
Ashcroft with ADT means his
name is sometimes used in place
of the company's in headlines.
Laidlaw holds a 28.4 per cent
equity stake in ADT. Its allega-

tion against Mr Ashcroft was included in a claim that the Ber-muda-registered ADT had failed. to meet standards of corporate governance required by a com-pany that is quoted on NASDAQ. At the centre of this claim was an allegation that ADT directors had manipulated their company's share price by manufacturing sales of assets between ADT and its controlled affiliates. The alle-

gation helped knock 25 per cent from the value of ADTs shares last week.

In his statement, Mr Ashcroft said that discussions had begun in February following a letter from Laidlaw. He stated that he

had already met most of Mr Jack-son's demands in a formal letter In the letter, Mr Ashcroft had

ICHARL Ashcroft III.

Michael de Groote III.

Michael de Groote III.

Michael de Groote III.

Michael de Groote III.

As they relaxed on the beach, the ambitions founders of ADT and Laidlaw Isid the groundwork for a relationship which seemed at the time to suit II. aspirations held of Mr.

security and car auction group, and Mr de Groote's fast-growing North American waste services plan rejected

North American waste services and live operator.

However, those discussions company and live of the company over the past week. Laidlaw has accused ADT of "rigged transactions" which created "illusory" profits, and Mr. Asheroft person.

Insider trading allegation against Ashcroft to be dropped Jackson declines board position

accused ADT or Tiggen transactions" which created "illusory" profits, and Mr Ashcroft personally of insider trading. ADT, in turn, is suing its biggest shareholder for defamation, alleging that it has made "untrue, scurrlous and reckless allegations".

The story of how ADT and Laidlaw fell out revolves around the personalities and management styles of Mr Ashcroft, Mr de Groote, and Mr Donald Jackson, who succeeded Mr de Groote last year as Laidlaw's chief executive. In business terms, Mr Ashcroft and Mr de Groote had much in common. The former is the epitome of the hard-driving British entrepreneur spawned by Thatcherism. Belgian-born Mr de Groote left school at the age of 14 and went tracking commony into and went on to transform a small Ontario trucking company into one of North America's leading waste services and school bus

operator.
With their forceful personalities, both men dominated their companies and almost single-handedly shaped their strategies. Soon after the Florida meeting, Soon and the Florida meeting, Laidlaw and All began in forge their relationship. It is long, Mr Ashcroft expressed in interest in buying a controlling stake in Laidlaw which Mr de Groote had put up for sale.

That transaction came to remark the transaction came to remark the transaction came to the sale.

naught. But in early 1989, as part of an effort to reduce ADT's debt, Mr Ashcroft sold the company's 34 per cent stake in Attwoods, Britain's largest waste manage-ment company, to Laidlaw for \$197m. Laidlaw has subsequently raised its interest in Attwoods to

A few months later, Mr Ash-A lew months later, Mr Ash-croft offered Mr de Groote an 11 per cent stake in ADT, again try-ing to reduce his company's debt. But Mr de Groote insisted on at least 20 per cent so that Laidlaw could equity account its interest. Laidlaw ended up buying a 22.4 per cent stake, which it has lifted to about 20 year cent

to about 29 per cent.

As part of the deal, Mr Ash-croft and Mr de Groote drew up a two-page agreement which has become central to the deterioration of relations between the two companies. Under the agreement, each man became a director of the other's company, but Laidlew had no other representation on the ADT board. Laidlaw also agreed not to raise its stake in

## Beach party that wound up on the rocks

Bernard Simon looks at the reasons for the deterioration in relations





approval.
"Those were the 1980s - it was a characteristic deal done by two entrepreneurs," a person familiar with the transaction recalls.

Tensions between Laidlaw and

ADT were evident almost from the start. Although Mr de Groots and Mr Ashcroft remained on good personal terms, they were frustrated at their inability to find any way of building on the corporate relationship.

Mr de Groote is also said to

have been unwilling, however, to confront Mr Asherost and ADT.



Ashcroft (left) and de Groote: "z deal done by two entrepreneurs"

ADT without M Ashcroft's

have become increasingly con-cerned about ADT's corporate governance. He has apparently played no part in drawing up Laidlaw's claim. Nonetheless, based on files which he left at its head office in Burlington, west of Toronto, Laidlaw contends that ADT "has virtually ignored and undermined" Mr de Groote's posttion as a director. It alleges that notices of board meetings were provided to him on unreasonably short notice, and sometimes not at all. Mr de Groote appears to

Meanwhile, a new player had entered the picture, After Mr Ashtroit decided not to buy into Laidlaw, Mr de Groote in May

1988 sold a 47 per cent voting interest to Canadian Pacific, the merest to Canadian Pacific, the venerable Montreal-based transportation company. CP was casting around for businesses with a brighter future than the steel, mining and airline subsidiaries it had recently sold, and Laidlaw seemed to fit the bill.

CP named three directors to the board and also secured representation on the executive com-

sentation on the executive com-mittee. But it allowed Mr de Groote to remain chief executive,

pany as a one-man show.

CP was not entirely happy, however, especially about the lack of information coming out of ADT, which accounted for between 15 and 20 per cent of Laidlaw's sarnings. The Montreal company is understood to have quietly commissioned several studies on ADT. Mr de Groote, who is in his late

50s, left Laidlaw last summer, selling his remaining shares in the company and retiring to a palatial home in Bermuda. His successor is Mr Jackson, who was the chief executive of a Calgary-based waste disposal com-pany acquired by Laidlaw during its 1989 acquisition binge. The combination of a new controlling shareholder and a new chief executive is bringing some fundamental changes to Laidlaw and has clearly affected its rela-tionship with ADT.

Mr Peter Widdrington, Laidlaw's non-executive chairman, notes: "Mike de Groote did a firstnotes: "Mike de Groote did a firstclass job in building the company, but II needs a better
approach to planning and
kinds management
that you expect in
Mr Jackson, manager,
which wasn't Mike's way. Mike
an entrepreneur."
The Canadian company

The Canadian company became increasingly in the dark about ADT's financial condition. Among the events which contrib-uted to its unhappiness was a shareholders' meeting called at Bermuda autumn, at which ADT proposed to give greater control to man-

According to Laidlaw's court claim, Mr Ashcroft is said in told Mr Jackson in peither ADT's accountants nor lawyers, nor Mr Jackson bimself would be allowed to get a "full picture" of ADT's affairs.

Laidlaw's discomfort has grown with a deterioration in ADT's financial performance and its sinking share price. Laidlaw's 29 per cent stake is now worth \$400m.\$450m less than its investment of close to \$1bn. ADT last month reported a 22 per cent drop in earnings, including a 63 per cent plunge in income from unidentified "non-operating

sources". Laidlaw is due to release quar Wednesday. I terly earnings on Wednesday. It has already warned that it received no contribution from ADT. Although the UK group is still profitable, its contribution to Laidaw is likely to be nullified.

by a special provision to account for write-offs by ADT. This, together with the down-turn in its North American operations, has forced Mr Jack-son to retract a promise made only a few months ago to repeat Mr de Groote's performance of s consistent 20 per cent rise in annual earnings.

Despits the bad blood of the ble that relations between Laid-law and ADT will be patched up rather than face expensive and protracted court proceedings.

The stakes for with men and their companies are high. The only person with little to lose is Mr de Groote. Although he is in the uncon

fortable position of being caught between a company which was his life for 32 years and one to which he still owes a fiduciary which he still owes a fiduciary duty as a director, Mr de Groote says: "I have no argument with either one of them."

In any case, he has been comfort of having pocketed about half a billion dollars by selling his Laidlaw shares at a price much higher than they are today.

#### Economics Notebook

## Free trade deal bewitches economists

IF THE proposed in agreement (FTA) between the US, Canada and Mexico never makes it past the US Congress, it will not be for a lack of economic analysis. Presidents George Bush and Carlos Salinas announced their inten-Salinas announced their intention to negotiate an agreement last June, scores of economists, aided by computers, reams of data, and simplifying assumptions, have been queuing up to predict who will win or lose from its implementation.

According to the US's International Trading Commission (ITC) there are no less than eight US government reports under way or completed exam-

under way or completed exam-ining the effects of an FTA on, among other areas, the border economy, agriculture, energy, and the in-bond or maquila-dora sector. This is the practice of importing components which are not subject to tariffs because the assembled product

Private sector economists are being just as industrious. Raul Hinojosa of the University of California, Peat Marwick, the management consul-tancy, the Colegio de Mexico, and a joint academic US Mexi-can-Canadian study involving half a universities all all using one of the fanciest tools in economics – general equilibrium modelling – M estiment sectors of the economy.

The ITC official study, published in February, said that the FTA would have "little or no effect on employment levels in the US", and that although "the real income for unskilled workers in the US is likely to decline slightly ... some plausi-ble scenarios suggest it could

But the main conclusion of the report – which looked at 19 different manufacturing and agricultural sectors — is that although beneficial, the impact of the FTA on the US would be very small. Why? Because

Mexico's economy is just 4 per cent of the size of the US's, home to just 7 per cent of American exports, on which it

American exports, on which it imposes average tariffs of less than 10 per cent.

Most of the academics' general equilibrium models (GEMs) completed so far agree that the effects of an FTA on the US economy will be tiny. However, they attempt to give a more precise breakdown on the impact of the FTA on indithe impact of the FTA on indical instruments, machinery and equipment, and motor



Bush (left) and Salinas: accord sparked endless analysis

The Peat Marwick study, commissioned by the pro-FTA Mexico-USA business committee and published last month. concluded that American almost negligible 0.02 per cent, and Windows by the hardly inspiring 0.32 per cent. This was on the assumption that an FTA did not lead to increased capital flows into Mexico.

However, Peat Marwick reck-oned that Mexico would need to receive \$250n of foreign investment to get the same return on capital as before the FTA. The extra investment would cause Mexico's income FTA. The extra investment would cause Mexico's income to increase by an additional 4.6 per cent; US income, pushed up by extra Mexican demand for its exports, would rise by 0.04 per cent.
Within the US, the biggest

and equipment, and motor vehicles; output would increase by 1.21 per cent, 0.48 per cent, and 0.28 per cent respectively. The higgest losers would be sugar refining, electronic components, and fruits and vegetables; output would fall by 2.89 per cent, 0.36 per cent, and 0.8 per cent. In Mexico, the sectors that win and lose are roughly a mirror image of those in the US.

However, the percentage gains and losses are much bigger, reflecting the smaller size of the economy. For example, output of sugar producers would grow by almost a third. A fundamental criticism —

levelled at most general equi-librium models – is that they do not take into account the so-called dynamic benefits of a reduction in trade barriers. Such models, simply put, try to mimic the structure of the economy with a series of equations (15,000 in the Pest Marwick model).

But most GKMs assume that the basic structure of the economy, captured by the equations, remains unchanged by the FTA. The gains to the FTA are merely static ones; the one-off effects of a reduction in trade barriers, which enables

omy to expand production, and inefficient ones to contract. Optimists argue that the gains from an FTA will be much greater than these static ones. They say that the increased competition, econo-mies of scale, transfers of tech-nology, higher economic

nology, higher economic growth and more certain trade and investment regulations will generate "dynamic gains" for the participating countries. In a paper to be presented at a conference on the FTA this week in Denver, Mr Clark Reynolds, of Stanford University, claims that the "dynamic integration dividend" is capable of swamping the static gains from a reduction in tariff

and non-tariff barriers.

The snag is that measuring these qualitative changes is almost impossible – although this has not stopped many economists from trying. Mr Rogelio Ramirez de la O, of the Mexico City consulting firm, Boanal, estimates in a paper to be presented at the Denver conference that the FTA should boost Mexican gross domestic product by an additional 1.2 per cent a year. But to come up with this figure Mr Ramitez de la O makes a series of h pired guesses: that
M re displaces 5 per cent of
US imports from Latin America and Asia; that output per
US worker will fall from five
that of a Mexican worker

2.7 and Universe to the interest.

gains from a reduction in tariff

to 3.7 and, Dreller, to one in five years, and so on. Amidst all this sophisticated fer to skip over Canada's economic performance since its nomic performance since first TTA with the US took effect in anuary 1988. Against a backmand of falling growth and rising unemployment, only 23 per cent of Canadians, according to a recent TTA believe a tri-lateral FTA benefit their capatry. their country.

## UK fund managers optimistic By Philip Cogges in London

UK FUND managers are more optimistic about the prospects for the British economy, but are losing enthusiasm for placing funds in the London stock market, according to a survey for Smith New Court, the secutification to a survey for Smith New Court, the secutification to a survey for Smith New Court, the secutification to survey the s rities house.

The monthly survey, carried out by Gallup, showed that 91 per cent of those interviewed

expected UK economic condi-tions to get better over the next 13 months, compared to 84 per cent in the March poll and 49 per cent in January. While the stock market has already risen on hopes of recovery, the balance of interviewees planning to increase their holdings of UK equities over the next three months has fallen to 19 per cent from 32 per cent in March and 54 per cent in December 1990. The average forecast for the level of the FT-Sk 100 Index in

early July is 2,490, lower than Friday's close of 2,545. The index is expected to be at 2,780 in 12 months' time. Barnings per share (RPS) are expected to show a marginal fall in 1991 while dividends are forecast to rise by 3.8 per cent. In 1992, the managers are looking for a rebound rise of 8.7 per cent in RPS and a 6.8 per cent increase in dividends.
The area most favoured for increased investment is Japan, which has a balance of 38 per cent of the managers intend-ing to increase their holdings. However, sentiment has moved against the European moved against the European markets. In March, there was a positive balance of 17 per cent in favour of investing in Europe; this month there is a negative balance of 2 per cent. The survey was carried out in April and covered 97 institutions handling £489hm (£777hm).

Damian Fraser

# This announcement appears as a matter of record only.

## THE BARING PUMA FUND LIMITED

(Incorporated with limited liability under the laws of the Cayman and managed by Baring America Asset Management Company Inc.)

Placing of 6,000,000 Ordinary Shares to raise US\$60,000,000 and Listing of the Shares on The International Stock Exchange

Baring Brothers & Co., Limited

Baring Securities Limited



8th April, 1991

## Century Oils forecasts higher profits in German bid defence

CENTURY OILS Group, the lubricants fighting a 535m hostile bid, has estimated its pre-tax profits for the financial mear just ended at £4.2m compared to £2.9m in the previous year. Century has already condemned the 110p a share bid from Fuchs, the family-controlled German lubricants group, as "wholly inade-quate and unwelcome".

cular to shareholders over the weekend. The document outlines new developments which could add substantially to Century's profits in future

Mr Mitchell, man and managing director, years of hard work into new systems now being marketed we to reap the benefits for our shareholders". Fuchs argued in its offer doc-

ruchs argued in its direct document that Century's profits have been declining since the 1986-87 financial year, and that promises of benefits from Century's long-term had been for a long time without fulfilment.

Century's estimated pre-tex figure is after an exceptional of 2500,000, redundancy and involved in

said yesterday that bid the group's reorganisation, compared an exceptional profit I in life group had put "four or five from the sale of assets. Operating profits are reckoned to have been £7.5m (£3.3m) in the year to end March, an increase of 127.3 per cent.

Earnings per share, includ-ing the exceptional lims, ing the exceptional II ms, would be 9.1p (6.7p) a rise of 35.8 per cent. At the offer price the p/e would be 12.1. Century's shares stood at 125p on Friday evening.

Century's circular said the group is in talks with all to make better use of its new plant at Hanley, Stoke-on-Trent. The suid to a doubling at through-

part, which would mild \$1.4m to some taille expected in the second half of the current year.

Further, Century evaluating 10 empirical for Linearing 10 empirical for Linearing its automatic flotation control system used the mineral extraction industry. If installed lines could produce £3.2m a year of rental income, and Century says the potential market is much larger.

Century is also involved in 30 trials of its Stiklube system.

and in cut noise and wear in railways, with encouraging results so far. Century said there was "a hum market for the product".

## Cooper Clarke cash call

TENDERS MUST BE SENT TO THE CHIEF REGISTRAR, BANK OF ENGLAND (NEW ISSUES), PO BOX 444, GLOUCESTER, GL.1 INP TO ARRIVE NOT LATER THAN 10 OO A.M. ON WEDNESDAY, 10TH APRIL 1991; OR LODGED BY HAND AT THE ISSUES OFFICE, BANK OF ENGLAND, BANK BULDINGS, 19 OLD JEWNY, LONG, NINGLATER THAN 10,00 A.M. ON WEDNESDAY, 10TH APRIL 1991; OR LODGED BY HAND AT ANY OF THE BRANCHES OR AGENCIES OF THE BANK OF ENGLAND NOT LATER THAN 3,30 P.M. ON TUESDAY, 9TH APRIL, 1991.

ISSUE OF £1,000,000,000

9 per cent TREASURY LOAN, 2008

FOR TENDER AT MINIMUM TENDER PRICE OF £94.26 PER CENT

Deposit with tender £40.00 per cent
On Mondey, 13th May 1881 Balance of purchase money
INTEREST RAMBLE HALF-YEARLY ON 13TH APRIL AND 13TH OCTOBER

This Loan is an investment falling water Pert II of the First Schedule to the Trustee (meetiments Act 1961, subject as regards securities payable to bearer to the provision of Section 7 of the Trustee Act 1926. Application has been made to the Council of the International Stock Exchange for the Stock to be admitted to the Official Lat on 11th

International Stock Exchange for the Stock to be security of ENGLAND are authorised to 1. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to 1. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to 1. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to 1. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to 1. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND are authorised to 1. THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND ARE AUTHORISED.

receive tenders for £1,000,000,000 of the above Loan; the belance of £100,000,000 has been reserved for the National Debt Commissioners for public funds under their

COOPER CLARKE Group, which has interests in the wholesaling of timber and building materials, is calling via a limitar-two rights 11 15p per share. The proceeds from the issue

of 11.1m new ordinary will be used borrowings and return the USM company to a stronger position. Certain directors have 2.57m shares. The remainder of

their entitlement been

Cooper Clarke also that it would incur a pre-tax

loss of not more than £275,000 for head in April 28. In addition, extraordinary would have more than £550,000. For the year to April 29 1990 the group returned profits of £933,000 pre-

The results would include all foreseeable write-offs of provisions resulting from the disure of Unigrate's manufacturing operation.

## **Courtney director quits**

into Courtney Pope (Holdings) with shop-fitting company that has recently placed in receivership, Fuller.

He had already \_\_\_\_\_ to be managing director, a post about in months. His compensation pay-ment was described as insignif-

Mr Lewis became a director

pany Quickwood had be acquired for an initial \$4.5m, with a possible £3.5m more to come according to results. But Quickwood since subsidiaries consigned treceivership by "company doctor" Mr Ronnie Aitken, appointed chairman Octo-

Courtney Pope's bank borrowings had reached \$13m by then, compared with share-holders' funds of less than \$7m at the May year-end.

definit in due payment of the deposit payable in respect of the relevant amount of the Loan. A member of the CGO Sennos may also, subject to the provisions of the agreement governing membership of that Service, surrander a perthypaid letter of allotment to the CGO for cancellation and for the amount of the Loan comprised therein in the credition to the member's account. The member who is shown by the accounts of the CGO as being entitled to any amount of the Loan shell, to the exclusion of all persons previously entitled to such amount of the Loan and any person deiming any antitlement thereto, both be treated as entitled to such amount of the Loan and their member were the holder of a letter of allotment and be liable for the payment of any emount due in respect of such amount of the Loan. A member will be entitled at any time prior to registration to withdraw in multiples of £ 100, amounts of the Loan credited to the member's account in III abtain a partly—lister of allotment comprising each amount of the Loan, and such members shall be use for the payment of all amounts becoming due thereafter in respect of such amounts of the Loan unless and until the listers of ellotment are automated to fine payment in the CGO for cancellar.

22. Letters of allotment must be somewhered for registration, accompenied by a completed registration form, when the belance of the purchase maney is paid, unless payment in full has been made before the due date, in which case they must be surrandered for registration form, when the belance of the purchase maney is paid, unless payment in full has been made before the due date, in which case they must be surrandered for registration not later than 13th May 1991; registration of amounts of the Loan held for the account of members of the CGO Service will be effected unless apparent and the cGO Service will be effected unless and the cGO Service will be affected unless and the cGO Service will be affected unless and the cGO Service will be affected unless and the cGO Service will be se

asparate errangements.

23. Until the close of business on 10th September 1991, stock issued in accordance with the prospectus will be known as 9 per cent Treasury Loen, 2006 °C. The interest due on 13th October 1991 will be peld separately on holdings of the existing state. Treasury Loen, 2008 and on holdings of °C stock registered at the close of business on 10th September 1991; consequently, interest mandates, authorities for income text exemption and other notifications recorded in respect of holdings of easining stock will not be applied to the payment of interest due on 13th October 1991 on holdings of °C stock.

not of applied to the payment of interest due on 13th October 1991 on notings of 'C stock.

24. Transfers of 9 per cent Tessury Loan, 2008 "C" may be lodged at the Bank of England for registration in that form up to and including 6th September 1991. After that date, for purposes of certification, the "C" stock will not be distinguished from the existing 9 per cent Treasury Loan, 2008. From the opening of business on 11th September 1991, the "C" stock will be amalgamented on the register with the existing stock CGO account beforces will have been smalgament from the opening of business on 9th September 1991.

25. Tender forms and copies of this prospectus may be obtained by post from the Registrate Department, Bank of England (New Issues), Southquie House, Southquie Street, Gloucester, GL1 1UW, at the Cantral Gits Office, Benk of England, 1 Bank Buildings, Finces Street, London, EC2R SEU or at any of the Branches or Againstee Street, Better, BT1 58N; or at any office of The International Spock Exchange in the United Kingdom.

Government Statement

Government Statement
Attention is drawn to the statement extend by Her Majesty's Tiseasury on 29th May 1985
which explained that, in the interest of the orderly conduct of facel policy, neither Her
Majesty's Government nor the Bank of England or their respective servents or agents
understate to declose tax changes decided on but not yet arrivolationad, even where they
may specifically limit the terms on which, or the conditions under which, this Louri is
assued or sold by or on behalf of the Government or the Bank; their no responsibility
therefore be accepted for any ormission to make such decideurs; and that each omission
shall neither render any transaction liable to be set aside nor give nee to any claim for

has been reserved for the National Debt Commissioners for public funds under their management.

2. The principal of and the interest on the Loan will be a charge on the National Loans Fund, with recourse to the Consolidated Fund of the United Kingdom.

3. The Loan will be resided in the form of stock which will be registered at the Bank of England or at the Bank of Ireland, Bettast, and will be transferable, in mutoples of one perny, by instrument in writing in accordance with the Stock Transfer Act 1963. Stock registered at the Bank of England or at the Bank of England hald for the account of members of the Central Gifts Office (CGO) Service will also be transferable, in mutoples of one perny, by exempt transfer in accordance with the Stock Transfer Act 1963. Stock registered at the Bank of England hald for the account of members of the Central Gifts Office (CGO) Service will also be transferable, in mutoples of one perny, by exempt transfer in accordance with the Stock Transfer Act 1962 and the relevant subordance legislation. Transfers will be free of stamp duty.

5. On or after 10th September 1991 stock may be exchanged into bonds to bears which will be available in denontranspeable with bonds without payment of any fee.

7. Interest will be presche half-yearly on 13th April and 13th October. Interest will socrue from Trunsday, 11th April 1991 and the first interest payment of any fee.

7. Interest will be presentated by post; income tex will be deducted from payments of more than 55 per annum. Interest on bonds to bears, less income tex, will be paid by couplon.

8. Stock and bonds of the sease and the interest payable thereon will be exempt from all United Kingdom towards of creat Britishi and Northern Ireland.

9. Further, the interest payable on stock or bonds of this sease will be exempt from bonds are in the beneficial ownership of persons who are nother domiciled nor ordinarily resident in the United Kingdom if they are reparted as not ordinarily resident in the United Kingdom if they are reparted as BANK OF ENGLAND

# This form must be sent to the Chief Registre, Sent of England Pleve Issues), PO Son 444, Gloucester, GL1 1NP to entire not later than 10:00 A.M. ON WEDNESDAY, 10TH APRIL. 1991; or lodged by hand at the Central Gits Office, Sents of England, Sents Buildings. 19 Old Jewry, London not later than 10:00 A.M. ON WEDNESDAY, 10TH APRIL. 1991; or lodged by hand at say of the Branches or Agencies of the Bank of England not later than 3:30 P.M. ON THE MAY, 8TH APRIL. 1991;

ISSUE OF £1,000,000,000 9 per cent Treasury Loan, 2008

10. For the purposes of the preceding paragraphs, paraons are not organity resident in the United Kingdom index are regarded as not ordinarily neident for the purposes of United Kingdom income tax.

11. Applications for exemption from United Kingdom income tax should, in the case of interest on stock, be made in such form as may be required by the Commissioners of Irland Revenue. Bears bond coupons will be paid without deduction of United Kingdom income tax if accompanied by a declaration of ownership in such form as may be required by the Commissioners of Irland Revenue. The appropriate forms may be obtained from the Inspector of Foreign Dividends, failed Revenue, Lytwood Road. Therese Ditton, Surrey K17 ODP.

12. These exemptions will not entitle a person to claim repayment of tax deducted from imprest unless IIIII claim to such repayment as made within the time limit provided for such claims under income tax law; under the provisions of the Texes Management Act 1970, Section 43(1), as such claim william outside this one him IIIII made within six years from the date on which the interest in payable. In addition, these exemptions will not apply so as to exclude the interest from any computation for taxistion purposes of the profits of any trade or business carmed on in the United Kingdom. Microever, the ellowance of the seemptions is subject to the provisions of any laws present or future, of the United Kingdom recover the ellowance of the income flax Acts as informer of any personn, if talls to be treated for the purpose of the Income flax Acts as informer of any personn in the United Kingdom. Moreover, the United Kingdom by readers to the United Kingdom and, and or ordinarily resident in the United Kingdom for ordinarily resident in the United Kingdom or ordinarily resident in the United Kingdom for ordinarily resident in the United Kingdom. TO THE GOVERNOR AND COMPANY OF THE BANK OF ENGLAND

[We tender in accordance with the terms of the prospectus deted 5th April 1991 as

not be exempt from income tax where, under any such provision, it talls to be treated for the purpose of the income flat Acts as informs of any period resident or ordinarity resident in the United Kingdom.

13. Tanders must be sent to the Chief Registrer, Sank of England (New Issues), PO Box 444, Glouester, GL 11NP to arrive not later than 10.00 A.M. ON WEDNESDAY, 10TH APRE 1981; or lodged by hand at the Cestari Gits Office, Sank of England, Bank Balkings, 19 Oki Jewny, London not lear than 10.00 A.M. ON WEDNESDAY, 10TH APRE 1981; or lodged by hand at any of the Branches or Agencies of the Bank of England not later than 3.30 P.M. ON TUESDAY, 9TH APRE 1981; renders will not be revocable between 10.00 a.m. on Wednesday, 10th April 1981 and 10.00 a.m. on Monday, 15th April 1991. Separate arrangements have been made under which git-edged merket makers may tender by telephone to the Sank of England not later than 10.00 a.m. on Wednesday, 10th April 1981.

14. Each tender must be for one amount and at one price. The minimum price, below which tenders will not be accopted, is £94.25 per cant. Renders must be made at the minimum price or at higher prices which are multiples of 5p. Tenders lodged without a price being stated will be deemed to have been made at the minimum price. 15. Unless the tenderer is a member of the CSO Service, senders must be accompanied by a deposit at the rate of £40.00 for every £100 of the NONMAL. amount of the Loan and for mustiples of the Channel Islands or the fall or Men.

16. Tenders must be for a minimum of £100 of the Loan and for mustiples of the Loan as follows:-Amount of the Loun tendered for £1,000-£3,000 £3,000-£3,000 £3,000-£50,000 £10,000-£50,000 €500 €1,000

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21. Subject to the provisions governing membership of the CGO Service, a member of that Service may, by completing Section D of the tender form, request that any amount of the Loan allotted to him be credited direct to his account in the CGO on Thursday, 11th April 1991 by means of a member-to-member delivery from an account in the name of the Governor and Company of the Bank of England. New Issues Account Failure to accept such delivery by the deadline for member-to-member in under the rulesof the CGO Service on 11th April 1991 shall for the purposes of this prospectus.

TENDER FORM

FOR TENDER AT # MINIMUM TENDER PRICE OF £94.25 PER CENT

SECTION	minimum of £100 and in a multiple as f							
	Amount of the Losn	THE LORN THE PROPERTY OF						
	£100-£1,000	THE COLUMN TO TH						
	£1,000-£3,000 £500 £2,000-£10,000	£						
	£10,000-£80,000							
	£50,000 or greater							
SECTION	The selection of the selection of the	NOK 2 TENDER PRICE (H)						
8	The price tendered per £100 of the Loan, being a multiple of 5p and not							
	less than the minimum sender pace of	£ : p						
	€94.25:							
	Amount of deposit enclosed, being	SOK 3 AMOUNT OF DEPOSIT (N						
	£40.00 for every £100 of the NOMINAL	6						
	amount of the Loan tendered for (shown in Box, 1) at the tender price ishown in	£						
	Box 2]:—							
SECTION	While hereby engage to pay the belan when it becomes due on any allowent if of this herder, as provided by the said pro I/We request that any letter of allower of the Loan allotted to me/us be sent by at the address shown below.	het may be made in respec ispectus, nt in respect of any amoun						
	Date SIGNATURE.							
		n behalf of, landerer						
EASE USE 8	OL OF O	in behalf of, landerer						

	of the Loan allotted to n at the address shown b		post a	t myfour rak to majus
	Date	SIGNATURE of, or		will of, landerer
PLEASE USE BU	OCK LETTERS			
MR/MRS MISS/MS	FORENAMES	N FULL		SURMAME
FULL POSTAL ADDRESS:-			-	
	POST-TOWN	COUNTY		POSTCODE
SECTION	THIS SECTION TO BE	COMPLETED	BY CG	MEMBERS CHLY
0		No	me of e	contact
We request the account at the amount of the laser of the laser of the laser of the aggregate in accordance in the aggregate in accordance in the laser of the las	ANT NUMBER	can allotted to hereby irrevoca mber dalivery W yof the Bank of Sine for such do be input in respective. We all becomes due to	us be to biy und reagn a singlend singlend singlend of such sport of such sport on any a prosper	ertale to accept such the Central Gits Office I, New Issues Account to n 1 tith April 1991, such delivery shall be the amount of the Loen bby engage to pay the elicitment that may be elicitment that may be

The price tendered must be a multiple of 5p and not less than the ministrare set if no price is stated, this tender will be deemed to have been made at the while price. Each tender must be for one amount and at one price.

A separate chapus must accompany each tender. Chapuss about it is made y "Bank of England" and crossed "New Issues". Chapuss must be drawn on a be payable in, the United Kingdom, the Champel Islands or the lake of Man.

## **BAe shows** an interest in de

By Bernard Simon in Toronto

Havilland

BRITISH Aerospace expressed interest in ding for de Havilland, the Canadian commuter aircraft maker, but has been prevented from doing so by an agreement between Boeing, de Havilland's present and another potential buyer, the French-Italian consortium

ATR.

BAe will have an opportunity U. U. only II he talks between Boeing and ATR break down. A BAe official said that the company approached Boeing several months ago, but was told that the US had a binding agreement to consider bids from other parties while it the ting with ATR. ATR's controlling shareholders are Aerospatiale of France and Italy's spatiale of France and Italy's Alenia.

haropean groups, which have been in progress for about months, """ "very nearly complete" and that only a few relatively minor issues remained to be resolved. Any agreement would require the approval of the Canadian government. The capacite the approval of the Canadian government. The sale would also be closely scrutinised by de Ravilland's trade unions, which fear that much of the company's and would be manufactured else-

#### Life profits boost London and M'chester

A steady increase in the life leafer of London and Man-chester Group last year, from £16.9m to £19m, more than offset a decline in profitability on its non-insurance activities, from £1.55m is £1.3m. As we like group's pre-tax profits in 1990 showed a near 5 per cent rise, before exceptional items, from

Attributable profits increased by 6 per cent to 216-66m, with earnings per share increasing from 13.42p

to 13.35p.
Shareholders receive a correspondingly higher dividend increase, up 10.2 per cent from 12.09p to 13.32p.
The increase in life profits

was in line with worth the £231,000 losses from the property agency operations. However, there are hopes that the property again operation will return to profitable ity during 1991 and with the continued steady increase in life profits, overall net profits in 1991 are expected to rise by at least 10 per cent to £18.4m.

## THF hopes to raise £75m by the sale of 32 UK hotels

By Maggie Urry

of its UK hotels on the marker last week.

for them, giving a profit

The sale follows THF's £300m acquisition of them. Hotels, the 43-hotel chain, from Bass in May last year, and a decision earlier this year to the hotels into categories such as Crast.

May last year, and a decision earner this year to hotels into categories such as Crest. Post House and Travelodge.

Those hotels into one of the brands or where there was

a geographical overlap.

THF said yesterday that all the hotels being were profitable.

The market for hotels has been poor but is thought to be picking up as buyers are attracted

by low prices, and the hope that trade will improve now that the Guif hostilities have

The hotels include properties such as the

The hotels include properties such as the Hotel in Glasgow, St George's in Liverpool and the Grosvenor House in Sheffield. There are also mumber of smaller inn-type hotels for sale. THF said it would be willing to sell the hotels individually in groups.

The agenm handling the sale are Christic & Co and Knight Frank & Rutley.

THF's inflight catering subsidiary has won the contract to supply United Airlines flights from Heathrow. United Airlines had taken over Pan Am's flights, which had also used THF's catering.

Tie Rack

## Greenbank board urge rejection of Aubin plan

By Jam Fuller

THE DIRECTORS Walker "The fundamental issue is that Greenbank, the walloverings largest shareholder of trying to take control of the group with-out mounting a hid.

They are urging sharehold-ers to reject an attempt to place five non-executive direc-tors on the board.

tors on the board.

If the have been put ward by Aubin, the Jersey-based investment vehicle and has sised the present management. An extraordinary meeting to consider the proposed appoint-ments will be held in London on April 26. Mr Charles Wightman, Walker's dell executive,

The fundamental issue is that no single minority shareholder should be allowed to dominate the composition of the board." However, Walker said it was prepared to accept one of the people proposed, but not five, which would double present number of directors.

Mr Sigurd Reinton, an inves-tor in Aubin, said he was the only nominee with an Aubin file independent which, he said, showed that this was not an attempt to take control.

This were Mits proposed because an earlier attempt to place ten had been

#### Hoskyns in asset sale to GEC

Hoskyns Group, the leading computer 67.4 per cent owned by Cap Gemini Sogeti, the European market leader, is selling some of its computer to CEC, has bindered point

ros: FT Margers III Asquisitions litter

rich film of Proper pre-profits film of Proper pre-year to end October 1990.

The deal follows the joint takeover by GEC and Siemens,

shares fall on franchise problem Tie Rack, the retail group specialising in ties, scarves and accessories, saw its fall 2p to 30p on Friday after a

press report suggested that the group had had in rescue some of its franchised shops, writes Maggie Urty.
Mr Roy Bishko, chairman, of
The Rack, said the group had
already provided for costs
involved in terminating con-

tracts with eight franchisees, who ran 19 shops in total, when it small loss for the series rebruary 8

He said the group had not rescued any franchisees but had "terminated the franchises of those franchisees who have breached their contracts with relation to standards operation and payment of debt". The eight franchisees had over-extended themselves,

he did over extended themselves, he said.

The last has 142 shops in the UK and the Irish Republic and III in total. Mr Bishko said the problems of the 19 shops concerned are not large in the context of the group. He has he remained committed to the franchise

Uny.			
CROSS BORDER	MAA DEALS		
TARGET	SECTOR	VALUE	COMBRENT
Cernford Engineering	Vehicle parts	£54m ·	Sale cuts debt of Markheath
Cellular (UK)		£29.5m	Makes IIII UK's largest
Talkland International (UK	telecoms	n/a	CGE takes 111
Colon (Denmark)	-	£44m	50% stake sold by SGA
R.J. (Switzerland)	Engineering	r/≡	KE bolsters S.E. Asia rote
Gelenkweilenwerk Mosel (Germany)	Vehicle parts	£7,4m	GKN's first big E. Europe stake
Velco Gray (Mil	Engineering	n/a	ABB takes tuli control
Richard Nissan (France)	Vehicle distribution	\$78m	Nissan expands
(France)	Marketing, PR	£5,9m	Stake now
Centre de (France)		n/a	Smurtit expands recycling
	CROSS BORDER TARGET Cernford Engineering Cellular (UK) Talkland International (UK Colon (Denmark Rul. (Switzerland) Calenkweilenwerk Mosel (Germany) Vetco Gray (UE) Richard Nissan (France) Centre de	CROSS BORDER MAA DEALS  TARGET SECTOR  Cernford Engineering Vehicle parts  Colon (UK)  Taikland International (UK)  Colon (Denmark)  Rul. (Switzerland) Engineering  Galenkweitenwerk Mosel (Germany)  Vetco Gray (UE) Engineering  Richard Nissan (France) Vehicle distribution  (France) Marketing, PR  Centre de	CROSS BORDER MAA DEALS  TARGET SECTOR VALUE  Cernford Engineering Vehicle parts £34m  Cativiar (UK) £29.5m  Talkland International (UK Lease telecoms n/z  Colon (Denmark) £44m  Rul. (Switzerland) Engineering n/a  Galenkweilenwerk Mosel Vehicle parts £7.4m  (Germany)  Vetco Gray (Lease Engineering n/a  Richard Nissan (France) Vehicle distribution  Engineering n/a  Contro de E5.9m  Centro de E5.9m

## NOTICE OF NEW RATE MONEY MARKET PLUS 13.188% 9.89% "The gross rate being equivalent to 0.75% above the three month LIBOR at an 2nd April 1981, in accordance with the terms of the account. The net with the larme of the account. In the deduction of the cerrent be of income ton.

U.S. \$100,000,000 Security Pacific Corporation Subordinated Floating Rate

Notice is hereby given that for the interest. Period from April 8, 1991 to July 8, 1991 the Notes will carry an interest Rate of 55% per armsm. The coupon amount psyable on July 8, 1991 will be U.S. \$1,674.95 and U.S. \$167.47 respectively for Notes in denominations of U.S. \$100,000 and U.S. \$10,000.

April 8, 1991 NOTICE OF EARLY REDEMPTION To the Balders of

MITSUBISHI QIL (U.K.) PLC (the "Company") U.S. \$6,000,000 11 per cent, Oil-Linked Notes due 1992 (the "A Notes")

NOTICE IS HEREBY GIVEN the pursuant to Condition 6(b) of the Notes, the Company shall redeem all of the Notes at their outs principal amount on 15th May. 1991. The Redemption Amount payable of each Note shall be U.S. \$10,000.

Mitsubishi Oil (U.K.) plc By: The Mitenbicki Benk, Limited Looden Brauch

We are pleased to announce that

CLARK B. WINTER, JR.

has joined the Asset Management Group

LAZARD FRÈRES & Co. One Haze, New York, N.Y. 10020

March 21, 1000

CMB Packaging S.A.

a "Socialité Anonyme" incorporated with limited liability in the Republic of France Share capital: FF 798 674 740 Head Office: 98 rue du Dôme – 92100 Boulogne sur Saine (France) PRELIMINARY NOTICE OF MEETINGS

ilbraned that Ordinary and Extraordinary General Meetings will shortly be called with the following agendix. The shareholders are hareby informed that Ordinary and Extraordinary General Meetings will shortly be called with the following agends:

1 Ordinary General Meeting

Feneral Meeting

Feneral of the term of a Board Member.

Approved of the Agreements under a vice port of French Company

Law (Lot sur les Sociétés Commerciales).

The proved of the Agreements under Article (01 of French Company)

Law (Lot sur les Sociétés Commerciales).

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Report of the Board of Directors and report of the Statutory Auditors.

Authorisation of the Board of Directors to increase capital by incorporating reserves, profit and premium from issues.

Authorisation of the Board of Directors to increase capital by incorporating reserves, profit and premium from issues.

Authorisation of the Board of Directors to issue, with or without shereholder preemptive rights:

I shares in cash with or without warrants appeched • bonds convenible into shares with or without warrants estached • bonds with warrants attached • combined securities

Authorisation of the Board of Directors without preemptive subscription rights to:

Grant stock options • Sesting measures amounts for the authorisations • Authorisation of the Board of Directors to grant options to buy qualisationity shares • Validation of purborisations in the event of a public offer to purchase and/or exchange shares • Lapsing of authorisations to be entitled to eitend, to be represented or to vote by consumentations of these states.

custancing sname = management of Directors = Granting or powers.

previously granted to the Beard of Directors = Granting or powers.

in the entitled to about 6 the Beard entitle of the vote by correspondence at these Meetings.

in holders of registered shares must be recorded in the Company's share register at least five days before the date of the Meetings.

in holders of bearer shares must deposit at DEMACHY WORKS & Cie (223, rue Saint Honoré = 75001 PARIS France) at least 5 days before the date.

In holders of bearer shares must deposit at DEMACHY WORKS & Cie (223, rue Saint Honoré = 75001 PARIS France) at least 5 days before the date. Clustifying shareholders wighing to have draft recolutions put on the agenda for this above Meetings much send their request, in the form laid down by law, to tills Company's head office by registered letter by 19 April 1991.

Copies of draft of the resolutions to be submitted to the shareholders at the Meetings may be obtained from NATIONAL WESTMANSTER BANK PD. Box No 82, Cautom House, Reddilfe Way, Bristol BS69 7NH.



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## e £75m by hotels

prices, and the hope that trade of proba include properties such as the with inclusive properties such as the full in filments. St George in Liverput House in Stational There are included in another to while it would be assume in self to be the formally or in group. dividually of in group. The self of Path & Ruth. Frank & leater with his part to supply United Arthur that a supply United Arthur that taken on thights, which had not used Tilly.

> Tie Rack shares fall on franchise problem

The Rack, the retail man apecialism; in the, same and accessions, san its size tall 2p to 10p on Friday size. press report suggested that had had to rescue so of in franchised shops, with Maggie l'res

Mr Rus Hishko, chairman The Rack, said the group is a resident provided for an involved in terminating a tracks with eight francis. who ran 19 shops to us when it forecast a small a for the vent to February 1 that day. He said the group bad ?

reacted any franchisen had "terminated the franch berached their contracts us in relation to standard operation and payment debt. The eight francis be sata

For Rack has 142 app the UK and the Ireh kept and 217 in total W has said the problems of h shops concerned seelarge in the central of group the said he may constituted to the last.

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#### COMPANIES AND FINANCE

## Brambles buys French bulk transport group

By Mark in Sydney

Industries. Industries. Australian transport and waste

Australian transport and waste management group, has increased its presence in the European Community buying Seroul, the French bulk road transport company.

Brambles declined to disclose the acquisition price, but it is believed to have paid A\$40m (US\$31.4m) for the French company, which specialises in the bulk transport of powdered raw materials such as industrial chemicals, minerals and food stuffs.

Seroul is one of France's

als and tood stuffs.

Seroul is one of France's
largest bulk transport businesses operating more than 300
units from 14 locations in its
home country and in the Benelux countries, Italy, Spain, Yugoslavia and Greece, accord-ing to Mr Gary Pemberton, Brambles managing director.
This is the fourth significant

acquisition in Europe by Bram-bles over the past 12 months and caps a remarkable six-year and caps a remarkable six-year campaign to penetrate the world's largest market.

Brambles has spent about A\$500m acquiring numerous businesses to build and extend its rail and road transport netwices in the EC.

Brambles started on the

Brambles started on the

acquisition trail in 1985 when it bought the French rail

wagon rental company Groupe CAIB, then added the listed Stemi and the rental operations of Britain's Marmon Corporation to take its fleet of rental rail wagons to 38,000. rental rail wagons to 38,000.

Last year, it moved into industrial services with the purchase of Fostrans, a French crane hire operator, for about A\$30m and the Dutch heavy haulage and lifting group Lastra, before moving early this year on Britain's Econfreight United Transport and Australia's crane rental company Toman.

In the meantime, Brambles has increased its presence in the European pallet market by expanding into Italy, Belgium, the Netherlands, Spain and Germany.

Garmany.

It has also been pushing its pallet business in the US, but has recently indicated its intention to surrender ambitions to take over Ensco after a bitter three-year fight.
Brambles is one of the few
remaining Australian blue chip

companies and has chosen to take a far lower profile in its bid to enter the EC market compared with its rival, TNT.

Mr Pemberton said in a recent interview that his group

was looking to buy businesses in Europe for up to US\$50m for a base on which to build.

## Hoesch to try again to select new chairman

By David Goodhart in Intil

THE SUPERVISORY board of Hoesch, the German steel and technology group, will today select a new chairman after split prevented a decision being made at its last meeting.

The selection became necessary when Mr Detlev Rohwedder, the recently assassinated head of the east German Treuhand agency, agreed to stay
with the Treuhand longer than
originally planned before
returning to Hoesch.
Mr Rohwedder's most likely
successor is Mr Kajo Neukirchen, currently the chairman
of the Cologne-based machine

Klöckner Humbolt Deutz (KHD), and KHD of a loss-making

three-year patch.
The shareholders representatives on the beard had wanted Mr Hero Brahms, the finance director, to take over, but that was blocked by the trade union side supported by Mr Hermann Zapp, supervisory board chairman, In favoured Mr Günther Flohr.

Mr Brahms threatened to resign when his promotion was blocked but later said his decision will rest on who is



Jan Timmer: benefits of changes may be delayed

# **Philips** sticks to

By Ronald van de Krol

The company was forced to re-affirm its forecast of February 28 after its shares fell sharply on Friday in reaction to a reference in its annual report to the possibility that there may be delays in reaping the benefits of restructuring.

In a foreword to the annual report, Mr Jan Timmer, the company president, said: "The possibility cannot be ruled out that, as a result of stagnating sales, the positive effects of the changes will manifest themselves somewhat later than we originally anticipated. They will, however, become clearly visible in 1991."

Philips said the foreword did not conflict with Mr Timmer's February 28 profit forecast, which is repeated in its entirety in the annual report.
The company, which is due
to report first-quarter figures
on May 1, has said that an improvement in results should become visible in the second half of the year. However, sales for the year are forecast to be flat.

on Priday, the company's shares dropped by F11.50 in early trading before recovering to F129.40, down F10.60 on the day.

# Foreign banks set for branches in Shanghai

# prediction on profits

PHILIPS, the Dutch electronics group which is carrying out a large-scale restructuring pro-gramme, said it is standing by its earlier prediction that it will post an unspecified net profit in 1991 after a loss of Fl 4.2bn (\$2.2bn) in 1990.

#### By John Elliott, recently in Shanghai CHINA is expected later this year to allow foreign banks to open branches in Shanghai for the first time since Peking's current Communist regime took over the country in 1949. Six banks have been selected and they will com-pete with four others which have operated branches in the city on a severely

limited basis since the take-over.

The six are Citibank and Bank of America from the US, Banque Indosuez and Credit Lyonnais from France, and Industrial Bank of Japan and Sanwa

Bank from Japan.

Foreign banks were first re-admitted into China during the 1980s, but they were restricted to branches in China's special economic zones - Shenzhen, adjacent to Hong Kong, has 17 and Xiamen in Fujian province, which is a central for Taylurance investment her wise tre for Taiwanese investment, has nine,

The opening up of Shanghai illustrates the importance given by Peking to the redevelopment of the city as a financial centre under Mr Zhu Rongji, the city's name of the city as a city of the city's name of the city as a city of the city of the city as a city of the c

ning a \$12bu commercial and development zone called Pudong.

The China, China, China, and is expected to give full approval this year after examining detailed proposals.

The four which have remained in Shanghai have been told they must now The four which have remained in Shanghai have been told they must now re-register. They are the Hongkong and Shanghai Banking Corporation, Standard Chartered, Bank of East Asia from Hong and Chinese Banking Corporation of Singapore.

No British, Hong Kong or Chinese banks were included in the

new list because they are already represented in Shanghai by the four.

All II banks are intended eventually

to operate from the Pudong zone, whose plans include a financial centre directly across the Huangpu River from the city's old commercial centre on the

city's old commercial centre on the Bund promenade. They will benefit immediately from Pudong's financial concessions including profits tax reduced from 40 per cent to 15 per cent. They will each be required to provide registered working capital of \$10m, and to retain 25 per cent of their profits in Shanghai until they have accumulated \$10m working capital. They will not be allowed to do business in local renminbi currency, but they are to be allowed to do business in local ren-minbi currency, but they are to be allowed to handle trading in foreign exchange and to of credit local import-export

where they will be competing mainly with the Bank of China.

Another M foreign banks operate rep-

resentative offices in Shanghai, and officials we that most have applied for branch the But the existing II banks fear that the market could swamped and the government should not licence any more until business builds up.

Two foreign banking joint ventures primarily aimed at attracting foreign capital are preparing to start business. One, Associated Shanghai, will run by Société Genérale and includes Construction Bank of China and Shang hai and Trust Corporation The other, Shanghal International Finance Company, includes Sanwa Bank, Bank of East Asia, Takea Bank of Communications and Bank of China

#### Market upheaval pushes Air India stays German banks in deal to in black but Moulinex down 12% improve liquidity in DTB

Graham in Paris

MOULINEX, Im French mannen and household equit-ment manufacturer, has reported net profits of FFr134m (\$23.65m) last year, down 12 per cent from 1989 but bounc-ing back from a loss-making first half.

The group said earnings had been hit by upheavals in some of its most profitable markets, such as the Middle East and the microwave oven market. Results were also hurt by the cost of financing the acqui-sitions in 1989 of Swan, the UK kettle and toaster maker, and Girmi, an Italian manufacturer of kitchen electrical equipment. These acquisitions were funded in the UK, where the group suffered from the rise in UK interest rates.

Operating income rose 12 per cent to FFr368m on sales up 16 per cent at FFr568m on sales up 16 per cent at FFr5.96bn, but after financial expenses current income fell 15 per cent to FFr192m.

computer group, expects increase in orders and sales

about 15 per cent in 1990-91, but sees similar earnings to

last year. That would mean orders rising to DM77bn (\$46bn) and sales to DM72bn.

Mr Karibeinz Kaske, chair-

By David Goodhart

Mouliner's results usually show strong seasonal varia-tion, with profits heavily con-centrated in the busy Septem-ber to December period, so the market had been forecasting a recovery in earning in the second half. However

in the second half. However, the improvement beat most analysts' forecasts.

Forecasts for 1991 are heavily affected by the acquisition in January of Krups, the German maker of coffee machines and blenders, for DM130m (\$77.7m) plus an estimouth of the contribution is earning year, but will make positive contribution from

tive contribution from onwards. The group said total ribs in the first quarter of the amounted of FFr1.74bn. Exclu-

ding Krups, sales amounted to FFrl.36bn, 11 per cent higher than in the same period =

## Siemens expects 15% rise in sales STREET, the Dermen

recently that sales in the first five months of the current year had meaned DM26.5bn, an increase be per cent. Orders rose 19 per cent to De-including DM1.2bn from ern Germany. Mr Kaske stressed that Sie-

mens was investing DM5bn in plant in east Germany.

# falls 15%

By E C. Murthy in Bombay AIR INDIA, the country's flag Alk INDIA, the country's ling carrier, has reported a 15 per cent fall in profits to Rs600m up 18 and at line for the to March 1991, thereby countering trend in the world airline and a fall into the fall into the

The airline and higher and higher Galf War, My

hike, galloping insurance pre-mium rates and decline in traf-fic for a major part of the year were problems that affected it will be never before,"

The Gulf War caused a rise in the airline's fuel bill of Rs740 and in insurance of RS740 and in insurance of Rs210m. The advertising budget was cut by Rs100m and austerity measures yielded a saving of Rs50m.

Operating revenue advanced by a sixth to more than Rs16bn from Rs13.66bn revenue.

previous year, mainly because of two successive fare increases. The yield, measured by revenue per tonne kilo-metre, rose sharply by a quar-ter to Re10.75 from Re2.75.

The airline lifted its peasen-ger load factor to 64.5 per cent from 64.3 per cent the previ-ous year, despits a slump in traffic. The overall load factor, however, was down to 60.5 per

however, was down to 60.6 per cent last year from 62.9 per

# By Katharine Campbell in Frankfurt

A GROUP of German banks is seeking to improve liquidity in Deutsche Terminbörse's (DTB) bund futures contract in competition with similar product on the London International Financial Futures Exchange (Liffe).
A deal has been reached by

nine banks to make prices on a continuous basis, although it stops short of instituting a full market-maker system. Prices will good for a minimum of 20 contracts, with a serial between bid offer prices 3 ticks (hundredths a point) ar less. The basis, the binding By contrast, market-makers in DTB share options assumed from the misspecific obligation in maintain prices.

Germany's bund off and disappointing and of the and of last year, electronic trading system struggled to win open outery

market at Liffe. Turnover 🔚 climbed slowly then.
In March, total contracts changed hands. In per more than in February. Liffe traded 1m contracts February.

the exchange, and just
soo,000 in March.
underlying D-Mark governwas quieter
in March
The which includes
Le country's three largest
Deutsche largest

Deutsche, Immure and Commerzbank, began operating the arrangement from in beginning at April, after a period of testing during March. The DTB hopes the commitment will bring liquidity the making if more competitive Liffe exchange, which suffered performance problems overall volumes new highs in January. made

some temporary hardware alterations that increase the computer's speed and capacity. NRI TOKYO BOND INDEX 4/4/91

2006

Drossber 1983 = 100 191.46 196.47 190.47 196.42 6.59 6.53 7.65



U.S. \$200,000,000

American Express Bank Ltd. Floating Rate Sconling of Capital Mills Due 1999

Notice is hereby given that for the interest Period 9th April, 1991 to 9th July, 1991 the Notes will beer interest at the rate of 6%% per annum. The interest payable on 9th July, 1991 against Coupon No. 17 will be U.S. \$162.73 per U.S. \$10,000 Nominal and U.S. \$4,098.14 per U.S. \$250,000 Nominal. DATED THIS STH DAY OF APRIL, 1991.



Principal Paying Agent ROYAL BANK OF CANADA EUROPE LIMITED

#### U.S. \$100,000,000



Brierley Investments Overseas N.V. Floating Notes Due 1992

unconditionally and irrevocably guaranteed irr Brierley Investments Limited (incorporated with limited liability in New Zealand)

in accordance with the terms and conditions of the Notes, notice is hereby given, that for the interest period from April 8, 1991 to July 8, 1991 the Notes will carry an interest rate of 8.575% per annum. The amount payable on July 8, 1991 will \$166.20 per 11 \$10,000 principal

London, Agent Bank

By: The Chase Manhattan Bank, N.A.

CHASE

NOTICE OF PURCHASE



EUROPEAN INVESTMENT BANK JPY 80,000,000,000.—6.625% March, 2000

Pursuant III and condition III Notes, notice is hereby given III the holders that during the eleven-month period ending March, 1991, JPY 3,950,000,000.— of the European In Bank's 6,825% Notes of the Lith March, 2000, have III purchased. As of 15th March, will the principal amount is such Notes remaining

> JPY 76,050,000,000.-EUROPEAN INVESTMENT BANK

15th March, 1991.

# man, told shareholders 16.58 38.77 36.77 36.77 36.51 16.78 22.65 16.70 77.71 27.71 27.71 20.25

Personal Per Paris Paris

ABBEY NATIONAL PLC (FORMERLY ABBEY NATIONAL BUILDING SOCIETY) £42,000,000 AMORTISING SUBORDINATED FLOATING RATE **SERIAL NOTES DUE 1997** with the provisions of the Notes, notice is hereby given as

AGENT BANK EXTECAPITAL LIMITED

Interest period : 3rd April, 1991 3rd July, 1991
Interest payment : July, 1991
Interest rate : per agnum
Coupon amount : 32,255,14 £ per Note of £
BANQUE INTERNATIONALE A LUXEMBOURG

US\$ 100,000,000 PERPETUAL SUBORDINATED INCREASING MARGIN FLOATING RATE NOTES ce with the provisions of the Notes, notice is hereby given as follows:

Interest period : 5th April, 1991 to 7th October, 1991

Interest payment date : 7th Ocrtober, Interest rate: 7.02% per annum Coupon amount: US\$ 36,075.00 per Note of US\$ 1,000,000 BANQUE INTERNATIONALE A LUXEMBOURG AGENT BANK

## Shareholders in ASEA Aktiebolag

Shareholders i ASEA All are hereby invited to attend the Annual Meeting of the Company to be held April 26, 1991, at 10:30 a.m. in the Aros Congress Center, Munkgatan 7, Västerås, Sweden.

#### **Notification**

Shareholders who wish to participate in the Meeting

must be recorded in the share register maintained by Värdepapperscentralen VPC AB (Swedish Securities Register Center) not later than Tuesday, April 16, 1991, and

must notify the Company of their intention to attend not later than 12:00 man. Monday, April 22, 1701 in writing, to ASEA AB, But 7373, S-103 11 Stockholm, Sweden, by telephone Int + 4 to 13 M III or by telefax int + 10 1 611 28 30.

Companies Act and the Articles of Association, the following matters will be addressed at the Annual General

Agenda In addition in the prescribed by the Swedish

The Board of Directors proposal regarding the division of III Company, involving: Distribution of all shares in Nybroviken AB ("Nybroviken") to ASEA All ("ASEA") shareholders: one (1) restricted Series A share in Nybroviken for each restricted ASEA Series A share held; unrestricted Series A in Nybroviken for each unrestricted ASEA IIII A shares held; and one unrestricted Series B share in Nybroviken for each

unrestricted ASEA Series B share held. (II) Change in §2, second paragraph, of ASEA's Articles of Association in read as follows: The purpose of the Company's operations shall also 🔤 🖿 own and manage real and movable property, well as conduct other operations related thereto."

(III) Approval of the and of Directors' decision, contingent upon approval of the Meeting, regarding the issue of a convertible debenture man in Nybroviken in the nominal amount of SEK 1,982,842,143, corresponding upon price of SEK 87 - totalling SEK 1,139,564,450. represented by IF THE restricted A shares and 6,086,350 unrestricted Series B shares. The debenture note interest-free, with sion during the period from July 1, 1991, through January 30, Payment of the debenture note will be made through elimination of the ASEA receivable held by Nybroviken in the corresponding amount

The limit of Directors' proposals specified in Points I and II above are subject in the condition that the proposed legislation regarding tax relief for distribution of shares under certain circumstances, in the initial that it pertains in exemption from withdrawal and dividend well as exemption from coupon taxes, be adopted largely In accordance with the Government's proposal, to become effective in 1991. The Board of Directors

Shareholders must their name, address, personal

number (where applicable), telephone number, and

To be eligible marticipate in the Meeting, share-

trust department of a bank, w to a private broker,

must temporarily reregister the shares in their mun

name in the share register maintained by VPC not

holders who have transferred their shares in the

number of registered shares held.

later than April 16, 1991.

the legislation described above has come into force. The limit of Directors' proposal for certain other changes in the Articles of Association, in addition III slight adjustments in §§ 5 and 16 📰 🗪 rema legislation, that the number of Board members shall be imit than four and not must than seven members, and the number of deputy members shall be not more than two and the number of auditors and be

that the record date for the distribution of

Nybroviken All shares be the ninth bank day after

with the same number of deputy auditors (§ 8). The Board of Directors' complete proposals and deciregarding the described in Points A and B above will be William as of Friday, April 🞹 1991, at the Company's head office, Hamngatan 2, in Stockholm, for those shareholders desiring limit documents. Copies will also be forwarded to all shareholders who have noti-

## lithe Company of intent in participate in the Meeting.

Cash dividend The Board of Directors has proposed Monday, May 6, 1991, as the record date for payment of the cash dividend. If a shareholders at the Annual General Meeting approthe proposal, it expected that the dividend payment will be mailed by VPC on Tuesday, May 14,

Stockholm, April 1991 **Board of Directors** 



#### INTERNATIONAL CAPITAL MARKETS

**UK GILTS** 

# Traders study the good and the bad Jobless rise depresses optimists

GILT edged securities have been among the top performing government bonds in the first quarter of 1991. The big ques-tion for gilts traders is whether the rosy state for the market will continue for the rest 🕊 📭

The omens contain a mixture of both good and bad news. On min hand, general ectations in Britain are that expectations in Arrian are that inflationary pressures are receding and interest rates are likely in continue to come down, from the current 12½ per cent to around 11 per cent by December.

On the other hand the market is anticipating a rash of bond issues over the next year which is likely to depress conditions. An example of what occurred on Friday, when the Bank of England announced a new issue of £800m worth of I per cent Treasury

maturing in 2006.
Although bond traders had been expecting new tranches of securities mer the coming months, the middle still came as shock. The 9 per cent bonds themselves, which go on sale on Wednesday, lost nearly 1 point on the day and were quoted on Friday # 93#. The price change compared with the previous week still showed a rise of roughly half a point, with a yield from 9.81 per cent to 9.76 per

the fall on the announcement of the tranche may indicate

GOVERNMENT BOND PERFORMANCE YIELD CHANGE (bests points) April 4 1991 Jan 31 and April 4 low point and April 4 6.83 10.24\* 8.33

when many in the gilts market expect new from the Bank worth at least £15bn to pay for a large borrowing requirement by the government. Although the Treasury says it will need to borrow £8bn over the financial year, some believe the true figure

may turn out to be £4bn more.
The shock provided to the
market by min new bond
tranche — which brings to
£3.1bn the amount of new secusince January - has focused attention on the way gilts are likely to perform in relation to the other main government months.

have had a good run since the end of 1990, with the yield for the 10-year benchmark security easing by 92 basis points. The only other of the main government bonds which has outper-formed UK government securities over this time has been the 10-year French bond, where vields have come down by 101 points, with corresponding increase in prices. In the case of all the main bond markets, the recessionary

conditions which made the last six months of 1990 a good time to invest in government securi-ties have by and large contin-ued. That explains why yields in all cases have carried on the general downward movement which started around the spring of last year. The reduction in yields for

the first quarter of 1991 has, however, not been smooth. All the main securities are now yielding slightly higher figures than was the case at the low point for yields in the first three months. In the case of all the bonds, this was reached around mid-February, at about the point when fears regarding long and costly war in the last their highest. This, for the smart bond investor, would have been just the

time to sell.

Gilts are showing a yield increase from their low point increase from their low point of a basis points, while French bonds are yielding just 1 basis point higher. US and Japanese bonds have yields that are more than 20 points up on their respective low points.

Mr Malcolm Roberts, a bond analyst — UBS Phillips & Drew, — that US bonds

months. Expectations of lower US interest rates have been increased by Friday's worse-than-expected employment figures. Mr Roberts believes US bonds will be yielding about reduction of 16 like Mr Steve Hannah, an analyst at NatWest Capital Markets, is one of many economists who worry that gilts may lose out to German bonds over the com-

ing year, particularly in view of the large tranches of gilt issues which may be on the

will be among the per-formers in the

the yields for German and UK bonds has narrowed considerably over the past year.

Mr Hannah says: "Inflationexpectations in Britain have improved, but not to the point where it is obvious that the current yield spread is jus-tified." He believes that the difference between UK and German bond yields could rise to about 250 basis points in the next few months, with much of this due to a rise in UK yields.

Peter Marsh

US MONEY AND CREDIT

EVER SINCE the Gulf war hostilities ended, American economic forecasters have been crowing in near-unison about the degree to which the return of consumer confidence, a modest upturn in the hous-ing market, and a few other encouraging signs offer evi-dence that the US recession is going to be a mild one.

The few sceptics who warn that the recession is actually deepening are barely listened to these days. Some of them have been arguing that the recession is moving into a new phase that will see the manufacturing that the recession is moving into a new phase that will see the manufacturing the second of the s facturing sector suffering as much as the property and con-sumer sectors did before.

The pessimists, however, have been outlianked by the shallow school.

Among the more prominent Boskin, chairman of the Coun-cil of Economic Advisers and a man fond of predicting an that to be desired an early recovery.

The optimists, however, infinding it rather hard lo explain away last Friday's

disastrous unemployment fig-ures. These showed a jump in the rate from 6.5 per cent to 6.8 per cent, with the ranks of the jobless swelling by 410,000 in the month of March alone. rise in last month's unemployment - to the high-est level in more than four

years - was accompanied by a sharp revision of the February statistics - to show a drop of 291,000 jobs, compared with a previous estimate of 184,000.

US BOND PRICES AND YIELDS (%) Yield Money supply: In the week ended March 25, M1 rose by \$4.3bn to \$844 5bn.

US MONEY MARKET RATES (%)

The depressing unemployment news was taken immediately by Wall Street as that another round of interest-Fed-watching, Divisions among Fed governors over whether to
further - II to
about the
level of inflation - have apparently been growing in recent rate cuts would soon hillyrate cuts would soon trading in government securities on Friday morning saw the price of the benchmark 30-year Treasury bond jump by nearly ½ point, as investors looked at the gloomy jobs data and waited for the Federal Reserve The unemployment figures, while showing clearly that the US economy remains in deep recession, may not be consid-ered sufficient on their own to

from 8.24 per cent the previous

The Fed's failure to act on

Board to act on interest rates. The Fed disappointed the warrant an automatic interestrate cut. market, however, and everyone's neat scenario quickly fell
apart. This left the 30-year
Treasury bond up by only % of
a point on the day, making for
a yield of 8.17 per cent, down the White meanwhile, Mr Boskin seemed to try any factor in the possi-bility of contradictory indica-

tors.
"We are going to see mixed signals for the next had months," he said, noting that unemployment could continue to grow even after production

interest rates — despite a 0.3 per cent jump in the level of unemployment — may have surprised some in the bond market, but not those who are more adapt — the subtle art of starts rising. Mr Boskin's argument la that unemployment levels could worsen, in spite of the

This is because of the lag between factors, such as falling oil prices and lower interest rates and the time it takes for the economy to reap the bene-

fits they bring.

The bond market was not, however, prepared to accept Mr Boskin's theories, or any. one else's, for that matter. one else's. for that matter, when it became clear last Friday that the unemployment figures had not triggered a cut in interest rates by the Fed, the price of the benchmark bond began to decline again, wiping out gains from the morning and bringing the yield within a whisker of the previous day's \$1 per cent.

ous day's 8.1 per cent.
Not all economists accept
the base that the economy
remains on course for recovery, despite a national uneu-ployment rate which adds 6.8 per cent is some 1.5 per cent higher than it was last June. Mr Allen Sinal, chief economist at the Boston Company that "no one should that "no one should foned, tough recession."

The return of inflation feare

may or may not be a genuine factor in the Fed's deliberation. If the Fed is truly want to cut rates and those who want a clear sign that core inflation is falling before voting any more cuts - then it could be some time before Will Street feels it has enough to go on For the bond market, that implies a potentially produced period of wait and see.

Alan Friedman

Malana in that

FORMATION O

COUSTION OF

#### **CANADIAN GOVERNMENT BONDS**

## European demand lifts market performance

THE CANADIAN government bond market provided returns of just over 6 per cent during the first quarter of the year, outperforming all other mar-kets in US dollar terms, according to the J. P. Morgan Govern-ment Bond Index Monitor.

Kemper Investment Management Company's Seventeen Markets Database claims that Canadian government bonds beat all other markets in sterling terms as well, providing total return of 16% per during that period.

Ten year government bond yields have fallen in the of 11% per set to about 9% per cent result.

tors took a positive view both on the currency and the bond market. In addition, many Canadian dollar Eurobonds
matured during the first quarter, boosting re-investment
flows in bonds.

There was all the

activity US "spread players," that is professional accounts which trade the yield margin the US and Canadian bond markets. The US/Canada spread, which historically is acceeded 200 basis points, tightened dramatically during the first quarter

A SHORE S

Canadian dealers said that strong European demand has bolstered the market, as inves-

However, dealers said that Canada's ability to outperform other markets may be on the wans and the sector could return to tracking the US mar-ket. In particular, many ana-lysts believe that rates are not likely to fall much further, sug-resting a floor of 9 nor cent for gesting a floor of 9 per cent for the three-month Treasury-bill

One was a the strength of the market has been the sharp decline of interest spurred by economic which has been deeper in

have fallen nearly 4 per cent since last May. "There will come a point where a continued easing of rates may start to make the currency vulnera-ble," said one analyst. Euro-pean investors are likely to be quickly deterred by any cur-

rency weakness.
Inflation, a prime concern for the authorities, seems to be starting to fall, but dealers say this has already been largely discounted. In its February budget the government set an inflation target of 3 per cent by the end of 1992, but analysts say this is rather ambitious.

Tracy Corrigan

# FT/AIBD INTERNATIONAL BOND SERVICE ILE BOLLAR STRAIGHT BEY HATIONAL 87/895 H 9 1/894 THA LIFE & CAS 7 3/8 16 THE PERMIT Y LAGE. EERRAL MOTORS 12 % JAPAN DEV EC 5 12 % HEW TEALAND & TE 99 DUESEE NYDRO 5 08 KARDINANYEKA EISEK 6 12 % HOULD DAMK STALL EAT 9 1243 FRISTAL ... DEN 551895 DELEC POWER 47/8 TR. VINCES 0 10. FIN 9 128 94

Novo Nordisk AIS

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**小型に 物理 コー** 

will hold its Annual General Meeting on Wednesday, April 24, 1991, at 4.30 p.m. at the Company's headquarters, Novo Allé, Bagsvaerd, Denmark,

port on the Company's activi-ties in the past financial year. ntation of the Financial Statements, the Auditors' Report and the Annual Report as well as the Consoliadoption of the Profit and Balance Sheet, including dis-

1. The Board of Directors' re-

charge of Management and Board of Directors from their obligations.
4. Resolution concerning apto the adopted Financial

5. Election of members to the 6. Election of auditors.

of Directors a. to amend article # a, 2nd peried, of the Articles of Association so that the present authorization to the Board of Directors to issue shares of up to DKK 15 mio to the employees is pro

b, to amend article 4 a, 3rd period, of the Articles of Association so that the presi authorization to the Board of Directors to increase the share capital in connection with the acquisition of other activities, scription rights for the existing DKK 60 mio to DKK 100 mio and prolonged until April 24,

c. to add to article 4 a of the Articles of Association an au thorization valid until April 24, 1996, to the Board of Directal by up to DKK 160 mio distributed proportionally be-tween A- and 8-shares with preferential subscription rights

d. artide il f of the Articles of Association, and according to of Directors.

1st period, of the articles of Association so that the Board of Directors in future forms a quorum when more than half of Directors are present. 1st period, of the Articles of Association so that in future

only appoint one Managing f. to authorize the Board of Directors, in the period up to the next annual general meeting, to let the company acquire own shares within 115 of the share capital and at the price applicable on the date of the ecquisition with a deviation of up to 10%.

the Board of Least shall

The resolution to adopt the proposals submitted under Items 7.a.-7.e. of this Agenda shall be carried by shareholders representing at least 2/3 of the total number of votes in the Company represented at the General Meeting and by at least 2/3 of the votes cast as well as of the voting capital represented at the General Meeting, as provided in article 10 B of the Articles of Association.

For the adoption of the remaining proposals, simple majority of votes is required.

Admission cards and voting papers are available by postal application or for collection at the Company's Corporate Accounting Dept., Krogshoejvej 53 B, Building 9 A, DK-2880 Bagswaerd, Denmark, on all business days between arm and II pm from April 8 to April 19, 1991, both days inclusive. TB-shares are entered in the Company's Register of shareholders under the holder's name, admission cards and voting papers will be issued to the shareholder when stating the nominal value of his/her shares.

In respect of shares not entered in the Company's Register of shareholders, admission cards and voting papers are issued against production of documentation of ownership satisfactory to the Company, e.g. a deposit statement not more than five days old from The Danish Securities Centre or the institution holding the shares on deposit, as documentation for the shareholding, together with a declaration from the shareholder stating that the shares neither have been sold after issuance of the statement

nor that it is the intention of the shareholder to do so before the Annual General Meeting.

The Agenda, the exact wording of the proposals and the Financial Statements, the Auditors' Report, the Annual Report as well as the Consolidated Financial Statements will be available for inspection by the shareholders at the Company's Corporate Accounting Dept. as from Monday, April 8, to Wednesday, April 24, 1991, on all business days between 10 am and 3 pm. The Agenda and the Annual Report will be sent to all shareholders whose shares are registered under the holder's name in the Company's Register of shareholders. The documents are available from the Company or from Infopress Ltd., 2/3 Salisbury Court, Fleet Street,

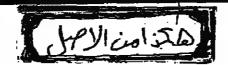
The dividend as approved at the Annual General Meeting will after deduction of withholding tax - be sent to the shareholders of Novo Nordisk A/S directly via The Danish Securities Centre.

Bagsvaerd, April 1991

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OCTOR KONTROLLBANK 85/8 94 ARASEL LILE TOTT FUNDING 9 \$/8 93.... 9 \$/8 93 15 8 06V 11 3/8 95 1/2 14 14 1207 ANEXT 9 141 91 ENCER 9 344 93 塩泵 NEW ZZALAND BOLLAR STRAKENTS AGREY HATKULAL (1 %) TELECOM RZ (1/5 FIN 13 1/8 93..... # MANAGE SERVICE STATE OF THE SE IBISH EST I REAL ESTATE DEV. PON MEAT PACKERS

STRAIGHT BORRS: Yield to redemption of the bid-price. Amount issued is expressed in millions of currency units.
FLOATIMS NATE MOTES: US dollars unless indicated. Margin above sto-month offered rate for US dollars. C.com a carrent coupon.
CONVENTIBLE BUNDS: US Dollars unless indicated. Prem — percentage premiture of the rement, effective price of buying shares via the boast over the most recent share price.
WARRANTS: Exploy warrant prem — exercise premiturity over current share price. Boad warrant et yid — exercise yield at current warrant price.

The same and the conference of the control of the section of



and the stage and the stage of the stage of

provide benchmark

quarter of 1990 and see the shift towards margins of

basis points in Pirelli's most

recent deal as a reflection of

the dramatic change in spread that has taken place since the

middle at last year.
Amoco Exploration's deci-

sion to raise \$650m over 10 years through Barclays Bank and Westminster has

met good response: the deal was oversubscribed and

Although the facility is for

subsidiary of Amoco, the company's strong rating proved an attraction, leading one banker to comment

that banks are still in business if quality is good. The credit is

to refinance existing losms and to fund UK oil exploration. The

interest margin over Liboris basis points, rising to 50 basis points after three years and to points

The fact that pricing levels higher reflects concern availability and the lapsness banks lept well away from an ayndicated loans market in the second half of the 1930/91 financial

ar smeet on 31.
banks have been worried about the rability wifeet

the Bank for Lieuway Set-tlements' requirements for cap-

However, bankers opti-

will return in the market in the current financial year.

However, Ward II stream that

pricing will control upwards should the Japanese no term market, leaving an

imbalance between demand

and supply.

Syndication of a \$250m-term

loan heart, he investory, il-Bahrain-based international

investment bank, began on Fri-

day. The three-year facility, arranged by Bankers Trust and J. P. Morgan, warring a margin of 85 basis points above Libor.

The structure of the deal marks a change of tactic for investcorp, previous syndicated financings have been in the form of three periodic facilities. The mends on the next.

ities. The margin on the new financing is roughly three times the 22.5 basis in Investcorp paid on a \$250m

Investcorp paid on a \$250m Euronote facility in April 1990. Sara Webb

**VENEZOLANA INTERNACIONAL DE AVIACION (VIASA)** 

Fondo de inversiones M Venezuela
Torre Financiera Banco Central W Venezuela, Piso 20

Caracas-Venezuela

Caracas-Venezuela

Vice Presidencia Ejecutiva Venezolana Internacional IIII Aviación Torre VIASA Plaza Morelos

SYNDICATED LOANS

THE LAUNCH last week of a \$400m financing for Pirelli

Financial Services a being

watched by bankers with con-

Not only is it likely to provide a benchmark by which other corporate deals may judged, given that Pirelli is well-known name, but it also

much margins have since Pirelli announced simi-

lar deal last December.
Pirelli Financial Services is

Pirelli Financial Services is arranging a five-year revolving credit facility through

First Boston, with an interest margin of ... t.c. s points over the London interbank offered rate — rising in 50 basis points when utilisation exceeds 50 per ... — and commitment of 20 — points. The facility fully underwritten and is guaranteed by Pirelli Société Générale, the holding company.

CSFB points out that

CSFB points out that unmoney is being raised for gen-

money is being raised for general purposes and is "specifically not" for use in with the company's moves for Continental, the Garman tyre group.

Bankers hope the deal will

cally than the one Pirelli

launched in December, raising \$200m over through Union Bank of Swit-

zerland and Banca Commer-taliana. That particular

deal was rather tightly priced and while it was syndicated, it not with difficulty.

The margin then

basis points for three years, 30 basis points for two years and

Under point and the mar-

during its third

EUROMARKET TURNOVER (\$m) against mortgage-backed

Higher mortgage default rates and unpredictable matu-rity have also concern

among UK investors. Investors

are now showing preference for deals with a shorter aver-

age life. For example, the

Household Mortgage Corpora-tion, a specialist UK mortgage lender, brought two deals on Friday, one of which was a £100m issue of floating-rate

notes with an expected average life of just 1.34 years. The discounted margin for

the London interbank offered rate. Earlier in

year, had discounted margins of up to 75

basis points, while deals in the early autumn had margins of

Tracy Corrigan

only 30 basis points.

investments.

INTERNATIONAL CAPITAL MARKETS

By the end of the year, that Many credit card deals spread had doubled. But a include an amortisation trig-

ger, which means that certain

dverse circumstances cause

the bonds to be repaid ahead of

schedule. A spread is fixed -in those deals most affected it

was 450 basis points - above the coupon level. If the yield of

net credit losses, falls below

average, amortisation is trig-

As default levels rose

sharply due to economic reces-sion, it seemed for a time that amortisation

amortisation
might triggered, even
though the cash flow from I
portfolio still ample for
In fact, the closest any Citicorp deal came to triggering
100
points. But speculation 1 i
prepayment had started

USS Phillips & Drow Dalwa Europe Deiwa Europe Paribas Dalwis

Westrische, Landesbank

Bca.D'Svizzera Italiana Wirtschafts und Prüsk.

100 100

deal fuelled selling of asset-backed securities in the US and

created a follow-through effect

in Europe. Meanwhile, other Citicorp

deals had a cushion of 220 rather than 450 basis points

and Citicorp placated investors
by providing that,
should trigger point reached, the cushion on those
deals would be reduced to 220

Another cause for concern

among investors last year was the expectation that the supply

would be very heavy, despite pure demand. In previous years, supply increased sharping in the lat quarter, and, when the sell-off started in October,

this pattern was widely expec-ted to recur. In the event, sup-ply has been relatively modest. For the moment, the appetite for asset-backed

basis points.

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**NEW INTERNATIONAL BOND ISSUES** 

7.376

8.572 (g) (h)

11.284 11.925 10.234

appears be stronger in the US market than in Europe, but

improvement in expecta-

tions about the performance of

the dollar is underpinning

European interest in US securi-

ties, including the asset-backed

The sterling mortgage-backed market, the Buropean asset backed market,

is also recovering after a

Because UK mortgages are predominantly floating rate, most sterling mortgage-backed deals have also been floating

rate, so the investor base has

been mainly hard and and

pany treasuries.
The Bank of Bank of

England announced in January that, in line with a European

Community directive, may to hold twice

period of weakness.

sector.

Pirelli deal likely to Credit card-backed offerings may return to favour

steady improvement in prices

since the end of hostilities in

spread back to 105 basis points.
For several months at the

end of 1990 and the start of

1991, asset-backed securities.

despite having mostly triple-A

credit ratings, underperformed many corporate bonds as well as issues for sovereign and

There was winespread con-cern that the structure might not be able to withstand what at the time seemed to be the prospect of a long recession. Fund who dislike uncertainty at bond redemption because of rein-

vestment concerns, were wor-ried that the increased level of

losses on credit cards might

trigger prepayment of some

supranational borrowers.

**INTERNATIONAL BONDS** 

A \$750m CREDIT

Burobond offering last week by
Sears, the US retailer, marked
partial return to favour for

securities, which

have undergone a crisis of investor confidence.

A global credit card-backed deal for Citicorp totalling up to \$1bn, launched shortly by Salomon Brothers, will further test the state of the state o

recovery.

of its type to emerge since last October. In the meantime, the

yield margin above le Tra-

securities trade expanded in matically, in the Buro-bond market and the Buro-bond market.

launched an \$890m five-year deal in February 1990 at a yield spread of 83 basis points above comparable US Treasury.

For example,

STERLING

444

RE Ek(b)#

SWISS FRANCS

**PRIVATIZATION PROCESS** 

FORMATION OF CONSORTIA INTERESTED IN PARTICIPATING IN THE ACQUISITION OF A CONTROLLING INTEREST IN VIASA ("THE COMPANY")

1.1. The Government of Venezuela, acting through the Fondo the Inversiones de Venezuela (the "FIV"), has initiated the the privatization of Venezuela Internacional de Aviación ("VIASA" of the "Company"), the national flui carrier of Venezuela.

1.2. The privatization is to be implemented through the sale is in investor group of a block of shares (the "Controlling Block") representing a controlling interest in It is Company, and will be accomplished through international bidding in the terms of which will be announced in with broad circulation both in Venezuela and internationally.

1.3. The Controlling Block to implaced through in probably will represent to be 100, (to be distributed as in 2.2 and 2.3 below) of the common in the of the Company. The FIV expects implement an Employee in Company for up in 100 of the common of VIASA. The balance of 100 of in Company's in the common will be retained by the FIV in behalf of the Government. The FIV may in the such shares in a later date, possibly through an offering in the domestic capital market.

1.4. The Company, once privatized, must, at all times, maintain a character as a national company (i.e., at 51% of its common and must remain in the hands of Venezuelan nationals).

2.2. The consortia should be structured to include one or many proups of Venezuelan investors and one or many international airlines of recognized prestige.

2.3. The participation of the international airline(s) in a consortia must a such an it represents an ownership interest of a minimum of and a maximum of 45% of the alarm of the Company with a investor(s) to own a remaining 15% and of the Company's and a company's and a company's and a company with a comp

2.4. The specific conditions for formation of the consortia and the minimum requirements to be satisfied by such consortia will detailed in the Terms of Reference for the Prequalification of Investors to he announced publicly in The future.

2.5. The consortia must be formed communicate their interest in participating in Uni international bidding process prior [1] all last day of the prequalification period. Such will be announced publicly and currently expected to be 11 in about June 1, 1991.

Any requests in information and questions relating to the possible which of investors, both Venezuelan and international, and participating in the international bidding process should be communicated in writing the following and the communicated in writing t

Figure interested in participating in the international bidding process for the acquisition of the Controlling Block are required to join the state of the purpose of acquiring, operating

Fuji Tekko Co.(a)\*\*\*\*\*\*\*\*
Yazaki Corp.\*\*\*
S&B Shokuhin Co.\*\*\*

fondo de inversiones de venezuela

Hydro Enterpaget
British Aerospaget
Flat Fin & Tradet
Elec Cap Corp.t

TANALLINE LIQUANE

Gen.Elec.Capital

Aust.Fin.Corp.†

AUSTRALIAN DOLLARS S.Australia Govt Fin.†

Tuny Dome Corp.(I) of Credit National?

Matsuye Co(e) of Finnish

Inter inc.

Tradeno Ltd. P Sears(EARST) 1991(d)† Mitsublahi Tri Asia Ltd(a)† HMC HMC HMC Mort Notes(7

MONTAY APRILATE

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Fig. 18 factor of the control of the Alan Friedma

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TransAlta
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22 WORLD ST	FINANCIAL TIMES MONDA  MARKETS
AUSTRIA FRANCE (continued) GERMANY (continued) NETHERLANDS SWEDEN (continued)	
1991   1991   1992   1992   1992   1993   1994   1995	Sales Stock   High Low Close Chap   Sales Stock   High Low Close   Sales Stock   High Sto
Second   S	9000 BCE Dev 13 13 13 13 13 13 13 13 13 13 13 13 13
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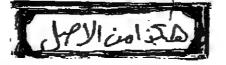
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#### AY APR $\Pi_{\rm CR}|_{100_1}$ FINANCIAL TIMES MONDAY APRIL 8 1991 CURRENCIES, MONEY AND CAPITAL MARKETS **MONEY MARKET FUNDS MONEY MARKETS** Ently 174, 174, at 1861 at 186 **POUND SPOT - FORWARD AGAINST THE POUND** LONDON RECENT ISSUES Money Market the way of the same of the sam Peseta leads EMS One menth EQUITIES Trust Funds 17733 1,0005 2,0513 2,0745 3,3075 3,3600 6,100 6,135 11,7900 11,4500 11,1920 11,4500 2,9778 2,9025 2,9778 2,9025 2,918 3,045 183,20 184,30 11,5415 11,6275 110,545 10,1130 110,7450 10,8005 2,920,04 2,930 2,920,04 2,930 11,4410 1,4485 1.7780 - 1.7790 20515 - 20525 3.3475 - 3.5575 41.05 - 61.15 11.425 - 11.425 11.146 - 11.15 2.9750 - 2.9800 29,45 - 36.45 12.00 - 3.050 11.985 - 11.985 11.985 - 11.985 11.985 - 11.985 11.985 - 11.985 11.985 - 11.985 11.985 - 11.985 11.985 - 11.985 11.985 - 11.985 11.985 - 11.985 11.985 - 11.985 11.985 - 11.985 12.000 - 20.00 20,91 - 20.90 1.985 - 1.445 1.445 - 1.445 US Canada Netherlands Belgium Dennari Ireland Ceresery Portugal Blowary France Layan Austria Seltes Seltes Layan Austria Edi Ant'ni, (.nieși. Paid Remont up Date benefit most from move. The Bank of England has successfully rebuilt the UK's image with domestic investors, who now believe that reductions in bank hase rates will take place slowly. At the same time UK inflation is fall sharply, thus maintaining sterling's real interest rate differential. At the end of this week, the March UK retail price index is expected to fall to an annual rate of 8.2 the previous month. This would provide for a 1. point cut in base rates to 12 per cent, while at the same time allowing sterling up rise further inside the EMS grid. But analysts also caution THE BUNDESBANK'S decision last week to leave German interest rates unchanged has Alterates Trust 10p Do A Warrants 10p Allance Res. 10p Allance Res. 10p Contra-Optical inc 1p Do Copital Desson She Calo Tal. eCitos 10p Elastroni Props. eCoropic Energy 5p Environment Faller, Wiresis Control Roomer Inc. Pengific Union Workshill Mail Warrants Mail Warrants Mail Marrant Reserved Roomer Powerfice Powerfice Proportion | Post | further weakened the D-Mark and raises possibility co-erdinated loosening of monetary policy among those European Monetary System curren-cies with high interest rates. 18 4025 205 165 9 140½ 190½ 9.30 12.61 -9.25 12.61 -12.91 -3.80 5.14 -12.25 -11.75 -UK clearing beek base lending rate 12.5 per cent DOLLAR SPOT - FORWARD AGAINST THE DOLLAR Irom March 22, 1991 **Money Market** Spain, with the highest rates and strongest currency, may lead the way. A cautious % FIXED INTEREST STOCKS **Bank Accounts** Closing Price £ Issue Price Pald Pald IP point cut in Spanish rates, signalled through a cut in Treasury bill rates, is likely and would bring minor relief to 86 560 1060 1150 380 4772 1034 1240 1034 1240 おからはないない But analysts also caution against assuming that Bundesbank will not change in mind and raise German rates. The German German NTREAL Å, 4 00 pm prices April 5 Spanish exporters. Line economists to that cut in rates by EMS members 29/11 with weak read scan not place until peseta's interest rate differential economy is severe depressed, inflation remains in West Germany and the weakness of the mark is a major headache for the Bundesbank Betting against a German rates increase could be has been narrowed. Once the Bank of Spain moves, the central banks of France and Finance Group 150,000- Vincester M Sanlaytake 150,000- Sanlay Sanlaytake 111,000- Vincester M Sanlaytake 120,000- Sanlaytake 122,200122,200122,200-**EXCHANGE CROSS RATES** RIGHTS OFFERS Italy may not be far behind. It is the UK which stands to S 🗯 Ym F Pr. S Fr. H Fl. Link 🗒 B Fr. ECU Assess. Pald Clasing Price 9 Remote Date 1 - 1779 2.978 242.5 10.08 2.510 3.353 2211 2.052 61.10 1.446 \$ NAME 1 LOW UND LAND 1.411 LAND UND 34.35 LAND DM U.S. 0.597 1 LAND UND 1.126 742.4 0.689 MAIN U.S. 94pm 13pm 32pm 15pm 14pm 26pm 58pm 58pm 58pm 30pm 48pm 154pm 20pm 20pm 14pm 15pm 36pm 87pm 101,pm 54pm 54pm n part of a united di 155pm 27pm 39pm 17pm 21pm 37pm 88pm 11 pm 35pm CURRENCY MOVEMENTS THE 4.124 TIME AND THE 41.57 10.35 THE TWO AND THE 5.963 8Fr. LFW 1797 LLM. 96.61 4.016 1 110 880.9 ULM FLW 0.576 HFL 0.296 0.331 0.860 72.32 3.860 0.749 1 651.4 0.612 18.22 0.431 1.7690-1.7697 0.90-0.87pm 2.55-2.52pm 7.30-7.20pm 1.7915-1.7925 0.90-0.88pm 2.59-2.56pm 7.30-7.20pm Lim 0.452 0.805 1.347 109.7 4.559 1.135 1.517 1000. 0.928 27.63 0.654 BFr. LaD 171 100 700 100 100 100 3619 100 100, 100 widered and years unspot we provide a 1991. I. Estimated ammanages rulings. Mi Divisional and yield hated on prospectors or other official actionates for 1992. 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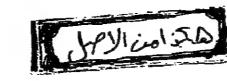
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	17. 25 erry Pick 100	### TEXTILES  4.46/Aitch Hidgs, 15p. p. 25g. p	104 Secretistric IIII et al. 3. 3. 3. 22. 3. 11. 8. 3 et al. 274 9. 866. Rittotal I.T. 5 et . 97 11. 90e. Steppel Cap Pri . 119 10. 90e. Steppel Cap Pri . 119 10. 90e. Steppel Cap Pri . 119 119	6.07 Cartistic Graps of 24-3 97.5 -12.2 -00.098 at Jiller 16 (rf 198). of 25-3 97.5 -12.2 June Dec 2038 Cottown (rest 10) pt 10 111.6 Dec 2038 Cottown (rest 10) pt 10 111.6 Dec 2038 Cottown (rest 10) pt 10 111.6 Dec 2039 Cot	5.15Grootriel 25c	REGIONAL & IRISH STOCKS The following is a selection of Regional and Irish atocic, the latter being quoted in Irish currency.  Craig & Rose EL.   658     33.     154     154     154     154     155     15
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MONDAY INTERVIEW

# Returning his country to the fold

Patricio Aylwin, president of Chile, talks to Lesley Crawford

or President Patricio Aylwin Azócar of Chile, this week marks something of a homecoming - in more than one sense.

On Wednesday he arrives in the UK for a state visit at the start of a European tour, a trip that (along with an earlier visit to Washington) sets the seal on Chile's return to the fold of democratic nations.

Besides lunching with the Queen and dining with Mr John Major, the prime minis-ter, Mr Aylwin will also be seeking his own roots at the home of his ancestors in Susex. His great-great-grandpar-ents emigrated to Chile in 1835, their origins and language for-gotten long ago; but the family name survives in a small Hert-fordshire food business called C. Arizzin A. Sana

G Aylwin & Sons.
Today the name Aylwin is more readily associated with Chile's transition to civilian rule over the past year. He was elected president after General Augusto Pinochet, the military dictator, paved the way for a contested election in which his own candidate resoundingly lost. By common consent the veteran politician has played a skilful hand in presiding over one of the more remarkable boltical events in modern Latin American history. He will need all his quiet elo-quence to persuade his hosts

that the recent unsurge of ter-rorism in Chile against Pin-ochet supporters is not going to disrupt the delicate process of healing a profoundly divided society. Not that Mr Aylwin seems especially daunted by the recent violence, in which leftist guerrillas last Monday murdered Senator Jaims Guzman, a right-wing leader and supporter of the former military regime. "To cancel the tour would imply giving in to terrorist blackmail," Mr Aylwin said last week.

The assassination followed publication of a report on Pinochet regime commissioned personally by Mr Aylwin when he took office last March – a report bluntly rejected by Gen Pinochet. Ironically, Senator Guzman himself had prophesied that the report would open old wounds and spur the extreme left to take justice into

its own hands. President Aylwin is very def-mite in pinning blame on the extreme left, which has also recently killed a police inspec-tor and a military doctor. Talking just before Senator Guzman's assassination, the president said he did not believe that the hard core of guerrillas who refused to abandon arms after the restoration of democracy last year would exploit the human rights report to take revenge.

"The extreme left have known who their persecutors were for a long time. Why would they strike now, when the whole of society recognises that they were the victime of

that they were the victims of the military repression?"

The guerrillas have overturned Mr Aylwin's delicate
political equation. The erstwhile victims are now perceived as the main threat to
democracy. And the military,
whose support for civilian rule
is lukewarm, are being asked

is lukewarm, are being asked to join the anti-terrorist fight.

Handling Chile's bitter human rights legacy has been the toughest challenge of Mr Aylwin's career. The path he chose required the forgiveness of the victims and repentance by the former military rulers. But his vision of reconciliation began to unravel with Gen Pinochet's categorical rejection of the human rights report. The general, who retained the army command after stepping down from power last month, refused to apologise for crimes committed under his rule and

denied that the report had any historical or legal validity.

"The army's renly was crude and insensitive," Mr Aylwin says. "The military were fighting to early any their westien. ing to salvage their prestige. But I think they would have won back more respect if they had shown some humility." He believes the military have

missed an opportunity to make peace with society. Had there been a sign of contrition, it would have been easier for Mr Aylwin to justify the decision not to pursue human rights tri-als against the authors of the repression. The families of the 1,600 desparacidos — the people who went "missing" during the Pinochet years — believe justice has been sacrificed to

political expediency.
But Mr Aylwin draws on the failure of other Latin American countries to heal their human rights wounds to argue that "the virtue of justice must be reconciled with the virtue of prudence". It is not easy for him to admit that justice has been a casualty of Chile's negotiated political transition. A lawyer by profession, and the son of a president of the Supreme Court, he feels the failure of the judicial system to protect human rights almost as a personal injury. "People do not believe in the courts any longer. It is a waste of time. the procedures are too slow, there are not enough resources. There is a general belief in the country that jus-

Mr Aylwin hopes to have

tice is lame."



'Justice must be reconciled with prudence'

overhauled the judicial system by the time he leaves office in by the time he leaves office in 1994. One project in the govern-ment's drawer is to dilute the power of Gen Pinochet's appointees to the Supreme Court by expanding the num-ber of justices from 17 to more than 30. But in order to avoid charges of political manipula-tion he must first forces an tion, he must first forge an agreement with the right-wing opposition parties in Congress. It is a task Mr Aylwin handles with great skill. He would not have specified 45 weeks in not have survived 46 years in politics and been elected seven times leader of the Christian Democratic party (also known as the "Cosa Nostra" in Chile),

#### PERSONAL FILE

- 1918 Born November 26 in Viña del Mar, Chile. 1945 Joins the National Falange.
  1958 Elected leader of Christian Democratic party.
- 1965 Elected Senator. 1971-1972 President of the Dec 1989 Elected president.

March 1990 Assumes office.

had he not been a shrewd In addition, Mr Aylwin's image as a benign, grandfa-therly figure has served him well in a country still nervous of extremes. Like De Gaulle, he has projected himself as a president above the fray of partisan politics. The fact that he is barred by the constitution

from standing for re-election has also helped him.

A year into his government, Mr Aylwin has not only held together an unorthodox ruling coalition of Socialists, Radicals, Greens and Christian Democrats. He has also co-opted the right-wing opposition into approving legislation that is chipping away at the authori-tarian shackles bequesthed by

the military regime. The Communist party has been legalised, press freedom

concerned that Chile's newrestored, the dracomian restricfound wealth has not reached almost a third of the popula-tion. He says the fight against poverty which engulis 5m Chiltions on trade union activity lifted, the power of military courts curbed. The president will shortly have the authority eans is not progressing fast enough. Uppermost in his mind is the fear that unem-ployed and disillusioned youth

to pardon political prisoners.

This he has achieved with
the goodwill of all Chile's ruling and opposition parties. Gen
Pinochet he has had to deal with alone. The 72-year-old president and the 75-year-old former dictator work within spitting distance of each other in central Santiago. Watching these two veteran heavyweights wrestle for power has become the nation's favourite spectator sport. Every month, Chileans tot

my the points. President Ayl-win came out on top last April, when he launched his human rights initiative despite Gen Pinochet's vociferous opposi-tion, and in October, when he vetoed the promotion of two army generals. Gen Pinochet's orchestrated army protest before Christmas was regarded as a blow beneath the belt. The return to civilian rule

has been cemented by the new government's acceptance of the dictatorship's economic model Chile's open, export-oriented economy is the only positive legacy Mr Aylwin acknowledges of the former regime. He thinks that the economic transformation could have been undertaken in a democracy, although the sacrifices are more easily imposed under

From 1984, Chile has sustained seven years of consecutive economic growth and a dramatic increase in exports, and has laid its foreign debt problems to rest. But to do so an austerity programme had first to be implemented that caused high unemployment in the early 1980s.

"Eastern Europe and Latin American countries are trying to achieve this economic trans formation in democracy," says Mr Aylwin, "and we must hope The president, however, is

# Amateurs at the co-ordination of policy

Black limousines, expensive hotels, triumphant communiques: meetings to co-ordinate economic policy have an undeniable giamour. have an undentable gramour.
But has the renaissance of economic co-operation since the
mid-1980s, when the Reagan
administration belatedly recognised the dangers of the high
dollar, made any difference?
It is hard to avoid scepticism. At the 1985 Plaza hotel
machine in New York finance

meeting in New York, finance ministers agreed to co-operate in tackling economic imbalances and reducing currency instability. It seemed an his-toric turning point. Six years later, the achievements are

Outside the European Mone-tary System, exchange rates remain highly unstable: the dollar has risen 17 per cent against the D-Mark since early February, a rate of apprecia-tion that cannot be justified by economic fundamentals. The US is still running an unsus-tainably large fiscal deficit. Most recent policy decisions, such as the Bundesbank's raising and the Federal Reserve's cutting of interest rates, seem motivated solely by domestic

considerations.

Worse, the leading countries seem incapable of tackling new problems. Reconstruction in proteins: Reconstruction in eastern Europe, the Soviet Union and the Middle East will require gigantic capital invest-ment. Yet rich countries, having sucked resources out of the Third World for a decade, are unwilling to boost their national savings rates and hence the long-run supply of

What has gone wrong? One problem, identified by Ms Wendy Dobson in a pamphlet for the Institute for Interna-tional Economics, is that the industrial countries have failed to create the institutional infrastructure necessary for effective co-operation. Finance ministers and central bankers ministers and central bankers from the seven leading industrial countries — the US, Japan, Germany, France, Italy, the UK and Canada — meet regularly to discuss mutual problems. But the G-7 lacks the organisational skills of the average Girl Guide troop.

Ms Dobson, a former Canadian G-7 "deputy", acknowledges that participants prize the informality and frankness of meetings. But the lack of



MICHAEL PROWSE on America

structure is debilitating. There is no chairman to push through an agenda. There is no secretariat, which virtually rules out a systematic analysis of issues. Amazingly, there is not even a record of meetings not even a record of meetings
– a serious handicap given the
rapid turnover of participants:
only three of the 17 top officials at the Piaza meeting are
still in office (David Mulford
from the US Treasury, Karl
Otto Pühl from the Bundesbank and Robin Leigh Pemberton of the Bank of England).
These shortcomings are

These shortcomings are exacerbated because few of the senior civil servants (deputies), who do most of the real work, have direct responsibility for domestic economic or fiscal affairs. They are thus often unable to influence, let alone deliver, results in areas crucial for effective international co-ordination – such as taxation, government spending and

structural reforms.

Another gripe is that the International Monetary Fund, supposedly the guardian of the world monetary system, is little more than a glorified stage hand. The IMF's managing director is wheeled in for ministerial meetings, but disisterial meetings, but dis-missed at the point when conversation turns to the "confidential" issue of foreign exchange market intervention. exchange market intervention. This is absurd given the IMF's technical expertise, not to mention its obligation to engage in surveillance of member countries' exchange rate policies. A second, perhaps deeper, obstacle to effective economic co-operation is a lack of clarity about goals. Mr Nicholas Brady, the US Tressury Secretary, still occasionally talks as though America can happily

though America can happily ignore the rest of the world (as when he urged US interest rate

post-war low against the D-Mark). But in their saner moments, all the leading policymakers accept the need to co-operate: in an economically interdependent world, nations cannot even pursue their own self-interest efficiently unless they take the trouble to under-stand the goals and concerns of their partners. But what should co-operation aim to

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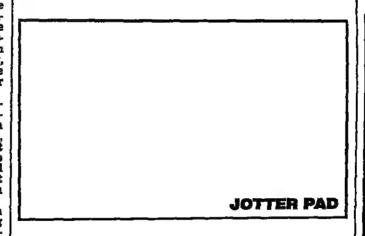
There are two schools of thought. One regards exchange rate instability as the scourge of modern economic life: co-op-eration should thus aim, if not eration should thus aim, if not to re-create Bretton Woods, at least to re-establish order in currency markets. This camp, led by the French and backed by Britain during Mr Nigol Lawson's chancellorship, supported experimentation with unofficial "reference ranges" for the main currencies. It regards fixed, or semi-fixed, exchange rates as the best

regards fixed, or semi-fixed, exchange rates as the best framework for fostering long-run growth and prosperity.

The other view is that co-operation should restrict itself to the broad goal of encouraging steady non-inflationary growth. Exchange rate volatility is seen as a symptom of deeper disorders, such as foolish fiscal or monetary policies. Get the underlying policies right, the theory goes, and right, the theory goes, and exchange rates will stabilise of their own accord. At the world level, there is no need to create elaborate structures such as the EMS; indeed they could not

work for long.
At the moment, the second school appears to have the upper hand. There is no stomach for grand reforms of international money. People are talking of a tri-polar world in which the three major curren-cies — the dollar, yen and D-Mark — float fairly freely against each other, stability is restricted to regional blocks such as the EMS. But even this restricted vision of a new world economic order requires more effective co-operation, for more effective co-operation, for example on action to rates savings rates. The G-7 process is akin to motoring in the days of red flags and goggles. Reform and modernisation should be a priority.

\*Economic Policy Co-ordination: Requiem or Prologue? Li Dupont Circle, NW Washington DC.



could provide a fertile ground

for leftist guerrilla groups.
Mr Aylwin asked for patience last year as his economic team tightened the reins to control inflation. Now that

it has been curbed, from an annual peak of 36 per cent last October to about 23 per cent now, the government is chan-

nelling more resources into

social projects - housing, health, pensions and family benefits.

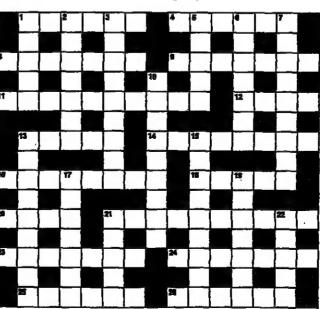
Some of these projects are being financed with European aid — a source of funding denied to Gen Pinochet's dicta-torship. So too, foreign travel was denied to a man regarded

by most European govern-ments as a parish President Aylwin's five-nation tour of

Europe turns the wheel full cir-

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- Reformed Church (5)
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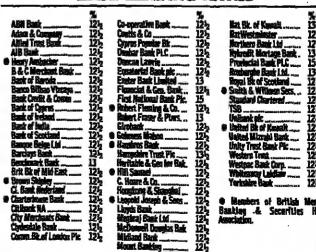
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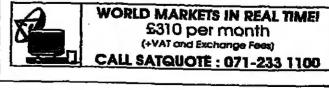
Notice is hereby given to holders of the Notes, that in accordance with the Terms and Conditions, the Notes may be redeemed at the option of the holder at Par of the principal amount on the next interest payment date, June 21, 1991 when interest on the Notes will cease to

To be recisemed, a Note, with all Coupons maturing after the Redemption Date attached, must be received with written notice at the office of one of the Paying Agents on or before May 22, 1991 but not prior to April 22, 1991.

By: The Chase Manhattan Bank, N.A. London, Principal Paying Agent

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# Fairy-tale cloaks a nightmare

ast week we learned that a Mr René Bousquet, 81, was being charged with s against humanity committed nearly 50 years ago. During the Second World War, Mr Bousquet was a prominent servant of the Vichy regime, and in 1942-43 he was top offi-cial at the interior ministry. He is now being charged with his part in rounding up thousands of French Jews for deportation to concentration camps in Germany, and, in particular, for having voluntarily sent some 8.000 Jewish children for depor tation, who could have exempted on grounds of their

In fact, Mr Bousquet has already been tried once in 1949 and condemned, but immediately pardoned by the government of the day, in recognition of his allegedly meritorious contribution to the cause of the resistance. A second trial is possible, because the charge is new, and the offence of "crimes against humanity" is not sub-ject to the usual 20-year statute

Mr Bousquet is not a solitary case. He joins two other elderly an, both of whom are facing similar charges dating back to crimes committed during the second world war: Mr Paul Touvier, 75, who was chief of the pro-Nazi militia in Lyon under the Vichy regime, and Mr Maurice Papon, 80, who was deputy-prefect in the

Such a sudden rash of trials of French war-time collaborators is a puzzling phenomenon, crying out for explanation. There are, of course, proximate explanations which are easy and pedestrian, but they are not very illuminating. The case against Mr Bousquet, for example, is being brought as a



on Europe

result of the efforts of the Association of Sons and Daughters of Jews Deported from France, which is headed by the prominent Nazi-hunter Serge Klarsfeld. Since Nazi-hunters are notoriously tenahunters are notoriously tens-cious, sooner or later Mr Klarsfeld could have expected to

catch his prey.

The frequent rationale for the long delay in bringing Mr Touvier to trial, is that he was for many years in hiding that story does not fit Mr Papon, who held prominent public positions throughout the post-war period, most nota-bly as chief of the Paris police and minister of the budget.

So we are left with the puzzle; why so many cases, and why now all at once? What is it, after so many years, that has finally caused these ancient crimes to be jerked into the French judicial arena? Now these crimes are essentially political; so the chances are that an explanation will lie with factors which are also political, or politico-social. The word "political" here does not imply any denial of the crimes themselves. It is merely intended to underline the fact that the crimes in question are inseparable from a political context of mass collaboration by the then French state, and were committed by officials as servants of that state. Consequently, the trial of the crimes must also be vibrant with political significance. The war-time period, stretching from the ignominious col-

lapse of the French army, through the years of Vichy col-laboration, to the bloody purges after the liberation, was a nightmane which continued to haunt the French for many years after. In fact, the French are still haunted by this and by other black episodes in their recent history, notably their colonial wars in Indo-China and Algeria. The trials of Bousquet, Touvier and Papon did not take place earlier because the French body politic was not ready to face a judicial air-ing of what had gone on. (The trial of Riaus Barble, a former Gestapo officer in Lyon, took place in 1987; but he was a

The collaborationist nightmare is particularly painful, because it is embedded in the long, troubled context of conflict between France and Germany, marked by death, suffering and defeat. If the crimes are now coming to court, it is partly because the events selves are no longer so painfully present; but it is partly because that relationship is in the process of being transformed. This may seem fanciful; but it is even harder to believe that there is no connection between the three trials for collaborationist crimes, and the fact that France and Germany (and their 10 Community partners) are in the process of negotiating treaties on economic and monetary union

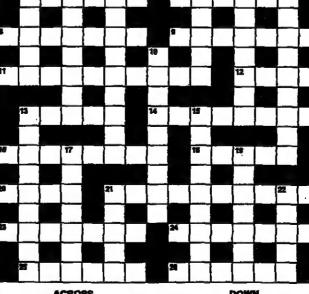
and political union.

The standard fairy-tale about the past 10 years of the Franco-German relationship, is that it is a beautiful and heartwarming story of reconciliation between two long-time enemies. Well, this bed-time story is partly true, partly wishful thinking, but it isn't the whole story, not by a long

The most constant feature of French foreign policy since the war, under every government, has been an obsessive relationship with Germany, in which rivalry and partnership have gone hand in hand. De Gaulle used the partnership to block the Community, Mitterrand is using it to promote the Community; but the common thread is the objective of French political dominance.

President François Mitter-rand proved himself the master of this strategy at home, when he formed an alliance with the Communists in order to stifle them; his larger purpose in Europe is containment of Ger-many. In his campaign for rapid economic and monetary union, the insistent sub-text is that the French economy is, or can be made, as strong as Germany's. This objective is a logical pre-condition for Emu; but it is the insistence of the rhetoric which is the give-away.

The latest French gloss on the Franco-German fairy story is that Mr Mitterrand serenely did his best to help the unification of Germany. This is pure fiction. Mr Mitterrand was manifestly appalled by the prospect, and would have delayed or prevented it if he could. In that sense, the nightmare is still not fully exorcised, especially for those who have lived through two world



1, 4 report of accurate hit? (4.2.5) 8 The playwright completely

9 Ham-handed driver? (4,3)
11 Competitor is steady, gathering title heartlessly (10)
12 A speech often includes a reflection (4)
13 Top mark for the brightest star (5)

14 Coming up to a certain joint 16 A page cut in front of book

solution to last Saturday's prize puzzle will be published with names of winners on Saturday April 20.